



FY 2017-2018
Preliminary Budget

Apalachicola River

This Page Left Blank Intentionally



Northwest Florida Water Management District

81 Water Management Drive, Havana, Florida 32333-4712
(U.S. Highway 90, 10 miles west of Tallahassee)

Brett J. Cyphers
Executive Director

Phone: (850) 539-5999 • Fax: (850) 539-2777

January 15, 2017

The Honorable Rick Scott, Governor
Plaza Level, The Capitol
400 South Monroe Street
Tallahassee, FL 32399-0001

Subject: Northwest Florida Water Management District
Preliminary Budget for Fiscal Year 2017-2018

Dear Governor Scott:

The Northwest Florida Water Management District respectfully submits the District's Preliminary Budget for Fiscal Year (FY) 2017-2018 in accordance with section 373.535, Florida Statutes. Through the enclosed Preliminary Budget of \$51.8 million, the District continues to demonstrate its focus on projects and activities that directly benefit the water resources and communities of northwest Florida.

This budget also reflects the District's commitment to protecting northwest Florida's water resources without adding to the financial burden of our taxpayers. The FY 2017-2018 Preliminary Budget uses the same millage rate of 0.0366 from 2016 for the purposes of estimating tax revenue of \$3.3 million. The millage rate will be updated to reflect the 2017 rolled-back rate finalized in July for the FY 2017-2018 Tentative Budget submitted by August 1st.

The Preliminary Budget continues funding priority projects and activities that are vital to support the District's core mission of water supply, water quality, natural systems, and flood protections, including:

- \$2.8 million for Water Supply and Water Resource Development Assistance to continue support for cooperative grant projects across northwest Florida. This funding also supports the collaborative efforts with Bay County, Gulf Power, and Panama City to expand reclaimed water use in Bay County.
- \$29.3 million for Springs Restoration and Protection Projects. This funding will enable the District to implement springs restoration projects for Wakulla Spring, Jackson Blue Spring, and springs associated with the Econfina and Holmes creek systems.
- \$2.2 million for monitoring and technical evaluations to develop MFLs for the St. Marks River Rise; Wakulla Spring; Sally Ward Spring; Jackson Blue Spring; the Floridan aquifer in coastal Okaloosa, Santa Rosa, and Walton counties; and the Shoal River system.

GEORGE ROBERTS
Chair
Panama City

JERRY PATE
Vice Chair
Pensacola

JOHN W. ALTER
Secretary-Treasurer
Malone

GUS ANDREWS
DeFuniak Springs

JON COSTELLO
Tallahassee

MARC DUNBAR
Tallahassee

TED EVERETT
Chipley

NICK PATRONIS
Panama City Beach

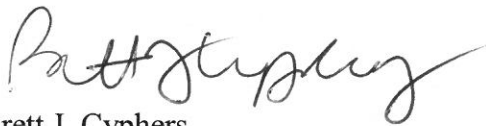
BO SPRING
Port St. Joe

- \$918,400 for Watershed Restoration. This funding will facilitate continued efforts to protect and restore water quality and estuarine habitats in the Apalachicola River and Bay system through the implementation of cooperative water quality improvement projects and best management practices. This funding will also support focused project planning to benefit watersheds across northwest Florida.

Thank you for your consideration of our FY 2017-2018 Preliminary Budget. We look forward to continuing to work closely with your office, the Florida Legislature, and the Florida Department of Environmental Protection to finalize our budget and protect and restore the water resources of our region for the benefit of its taxpayers and citizens.

Please contact me if you have any questions or if additional information is required.

Sincerely,



Brett J. Cyphers
Executive Director

Enclosures

cc:

The Honorable Joe Negron, President, Florida Senate
The Honorable Richard Corcoran, Speaker, Florida House of Representatives
The Honorable Jack Latvala, Chair, Senate Committee on Appropriations
The Honorable Denise Grimsley, Chair, Senate Appropriations Subcommittee on General Government
The Honorable Lauren Book, Chair, Senate Committee on Environmental Preservation and Conservation
The Honorable Rob Bradley, Chair, Senate Appropriations Subcommittee on the Environment and Natural Resources
The Honorable Carlos Trujillo, Chair, House Appropriations Committee
The Honorable Ben Albritton, Chair, House Agriculture and Natural Resources Appropriations Subcommittee
The Honorable Holly Raschein, Chair, House Natural Resources and Public Lands Subcommittee
The Honorable Tom Goodson, Chair, Agriculture and Property Rights Subcommittee
Executive Office of the Governor
Jonathan P. Steverson, Secretary, Florida Department of Environment Protection

Table of Contents

Foreword	1
I. Introduction	2
A. History of Water Management Districts.....	2
B. Overview of the District	3
C. Mission and Guiding Principles of the District	4
D. Development of the District Budget.....	4
E. Budget Guidelines.....	5
F. Budget Development Calendar and Milestones	6
II. Budget Highlights	8
A. Current Year Accomplishments and Efficiencies	8
B. Goals, Objectives, and Priorities	8
C. Adequacy of Fiscal Resources.....	18
D. Budget Summary	22
1. Overview	22
2. Source of Funds Three-Year Comparison	26
3. Major Sources of Funds Variances	28
4. Source of Funds by Program	30
5. Proposed Millage Rate	33
6. Three-Year Use of Funds by Program	34
7. Major Use of Funds Variances	36
III. Program Allocations	39
A. Program Definitions, Descriptions and Budget.....	39
B. District Specific Programs	120
C. Program by Area of Responsibility	121
IV. Summary of Staffing Levels	125
V. Performance Measures	126
VI. Basin Budget	131
VII. Appendices	132
A. Terms.....	132
B. Acronyms.....	135
C. Project Worksheets	138
D. Related Reports	142
E. Outstanding Debt	143
F. Alternative Water Supply Funding.....	144
G. Consistency Issues	145

Foreword

This Preliminary Budget report has been prepared to satisfy the requirements of Chapter 2012-16, Laws of Florida, which made significant revisions to sections 373.503, 373.535 and 373.536, Florida Statutes (F.S.), and provided the Legislature additional oversight on the water management districts' budgets.

This report provides the Legislature with a comprehensive budget that allows for an analysis that coincides with the annual legislative session and enables the Legislature to review the effectiveness of the districts' utilization of taxpayer resources to meet core mission responsibilities. The Preliminary Budget also provides a fiscal analysis determination regarding the progress of each district in meeting its 20-year projected water supply demands, including funding for alternative sources and conservation. The report will highlight projects dedicated to supporting the districts' core missions of water supply, water quality, flood protection and natural resource protection.

The content and format of this report were developed collaboratively by the staffs of the Executive Office of the Governor (EOG), Senate, House of Representatives, Department of Environmental Protection (DEP) and all five water management districts. It utilizes a statutorily created program organization to standardize accounting between districts.

In compliance with the statutory requirements for delivery, the Northwest Florida Water Management District submits this Preliminary Budget by January 15 for review to the President of the Senate, the Speaker of the House of Representatives and the chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction over water management districts, as determined by the President of the Senate or the Speaker of the House of Representatives.

Introduction

A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflect the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique in the United States. The 1972 Water Resources Act (WRA) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

Regional water management districts, established by the Legislature and recognized in the State Constitution, are set up largely on hydrologic boundaries. Water management districts levy ad valorem taxes normally reserved for local governments using taxing authority, which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. DEP also provides general oversight at the state level.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. The original law recognized the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with state and local governments to ensure there are adequate water supplies to meet growing demands while protecting and restoring the water resources of the state; protect natural systems in Florida through land acquisition, management, and ecosystem restoration; promote flood protection; and address water quality issues. The reader should review the websites and contact officials at each district for further details.

Introduction

B. Overview of the District

The Northwest Florida Water Management District stretches from the St. Marks River watershed in Jefferson County to the Perdido River in Escambia County. The District is one of five water management districts in Florida created by the WRA of 1972. Sixteen counties lie within the Northwest Florida Water Management District, including the counties of: Bay, Calhoun, Escambia, Franklin, Gadsden, Gulf, Holmes, Jackson, Leon, Liberty, Okaloosa, Santa Rosa, Wakulla, Walton, Washington, and the westernmost portion of Jefferson County.

Within the District's 11,305-square mile area lies several major hydrologic (or drainage) basins: Perdido River and Bay System, Pensacola Bay System (Escambia, Blackwater, and Yellow rivers), Choctawhatchee River and Bay System, St. Andrew Bay System, Apalachicola River and Bay System, Ochlockonee River and Bay System, and St. Marks River watershed (St. Marks and Wakulla rivers and Apalachee Bay). With approximately 1.4 million residents, the northwest region represents approximately seven percent of the state's population and approximately 17 percent of its land area.

The nine-member Governing Board guides the District's budget and activities. Board members are appointed by the Governor and confirmed by the Florida Senate to serve four-year terms without compensation. Members may be re-appointed. The Executive Director oversees a staff of 101 authorized positions and 9 Other Personal Services (OPS) full-time equivalent positions that include hydrologists, geologists, biologists, engineers, planners, foresters, land managers, and administrative personnel.

The Northwest Florida Water Management District has three public office facilities strategically located to provide convenient access to citizens within its 16-county area. The locations of these offices are:

HEADQUARTERS

81 Water Management Drive
Havana, Florida 32333-4712
(850) 539-5999

FIELD OFFICES

Carr Building
3800 Commonwealth Boulevard
Tallahassee, Florida 32399
(850) 921-2986

180 E. Redstone Avenue
Crestview, Florida 32539
(850) 683-5044

Introduction

C. Mission and Guiding Principles of the District

The mission of the Northwest Florida Water Management District is to implement the provisions of Chapter 373, F.S., in a manner that best ensures the continued welfare of the residents and water resources of northwest Florida.

The District strives to remain policy-based, priority-driven, and fully accountable to taxpayers and their elected representatives.

D. Development of the District Budget

Florida and its water management districts are faced with many long-term challenges and must work efficiently to meet the water resource protection and water supply needs. The Northwest Florida Water Management District is committed to developing budgets that offer efficient and effective levels of service to its citizens while operating within the financial means of the region's taxpayers.

To ensure optimal performance from all programs that receive tax dollars, the District re-examines each program's effectiveness and value to water resources and the citizens of northwest Florida on an ongoing basis. District staff works closely with the EOG, DEP, and Legislature during each budget cycle and throughout the year to further realize this standard.

The Preliminary Budget of the Northwest Florida Water Management District for FY 2017-2018 is created, presented, and adopted in compliance with the provisions of sections 200.065, 373.507, 373.535, and 373.536, F.S. The EOG, DEP, the District's Governing Board, Executive Director and key staff, and the general public all play major roles in the budget development process. As of January 15, 2017, the Preliminary Budget is submitted to the Governor and Legislature for review and comment.

The Legislature may annually review the Preliminary Budget for each district, and on or before March 1 of each year, the President of the Senate and the Speaker of the House of Representatives may submit comments regarding the Preliminary Budget to the districts and provide a copy of the comments to the EOG. Each district is required to respond to the comments in writing by March 15 of each year. Responses are sent to the Governor, the President of the Senate, and the Speaker of the House of Representatives.

If, following such review, the Legislature does not take any action on or before July 1 of each year, a water management district may proceed with Tentative Budget development.

The approved Preliminary Budget will be used as the basis for developing the Tentative Budget for submission on August 1. The Tentative Budget is to be presented to the Governing Board during meetings open to the public in July of each year. Additionally, two public hearings on the Tentative Budget are held in September prior to budget adoption, with the final budget being enacted at the second budget hearing.

Introduction

E. Budget Guidelines

The District continues to develop its budget within the guidelines established by Governor Rick Scott and DEP, which include:

- The ongoing review of personnel, programs, and activities to ensure that each district is meeting its core mission without raising costs for the taxpayers they serve;
- Ensuring District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District-specific guidelines developed by the Governing Board and District management include:

Maintain core mission responsibilities:

- Water supply;
- Water quality;
- Natural systems; and
- Flood protection and floodplain management.

Maintain commitment to programmatic responsibilities:

- Springs restoration and protection;
- Surface Water Improvement and Management (SWIM) projects to benefit Apalachicola River and Bay;
- Minimum Flows and Minimum Water Levels;
- Environmental Resource Permitting and Water Use Permitting; and
- Land management, including long-term maintenance of mitigation lands funded through the Florida Department of Transportation (FDOT).

Maintain commitment to cooperative funding projects:

- Water resource and supply development assistance for local governments and non-profit utilities;
- Agriculturally focused Mobile Irrigation Laboratory (MIL), Sod-Based Crop Rotation, and other best management practice (BMP) cost share programs; and
- Cooperative technical and financial support for local governments seeking to join the District in improving water quality.

Maintain commitment to other District projects:

- Risk Mapping, Assessment, and Planning (Risk MAP) program funded by the Federal Emergency Management Agency (FEMA); and
- Information Technology improvements.

Introduction

F. Budget Development Calendar and Milestones

October – November 2016

- FY 2016-2017 begins. (10/1)
- Staff develops FY 2017-2018 Preliminary Budget.

December 2016

- Draft Preliminary Budget provided to DEP and Governor's Office of Policy and Budget for review.

January 2017

- Draft Preliminary Budget presented to the Governing Board for approval. (1/12)
- Preliminary Budget submitted to Governor, Legislature, and DEP. (1/15)

March 2017

- Legislative Preliminary Budget comments due to the District. (3/1)
- District's response to legislative comments on Preliminary Budget due. (3/15)

May – June 2017

- Staff amends the Preliminary Budget as needed to develop the FY 2017-2018 Tentative Budget.
- Property Appraisers provide taxable value estimates. (6/1)
- Draft Tentative Budget summary presented to the Governing Board Administration Budget and Finance Committee for discussion. (6/8)

July 2017

- If no action is taken by the Legislature on the Preliminary Budget, the District may proceed with development of the Tentative Budget. (7/1)
- Property appraisers provide certificates of taxable values – Truth in Millage (TRIM). (7/1)
- The Governing Board approves millage rate and Tentative Budget. (7/13)
- Budget presentation to DEP and Governor's Office of Policy and Budget.

August 2017

- Tentative Budget is submitted to Governor, Legislature, and DEP. (8/1)
- TRIM DR420 (millage form) sent to property appraisers.
- Tentative Budget presented to legislative staff.

September 2017

- Legislative Tentative Budget comments due. (9/5)
- Tentative Budget posted on District website. (9/6)
- Public hearing on the Tentative Budget. (9/14)
- Governor and Legislative Budget Commission disapproval of Tentative Budget due. (9/15)
- Governing Board adopts FY 2017-2018 millage rate and Budget after final public hearing. (9/28)
- Adopted Budget submitted to Governor, Legislature, and DEP.
- FY 2016-2017 ends. (9/30)

Introduction

October 2017

- FY 2017-2018 begins. (10/1)
- Adopted Budget posted on District website by 10/27.

Budget Highlights

A. Current Year Accomplishments and Efficiencies

This budget, submitted January 15, has been drafted after one quarter of the current fiscal year. As a result, this section will be completed in the Tentative Budget to include all of the major FY 2016-2017 accomplishments.

B. Goals, Objectives, and Priorities

Springs Restoration and Protection

During FY 2017-2018, the District will continue to implement projects with funding appropriated by the Legislature since FY 2013-2014. These projects will improve water resources in Wakulla Spring, Jackson Blue Spring, and springs associated with the Econfina and Holmes creeks systems. The map below shows the locations of these springs for reference.

SPRING PROJECT LOCATIONS



Jackson Blue Spring Agricultural BMP Cost Share Program

The Agricultural Best Management Practice (BMP) Cost Share Program initiative will continue through FY 2017-2018. The program provides grant funding to producers to retrofit existing irrigation systems and purchase equipment that will conserve water and reduce the amount of fertilizer applied on crops. This cost share grant program provides 75 percent of the equipment costs with producers providing the remaining 25 percent. The FY 2017-2018 Preliminary Budget includes grant funding of \$1,000,000 carried forward to make payments on prior year cost share grants. Since FY 2013-2014, the District has committed \$3,168,375 for this program, leveraging \$1,056,124 in producer contributions.

Budget Highlights

Participation in the BMP cost share program requires producers with pivot irrigation systems to have MIL evaluations to estimate water use and provide recommended irrigation retrofits that conserve water. Producers are also required to enroll in the Florida Department of Agriculture and Consumer Services (DACS) BMP program and implement agricultural BMPs. This initiative will reduce agricultural water use and improve water quality by reducing the amount of nitrogen leaking into the Floridan aquifer within the Jackson Blue Spring groundwater contribution area.

Sod-Based Crop Rotation Program

In FY 2017-2018, the District will renew a grant with the University of Florida's Institute of Food and Agricultural Sciences (IFAS) for continued research and public outreach on the Sod-Based Crop Rotation Program. Additionally, the District has received federal grant funding for a sod-based crop rotation pilot project which demonstrates the economic and environmental benefits of integrating beef cattle/perennial grass into a multi-crop production system using conservation technology and other BMPs. The pilot project will assess the effectiveness and productivity of sod-based crop rotation for up to four producers in the Jackson Blue Spring basin. The goal of the pilot project is to determine if these practices will reduce water irrigation demands and reduce nutrient and pesticide application rates while increasing crop yields under commercial farm conditions. The FY 2017-2018 Preliminary Budget includes \$118,400 for this effort.

Claiborne Aquifer Evaluation

The District will continue an investigation of the Claiborne aquifer within the Jackson Blue Spring groundwater contribution area in FY 2017-2018. The project involves constructing test and monitoring wells; completing aquifer performance testing; and analyses and modeling to determine the aquifer's viability as a potential water source to offset demand on the Floridan aquifer. A total of \$370,000 is carried forward in the budget for this project.

Mobile Irrigation Laboratory (MIL)

The District will continue to provide funding support for the MIL. This is a cooperative effort that started in FY 2003-2004 with DACS and the U.S. Department of Agriculture's Natural Resources Conservation Service (NRCS) to provide this service to producers in the panhandle. The District funding of \$71,125 is matched by a similar amount from DACS and an in-kind match from the NRCS. This level of funding will continue through FY 2017-2018. The latest quarterly data as of September 2016 shows water savings of approximately 9.8 million gallons per day (MGD) have been attributed to this program in northwest Florida since it was initiated in 2004.

Septic-to-Sewer Retrofit Projects

Implementation of seven major septic-to-sewer retrofit projects to protect and help reduce nutrient loading to Jackson Blue Spring and Wakulla Spring will continue in Jackson, Leon, and Wakulla counties. The FY 2017-2018 Preliminary Budget includes \$10,988,200 in previously awarded State funding for planning, design, permitting, and construction for many of the following projects:

Budget Highlights

- Magnolia Gardens Sewer System Expansion – grant to Wakulla County for sewer expansion and connection of homes on septic systems to the county’s Advanced Wastewater Treatment (AWT) plant.
- Wakulla Gardens Sewer System Expansion, Phase II – grant to Wakulla County for sewer expansion and connection of homes on septic systems to the county’s AWT plant.
- Woodside Heights Wakulla Springshed Restoration, Phase II – grant to Leon County for sewer expansion and connection of homes on septic systems to the City of Tallahassee’s AWT wastewater treatment system.
- Indian Springs Sewer Extension Phase I – grant to Jackson County to implement the first phase of a project to extend central sewer to the Indian Springs subdivision adjacent to Merritts Mill Pond which receives flow from Jackson Blue Spring and other submerged springs.
- Tallahassee Septic-to-Sewer Connections – grant to the City of Tallahassee for the connection of properties on septic tanks to existing central sewer within the Wakulla Basin Management Action Plan (BMAP) Priority Focus Area 1 (the highest priority area in the basin).
- Woodville Sewer System Project – grant to Leon County for the design of a central sewer system to serve the Woodville Community.
- Blue Springs Road Sewer Project – grant to Jackson County for design and construction to extend central sewer service to the Jackson Blue Springs Recreation Area and residences along Jackson Blue Spring and Merritts Mill Pond in Jackson County.

Advanced Septic Treatment Systems Pilot Project

The District budgeted \$1,500,000 in carryover funding for the design and installation of advanced septic systems in Leon and/or Wakulla counties within the Wakulla BMAP Priority Focus Area 1. The pilot project will provide information on feasibility, nutrient reduction, and costs associated with selected advanced septic systems. This effort is in collaboration with Leon and Wakulla counties, the Florida Department of Health, the Florida Department of Environmental Protection, and stakeholders.

Streambank Restoration and Protection

The District has budgeted \$100,000 in carryover funding to continue spring and water quality improvements at Econfina Blue Spring Campsite on Econfina Creek, an MFL priority waterbody. The project at this second magnitude spring will include spring sediment removal, shoreline restoration and protection, stormwater facilities, and public access improvements.

Potential FY 2017-2018 General Appropriations Act (GAA) Funding

The District’s FY 2017-2018 Preliminary Budget includes \$15,000,000 in springs funding, subject to the State’s FY 2017-2018 GAA. This amount is based on annual grant funds received for springs restoration and protection since FY 2015-2016. Project planning efforts underway include additional septic-to-sewer retrofit projects in the Wakulla Spring and Jackson Blue Spring BMAP areas; continuation of the Jackson Blue

Budget Highlights

Spring Agricultural BMP Cost Share Program and program expansion to the Upper Chipola River area; land acquisition and restoration projects that protect springs and associated ecosystems in Jackson and Wakulla counties; and stormwater retrofit projects to improve water quality of flows within the Jackson Blue Spring and Wakulla Spring BMAP areas.

Apalachicola-Chattahoochee-Flint (ACF) River Basin

Management of water resources in the ACF River Basin continues to be a major emphasis of the District, in partnership with state agencies and regional stakeholders. In October 2013, the State of Florida initiated legal action against the State of Georgia in the U.S. Supreme Court concerning over-consumption of water by Georgia in the ACF River Basin. The District will continue to provide technical assistance to the State of Florida on an array of issues related to interstate freshwater allocation.

Minimum Flows and Minimum Water Levels (MFLs) and Water Resource Monitoring

Implementation of an effective MFL program is a major component of the District's overall effort to ensure the long-term protection and sustainability of regionally significant water resources. The program complements other efforts, including water use permitting, regional water supply planning, and watershed restoration. Below is a map showing the locations of the waterbodies and Planning Region II for reference.

MFL WATERBODIES



The FY 2017-2018 Preliminary Budget of \$2.2 million for MFL development will allow the District to accomplish the ambitious schedule set in its priority list, which includes MFLs for six waterbodies under simultaneous development. As required by Section 373.042, F.S., the priority list and schedule identify the specific waterbodies and timeframes for MFL development. The priority list and schedule are submitted annually to DEP for review and approval. Work planned for FY 2017-2018 includes:

Budget Highlights

- Completion of surface water and estuarine modeling for the St. Marks River Rise, development of the draft MFLs, and initiation of technical peer review;
- Continued data collection, ecological assessments, and the development of groundwater flow models for the Wakulla Spring and Sally Ward Spring system;
- Continued hydrologic data collection and development of surface water models for Jackson Blue Spring;
- Continued water quality sampling and groundwater model development to support MFLs for the coastal Floridan aquifer in Planning Region II (Okaloosa, Santa Rosa, and Walton counties); and
- Collection of hydrologic and ecologic data for the Shoal River system.

Monitoring Network and Data Collection

Hydrologic monitoring activities are essential functions of water management districts. The District uses information and data collected through its monitoring programs to assess the status of districtwide water resources and identify threats or vulnerabilities related to the resource. Monitoring programs are implemented in an integrated manner so that one monitoring activity may serve multiple programs and areas of responsibility.

The major objectives and priorities for FY 2017-2018 include expansion of the hydrologic monitoring network in support of the MFL program and continued network improvements to improve efficiency and expand real time access to hydrologic data on the District's website. Enhancement of the District's groundwater, surface water, and rainfall monitoring network is a priority in MFL development and resource evaluation.

The District will renew agreements with DEP to monitor water quality in District aquifers, streams, and lakes, and renew revenue agreements with Leon County and the City of Tallahassee to monitor surface water discharge and rainfall for stormwater management and flood warning. The District will continue revenue agreements with Bay County to provide monitoring of stormwater and the Deer Point Lake reservoir basin. The District will also continue its joint funding agreement with the United States Geological Survey (USGS) to collect hydrologic data on the Apalachicola River, Yellow River, Telogia Creek, and the Spring Creek Springs Group.

Water Supply

Water Supply Development Assistance

The District provides financial assistance for water supply development projects that meet local needs and support regional water resource priorities. During FY 2017-2018 the District will continue support for cooperative grant projects funded across northwest Florida since FY 2013-2014. It is expected the majority of the projects funded in the first three years of the grant program will be complete by the end of FY 2017-2018. Reimbursements for water supply development assistance grants during FY 2017-2018 are expected to total \$2,597,754, all of which is funded from General Fund reserves.

Budget Highlights

Water Resource Development

Water resource development includes regional projects designed to identify quantifiable supplies of water from traditional or alternative sources. Water resource development projects are identified in Regional Water Supply Plan (RWSP) and the Water Resource Development Work Program.

Priorities include continuing implementation of water resource development projects in Santa Rosa, Okaloosa, Walton, and Bay counties, pursuant to approved RWSPs and as outlined in the Water Resource Development Work Program. Consulting services will be engaged to support the development and refinement of groundwater flow models, which support the RWSP and Regulatory Services programs. Supporting tasks include data collection, modeling, monitoring, and water resource assessments; engineering and geographic analysis of water supply alternatives; and water conservation and reuse.

Districtwide water resource development is budgeted at \$765,549 for FY 2017-2018. Included in this amount is carryover funding of \$250,000 for multi-year grant to Bay County for a major collaborative wastewater reuse pipeline project with Gulf Power Company and Panama City. The grant will go toward construction of one component of a larger initiative to reduce wastewater discharges and improve water quality of St. Andrew Bay, while also providing potable water offset to utility and industrial users.

Water Supply Planning

This activity supports planning to ensure water supply sources are sufficient to meet current and long-term water supply needs while also sustaining natural systems. Included are Water Supply Assessments (WSAs) developed pursuant to s. 373.036, F.S., and Regional Water Supply Plans developed pursuant to s. 373.709, F.S. Districtwide water supply planning expenditures are budgeted at \$229,434 for FY 2017-2018. Areas of focus will include updating the Region II RWSP and continued coordination with DACS on statewide agricultural water use projections. The District will continue water use data collection and analysis to support reporting on statewide water use metrics and identifying emerging challenges and opportunities.

Watershed Resource Protection and Restoration

Watershed resource protection and restoration priorities in FY 2017-2018 will include activities planned and implemented under the District's SWIM program. These include projects described above to benefit important spring systems, projects designed to protect and restore the Apalachicola River and Bay watershed, and efforts to assist the state and regional stakeholders in Gulf of Mexico restoration, benefitting all of northwest Florida's coastal and estuarine watersheds.

Apalachicola River and Bay

Activities noted earlier include ACF River Basin management and spring protection and restoration. Activities for ACF River Basin management include technical assistance to DEP and the Governor's Office. In addition, the District is providing grant funding for local stormwater retrofit projects to improve water and aquatic habitat quality in Apalachicola Bay and to provide flood relief for area residents. A total of \$800,000 in

Budget Highlights

carryover funding is planned for remaining expenditures on water quality improvement projects during FY 2017-2018.

Floodplain Management

The District continues to work in cooperation with FEMA on flood map modernization and the Risk MAP program. Preliminary digital flood insurance rate maps (DFIRMs) are scheduled to be issued for Escambia County in January 2017 and Bay County in March 2017. Final effective DFIRMs are scheduled to be issued for Walton County, Okaloosa County, Gulf County, and Santa Rosa County in the fall of 2017 through spring of 2018.

Risk MAP evaluations are underway for the lower Ochlockonee River, Apalachicola River, New River, Chipola River, Pensacola Bay, Perdido River and Bay, Apalachee Bay – St. Marks River, and the lower Choctawhatchee watersheds. These studies will provide additional information to communities to mitigate and reduce flood risk. The Flood Information Portal, which provides internet access to digital flood maps for the panhandle will be continued in FY 2017-2018. In addition, the District will continue to make available high resolution elevation data (LiDAR) to the public in FY 2017-2018. Expenditures for the District's floodplain management programs are budgeted to be \$2,392,603 during FY 2017-2018. More information about the District's flood map modernization and Risk MAP programs may be found at <http://nwfwmdfloodmaps.com/>.

FDOT Mitigation

Seven projects on the current FDOT environmental impact inventory may require compensatory wetland mitigation during FY 2017-2018 per s. 373.4137, F.S. These project impacts occur in areas not served by any private mitigation bank. The District will only provide mitigation in cases where private mitigation options are unavailable. In the absence of a private mitigation bank option for FDOT permitting requirements, the District's mitigation sites that could potentially provide compensatory mitigation to meet the needs of FDOT include the Sand Hill Lakes Mitigation Bank (SHLMB) and mitigation projects included in the federally approved In-Lieu Fee Mitigation Instrument: Dutex, Yellow River Ranch, Lafayette Creek, Live Oak Point, Shuler, Tate's Hell, and Ward Creek West. On occasions, if required to support FDOT, the District also develops mitigation projects in areas not served by private mitigation banks, the SHLMB, or approved in-lieu fee projects. Such mitigation projects are typically minor hydrologic or habitat improvements that, in addition to meeting FDOT mitigation needs, help to further the resource objectives for District lands or state lands. Please refer to the following map for these locations.

Budget Highlights

MITIGATION SITES



Ongoing activities in support of FDOT mitigation include wetland restoration and enhancement outlined in approved restoration plans and permits and the development and release of mitigation credits associated with the federal In-Lieu Fee Instrument and SHLMB. The FY 2017-2018 Preliminary Budget for these activities and for long-term maintenance and monitoring for all mitigation sites is \$895,424. A detailed description of the District's wetland programs and mitigation projects, as well as information on private mitigation bank options, may be found at <http://www.nfwmdwetlands.com/>.

Information Technology (IT) Initiatives

The District is proposing expenditures of \$1,938,345 for IT in FY 2017-2018. IT efforts will primarily focus on maintenance and support to provide solutions that meet the business needs of the organization. Hardware and software will be maintained or replaced to ensure capacity, performance, and adherence to support requirements. In addition, the District will continue to maximize and leverage existing technology to provide better service at a reduced cost.

Cost Savings Efficiencies and Initiatives

The District continually reviews operations and practices to provide improved service delivery methods and outcomes, while being fiscal stewards of local, state, and federal funds. The following efforts have been made by the District in FY 2015-2016 and/or will be addressed in FY 2016-2017. Ongoing cost savings and efficiencies are also listed that will continue into FY 2017-2018:

FY 2015-2016

- Closed the Marianna field office and transferred Lands Division staff to the renovated Econfina field office, saving at least \$11,000 annually.

Budget Highlights

- Implemented an online facilities help desk to ensure minor repairs don't turn into major repairs.
- Increased the use of direct deposit for vendor payments to reduce postage and check costs.
- Implemented a new time and attendance system to replace an unsupported legacy system with supported commercial software.
- Completed an evaluation of suitable lands for future cattle lease consideration.
- Received grant funding of \$12,900 from The Nature Conservancy and the National Fish and Wildlife Foundation in FY 2015-2016 for the purchase of 85,000 Longleaf tubelings for habitat restoration efforts.
- Transitioned hydrologic data collection to an integrated data management software tool to make it possible to access District data through the web, providing a higher level of service to all data consumers.
- Updated the District website to enable recreational users to donate funds for the continued management, maintenance, and improvement of recreation sites.
- Performed a cost benefit analysis that determined Voice over IP Technology does not have a positive return on investment and therefore terminated the project.
- Received \$695,000 in grant funding from the National Fish and Wildlife Foundation to complete assessments and project plans for the District's seven SWIM watersheds, saving the District and/or State the cost to implement.

FY 2016-2017

- Creation of a replacement plan for the 24 central and window air conditioning units at Headquarters to mitigate the utility bill, service call, and emergency replacement costs.
- Reduction of indirect costs by distributing postage and vehicle insurance costs from Division of Administration to divisions incurring the actual costs.
- Reduction of bank costs by depositing checks via a remote deposit check scanner at the three public office locations.
- New federal grant funding of \$316,832 from U.S. Environmental Protection Agency (via DEP) for a sod-based crop rotation demonstration project with producers in the Jackson Blue Spring groundwater contribution area to offset the implementation costs of the District and/or State.
- New funding of \$155,000 from the Florida Forest Service, a division of the Florida Department of Agriculture and Consumer Services to increase prescribed burning efforts on District lands.
- Development of an e-Permitting database system for well construction and contractor licensing in conjunction with SJRWMD and SRWMD should be completed in 2017.
- Change in the provider of Oracle reducing support costs by 40 percent.
- An upgrade to the frame relay network connection in Econfina with fiber optic resulting in double bandwidth for less monthly cost.

Budget Highlights

Ongoing Efforts

- Negotiation of contract concessions with all contractors and consultants at three percent or greater per contract task.
- Reduction in license fee costs by replacing numerous legacy applications with more modern technologies currently owned by the District.
- Removal of legacy Oracle applications replaced with industry standard products, cloud-based if possible.
- Agreement with Florida Department of Corrections (Washington County Reception Center) for Public Works Inmate Crew to assist with repairs and improvements on District lands.
- Cooperative agreement with U.S. Forest Service for a Prescribed Fire Training Team to assist with prescribed burns on District lands.
- Cooperative agreement with Apalachicola Regional Stewardship Alliance for a burn team to assist with prescribed burns on District lands.
- Cooperative agreement with Gulf Coastal Plain Ecosystem Partnership for a burn team to assist with prescribed burns on District lands.
- New funding of \$155,000 from the Florida Forest Service, a division of the Florida Department of Agriculture and Consumer Services, to increase prescribed burning efforts on District lands.

Budget Highlights

C. Adequacy of Fiscal Resources

Since FY 2007-2008, the District has assessed a millage rate less than the 0.0500 set by Florida Statute and the state constitution. The rate assessed in FY 2016-2017 is 0.0366 or 26.8 percent below the maximum authorized. The millage rate of 0.0366 reflects the 2016 rolled-back rate, which is the millage rate that would produce the same tax revenue as the previous year. Based on taxable values provided by the 16 counties in the District, tax collections using the rolled-back rate are estimated to be \$3.4 million for FY 2016-2017. The FY 2017-2018 Preliminary Budget uses the same millage rate of 0.0366 for the purposes of estimating revenue only. The millage rate will be updated to reflect the 2017 rolled-back rate finalized in July for the FY 2017-2018 Tentative Budget submitted by August 1st. An estimate of \$3.3 million in tax revenue is used to align more closely with prior years' actual collections. With a recurring budget of \$17.0 million, the District must rely on state and other revenue sources to conduct many of its programs.

To supplement ad valorem revenue, the District has historically received state appropriations for activities including the management of District-owned lands; the Environmental Resource Permitting (ERP) program; regional water supply planning and development; SWIM; research and data collection; MFLs; the Apalachicola River and Bay System; and programmatic operations. Similarly, separate funding for specific purposes such as land acquisition (Preservation 2000 and Florida Forever programs); SWIM projects; the Water Protection and Sustainability program; and other direct appropriations are typical, but usually nonrecurring. While not a direct appropriation, but anticipated through DEP, the District is budgeting new nonrecurring state funding in FY 2017-2018 for springs protection and restoration.

The District has a number of reserve accounts that are available for necessary and unanticipated expenditures. These include reserves for water supply development; land management and acquisition; General Fund deficiency and cash flow needs; and an economic budget stabilization reserve to be used in the event revenues become insufficient to fund District obligations or to mitigate emergency situations. In FY 2017-2018, the District is able to use reserves for nonrecurring, one-time expenditures. The same applies to FY 2018-2019, however, the cost of ongoing MFL activity may necessitate budget reductions in other District activities to maintain the momentum gained since dedicated state funds were first appropriated to the District in FY 2015-2016. The District will continue to pursue cost saving measures as well as recurring fund sources to mitigate dependency on reserves for recurring purposes.

Details on the District's uses of fund balance over the next five years are shown in Table 2. District fund balances are grouped into three types of uses: (1) restricted uses are those specified by law or rule; (2) committed uses are specified via Governing Board resolutions for specific purposes; and (3) assigned uses are determined by the Governing Board. The following describes each of the fund balance uses through FY 2021-2022.

Budget Highlights

- Mitigation: \$1,479,399 is to meet legal requirements for FDOT mitigation projects conducted by the District and cannot be used for any other purpose. Any change in the amount of fund balance over the next five years will be the result of ongoing maintenance requirements.
- Regulation – ERP: \$1,523,663 is carry forward funding previously appropriated to support the statutorily required ERP program and cannot be used for any other purpose. The District intends to retain this balance for unanticipated costs which are more than annual regulatory expenditures covered by state appropriations.
- Water Supply Development Assistant Grants: \$2,597,754 is set aside by the Governing Board for water supply and water resource development projects throughout the region. These funds are awarded as grants to local governments and utilities and spent down as reimbursement for work completed by grantees. Total funding in grants approved since FY 2013-2014 has approached nearly \$20.6 million. This fund balance of \$2.6 million is the estimated carryover for expenditures into FY 2017-2018. No funds are anticipated to remain for this purpose after these grants are expended. Any further assistance to local governments and communities for this work would be from the result of new legislative appropriations.
- Operation and Maintenance of Lands and Works: \$2,322,534 is set aside by the Governing Board for the restoration and maintenance of public lands managed by the District. The main funding source for this purpose is timber sales from District lands and a recurring state appropriation. District timber continues to be managed for future sales.
- Capital Improvement Projects: \$395,702 is designated by the Board to be used for pre-acquisition, acquisition of land, or restoration projects on District land. The District will continue use of these nonrecurring dollars until they are spent. No remaining balance for this purpose is expected after these funds are spent, unless there is available cash from a different District funding source to transfer to this fund or from new legislative appropriations.
- Economic Stabilization Fund: \$3,156,747 is an amount equal to two months of the operating budget proposed in FY 2017-2018. Through a resolution, the Governing Board established a policy for this funding to provide sufficient financial liquidity for operations only under unforeseen or unexpected extreme events or for major emergencies.
- Minimum Flows and Minimum Water Levels: \$1,282,000 is for statutorily required resource management activities related to the Minimum Flows and Minimum Water Levels (MFL) program. Annual appropriations have provided \$1.5 million for MFLs, since FY 2015-2016. This fund balance is carried forward from the previous year to offset budget needs that exceed \$1.5 million. DEP's FY 2017-2018 Legislative Budget Request for an additional \$311,000 annually would support planned MFL expenditures as these activities increase in out years. This balance will be used to offset fluctuations in MFL expenditures and appropriations.
- Acquisition, Restoration, and Public Works: \$250,000 is carried forward from a FY 2016-2017 nonrecurring grant award of \$500,000 provided to assist Bay

Budget Highlights

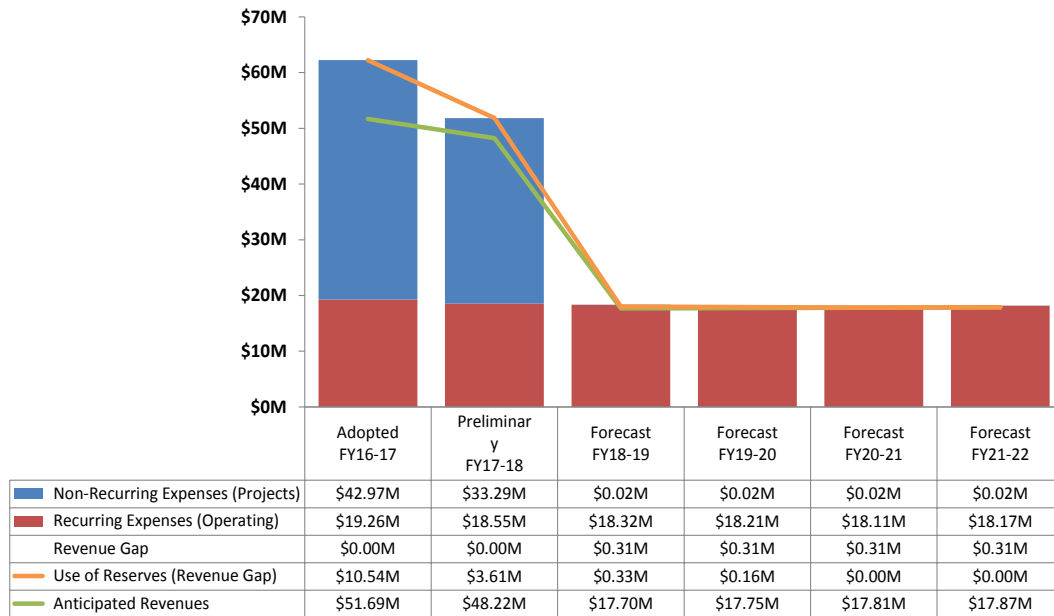
County, Gulf Power, and the City of Panama City with a wastewater reuse project within the District's Region III Regional Water Supply Plan (RWSP) area. No recurring costs are expected after this project is completed.

- General Fund Deficiencies: \$3,860,901 is set aside to cover cost overruns and unanticipated expenditures, if revenue collections from taxes and fees are lower than anticipated. These funds are also to address cash flow constraints when invoices received exceed cash-on-hand.
- District Short-Term Projects: \$1,000,000 is set aside for future short-term projects. Once expended, this allocation will be contingent on state appropriation support.

Budget Highlights

Below is a graph that displays the FY 2017-2018 Preliminary Budget and proposed expense and revenue growth through FY 2021-2022. The bars represent expenses and the lines represent the anticipated revenues with the use of reserves filling in for the revenue gap. The information below the graph shows how reserves are being spent down with a \$13.8 million fund balance retained due to restricted, committed, or assigned uses. To maintain this reserve balance the District will have to restrict growth or reduce expenses to operate without a deficit, unless additional revenues can be identified.

Long-Term Funding Plan



Reserves	As of 9/30/17	FY17-18	FY18-19	FY19-20	FY20-21	FY21-22
Remaining:	\$17.9M	\$14.3M	\$13.9M	\$13.8M	\$13.8M	\$13.8M

Note: Assumes FY 2016-2017 state appropriations to the District continue for FY 2017-2018.

Budget Highlights

D. Budget Summary

1. Overview

The FY 2017-2018 Preliminary Budget is \$51,834,736, a decrease of \$10,399,023 or 16.7 percent lower than the FY 2016-2017 Adopted Budget. Operating expenditures, which include categories of Salaries and Benefits; Other Personal Services; Contracted Services; Operating Expenses; and Operating Capital Outlay (OCO) total \$18,902,677, a decrease of \$855,226 or 4.3 percent. Of the proposed operating budget, \$16,767,633 is recurring and \$2,135,044 is nonrecurring.

Non-Operating expenditures, considered Fixed Capital Outlay (FCO) and Interagency Expenditures (e.g., grants to public entities), total \$32,932,059, a decrease of \$9,543,797 or 22.5 percent. This amount reflects a decrease in FCO of \$10,442,968 and an increase in Interagency Expenditures of \$899,171.

The FY 2017-2018 Preliminary Budget uses the same millage rate of 0.0366 from 2016 for the purposes of estimating revenue only. The millage rate will be updated to reflect the 2017 rolled-back rate finalized in July for the FY 2017-2018 Tentative Budget submitted by August 1st. Based on taxable values provided by the 16 counties in the District, tax collections using this rolled-back rate are estimated to be \$3.4 million for FY 2016-2017. While the FY 2017-2018 Preliminary Budget uses the same millage rate of 0.0366 for estimation purposes, tax revenues are budgeted at \$3.3 million to align more closely with prior years' actual collections.

The total projected revenue of \$48,223,426 is comprised of \$32,102,488 (66.6 percent) in new revenue and \$16,120,938 (33.4 percent) of state funds appropriated to the District in prior years. In addition, \$3,611,310 of fund balances will be used to support the Preliminary Budget. New revenue mainly includes: (1) anticipated state appropriations of \$18,110,000 from the Land Acquisition Trust Fund for MFLs, land management activities, and new springs funding, and \$5,211,231 from the General Revenue Fund for environmental resource permitting and other District operations; (2) \$3,344,418 in ad valorem; (3) \$2,500,669 in Federal funds; and (4) \$2,000,000 in timber sales. Prior appropriations carried forward consist of mostly state funds of \$13,958,200 for springs acquisition, restoration and protection, \$990,258 for mitigation efforts, and \$800,000 for Apalachicola Bay water quality improvements.

Budget Highlights

Table 1. Source and Use of Funds, Fund Balance and Workforce

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE

Fiscal Years 2016-17 and 2017-18
PRELIMINARY BUDGET - Fiscal Year 2017-2018

	Fiscal Year 2016-17 (Adopted)	New Issues (Increases)	Reductions	Fiscal Year 2017-18 (Preliminary)
SOURCE OF FUNDS				
Beginning Fund Balance	23,800,603			17,868,700
District Revenues	6,077,716	-	263,849	5,813,867
Local Revenues	142,417	20,118	-	162,535
Debt	-	-	-	-
Unearned Revenue	14,886,565	-	1,210,609	13,675,956
State Revenues	42,590,945	-	2,844,590	39,746,355
Federal Revenues	2,879,250	-	378,581	2,500,669
SOURCE OF FUND TOTAL	90,377,496	20,118	4,697,629	79,768,082
USE OF FUNDS				
Salaries and Benefits	8,351,646	484,134	390,921	8,444,859
Other Personal Services	354,920	12,912	22,731	345,101
Contracted Services	7,787,839	1,842,745	2,702,809	6,927,775
Operating Expenses	2,626,832	86,625	212,619	2,500,838
Operating Capital Outlay	636,666	122,400	74,962	684,104
Fixed Capital Outlay	10,619,068	4,000	10,446,968	176,100
Interagency Expenditures (Cooperative Funding)	31,856,788	16,000,000	15,100,829	32,755,959
Debt	-	-	-	-
Reserves - Emergency Response	-	-	-	-
USE OF FUNDS TOTAL	62,233,759	18,552,816	28,951,839	51,834,736
Unearned Revenue (ESTIMATED)				
DOT Mitigation Funds	14,571,253	-	990,258	13,580,995
State Ecosystems Trust Fund	187,401	-	187,401	-
Phipps Park Endowment & Advanced Timber Sales	127,911	-	32,950	94,961
TOTAL UNEARNED REVENUE	14,886,565	-	1,210,609	13,675,956
FUND BALANCE (ESTIMATED)				
Nonspendable	-	-	-	-
Restricted	3,003,062	-	-	3,003,062
Committed	8,472,737	-	2,597,754	5,874,983
Assigned	6,392,901	-	1,013,556	5,379,345
Unassigned	-	-	-	-
TOTAL FUND BALANCE	17,868,700	-	3,611,310	14,257,390
WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	101.00	-	-	101.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	9.40	-	-	9.40
Intern	-	-	-	-
Volunteer	-	-	-	-
TOTAL WORKFORCE	110.40	-	-	110.40

Reserves:

- Nonspendable - amounts required to be maintained intact as principal or an endowment
- Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation
- Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board
- Assigned - amounts intended to be used for specific contracts or purchase orders
- Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

Budget Highlights

Table 2. Projected Utilization of Fund Balance

**NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PROJECTED UTILIZATION OF FUND BALANCE
PRELIMINARY BUDGET - Fiscal Year 2017-2018**

			Five Year Utilization Schedule					
Core Mission	Designations	Total Projected Designated Amounts at September 30, 2017	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	Remaining Balance
NONSPENDABLE								
		0	0	0	0	0	0	0
	NONSPENDABLE SUBTOTAL	0	0	0	0	0	0	0
RESTRICTED								
WS/WQ/FP/NS	Mitigation - Interest and Other Misc Revenue	1,479,399	0	0	0	0	0	1,479,399
WS/WQ/FP/NS	Regulation - ERP	1,523,663	0	0	0	0	0	1,523,663
	RESTRICTED SUBTOTAL	3,003,062	0	0	0	0	0	3,003,062
COMMITTED								
WS/WQ/FP/NS	Water Supply Development Assistance Grants (GF)	1,563,698	1,563,698	0	0	0	0	0
WS/WQ/FP/NS	Water Supply Development Assistance Grants (Timber Sales)	1,034,056	1,034,056	0	0	0	0	0
WS/WQ/FP/NS	Operation & Maintenance of Lands & Works (Land Mgt Fund)	2,322,534	0	0	0	0	0	2,322,534
WS/WQ/FP/NS	Capital Improvement Projects (Cap Improv & Land Acq TF)	395,702	0	0	0	0	0	395,702
WS/WQ/FP/NS	Economic Stabilization Fund	3,156,747	0	0	0	0	0	3,156,747
	COMMITTED SUBTOTAL	8,472,737	2,597,754	0	0	0	0	5,874,983
ASSIGNED								
WS/WQ/FP/NS	Minimum Flows and Levels	1,282,000	763,556	325,815	163,714	0	0	28,915
WS/WQ/FP/NS	Acquisition, Restoration, & Public Works (Bay County project)	250,000	250,000	0	0	0	0	0
WS/WQ/FP/NS	General Fund Deficiencies/Cash Flow	3,860,901	0	0	0	0	0	3,860,901
WS/WQ/FP/NS	District Short-Term Projects	1,000,000	0	0	0	0	0	1,000,000
	ASSIGNED SUBTOTAL	6,392,901	1,013,556	325,815	163,714	0	0	4,889,816
UNASSIGNED								
		0	0	0	0	0	0	0
	UNASSIGNED SUBTOTAL	0	0	0	0	0	0	0
Total		17,868,700	3,611,310	325,815	163,714	0	0	13,767,861
Remaining Fund Balance at Fiscal Year End			14,257,390	13,931,575	13,767,861	13,767,861	13,767,861	13,767,861

NOTE: Figures beyond FY 2017-18 for Minimum Flows and Levels are nonrecurring in nature.

WS = Water Supply: WQ = Water Quality: FP = Flood Protection: NS = Natural Systems

Budget Highlights

Table 3. Use of Fund Balance

**NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
USE OF FUND BALANCE
Fiscal Year 2017-18
PRELIMINARY BUDGET - Fiscal Year 2017-2018**

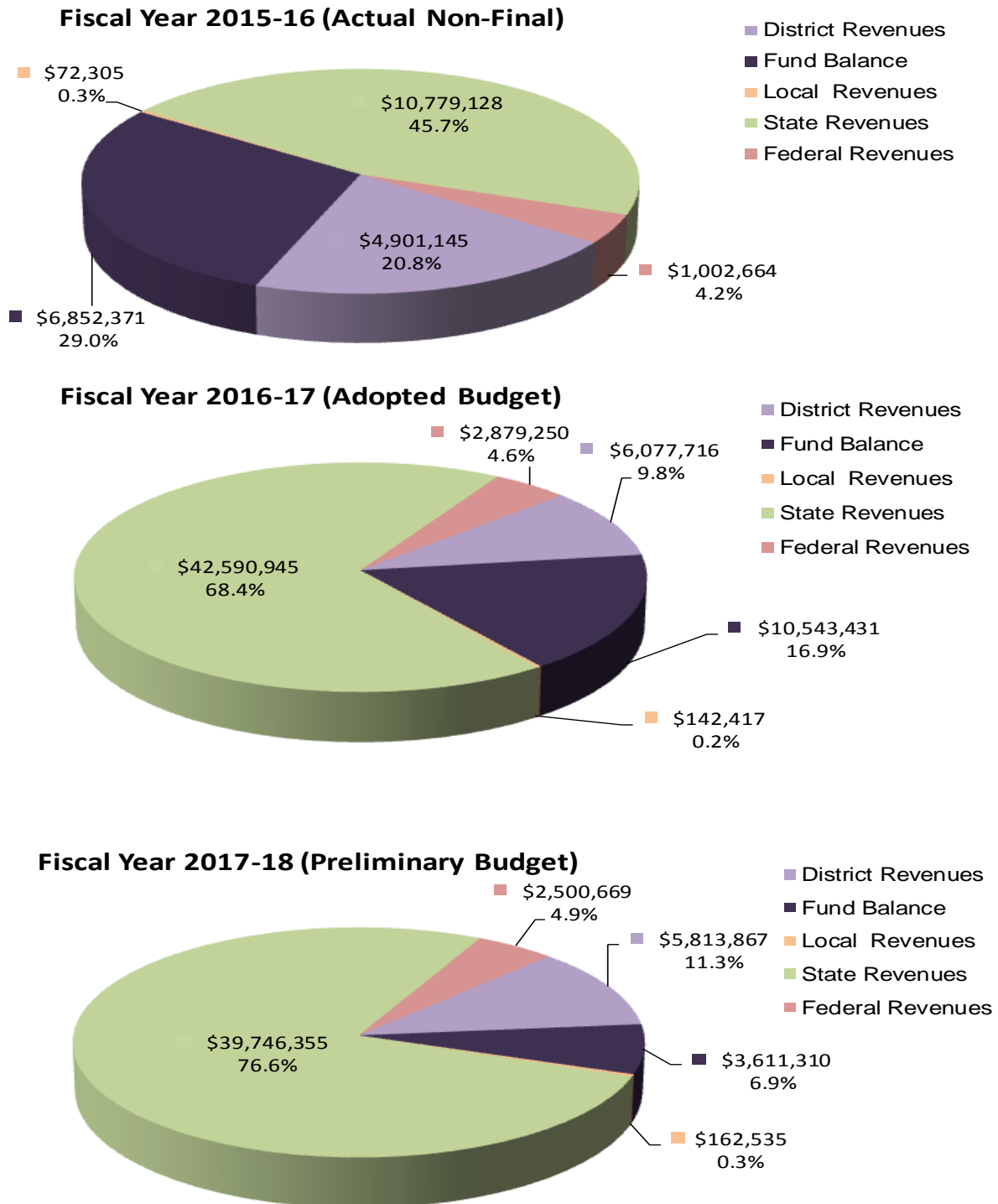
	Fiscal Year 2017-18 (Preliminary)	SOURCES OF FUND						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resources Planning and Monitoring	7,048,519	-	763,556	-	-	-	-	763,556
2.0 Acquisition, Restoration and Public Works	34,826,212	-	2,847,754	-	-	-	-	2,847,754
3.0 Operation and Maintenance of Lands and Works	3,879,883	-	-	-	-	-	-	-
4.0 Regulation	3,872,543	-	-	-	-	-	-	-
5.0 Outreach	178,215	-	-	-	-	-	-	-
6.0 District Management and Administration	2,029,364	-	-	-	-	-	-	-
TOTAL	51,834,736	-	3,611,310	-	-	-	-	3,611,310

	USES OF FUND									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Administrative Overhead Transfer	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	-	-	647,556	10,800	15,000	-	-	90,200	-	763,556
2.0 Acquisition, Restoration and Public Works	-	-	-	-	-	-	2,822,105	25,649	-	2,847,754
3.0 Operation and Maintenance of Lands and Works	-	-	-	-	-	-	-	-	-	-
4.0 Regulation	-	-	-	-	-	-	-	-	-	-
5.0 Outreach	-	-	-	-	-	-	-	-	-	-
6.0 District Management and Administration	-	-	-	-	-	-	-	-	-	-
TOTAL	-	-	647,556	10,800	15,000	-	2,822,105	115,849	-	3,611,310

Budget Highlights

2. Source of Funds Three-Year Comparison

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PRELIMINARY BUDGET - Fiscal Year 2017-2018 REVENUES BY SOURCE



Budget Highlights

Table 4. Source of Funds Comparison for Three Fiscal Years

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS
 Fiscal Years 2015-2016 (Actual-Non-Final), 2016-2017 (Adopted), and 2017-2018 (Preliminary)
 PRELIMINARY BUDGET - Fiscal Year 2017-2018

SOURCE OF FUNDS	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
District Revenues	4,901,145	6,077,716	5,813,867	(263,849)	-4.3%
Fund Balance	6,852,371	10,543,431	3,611,310	(6,932,121)	-65.7%
Debt - Certificate of Participation (COPS)	-	-	-	-	
Local Revenues	72,305	142,417	162,535	20,118	14.1%
State General Revenues	5,867,641	10,183,221	5,581,231	(4,601,990)	-45.2%
Ecosystem Management Trust Fund	2,267,571	155,313	-	(155,313)	-100.0%
FDEP/EPC Gardiner Trust Fund	-	-	-	-	
P2000 Revenue	-	-	-	-	
FDOT/Mitigation	255,733	1,182,784	990,258	(192,526)	-16.3%
Water Management Lands Trust Fund	2,000	978,978	800,000	(178,978)	-18.3%
Land Acquisition Trust Fund	2,325,000	29,434,768	31,698,200	2,263,432	7.7%
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	
Florida Forever	-	372,480	372,480	-	0.0%
Save Our Everglades Trust Fund	-	-	-	-	
Alligator Alley Tolls	-	-	-	-	
Other State Revenue	61,183	283,401	304,186	20,785	7.3%
Federal Revenues	900,114	2,477,516	2,342,819	(134,697)	-5.4%
Federal through State (FDEP)	102,550	401,734	157,850	(243,884)	-60.7%
SOURCE OF FUND TOTAL	23,607,613	62,233,759	51,834,736	(10,399,023)	-16.7%

District Revenues include:

Ad Valorem	3,280,708	3,413,531	3,344,418	(69,113)	-2%
Timber Sales	747,246	1,500,000	2,000,000	500,000	33%
Permit & License Fees	419,135	393,250	384,569	(8,681)	-2%
Miscellaneous Revenues	454,056	770,935	84,880	(686,055)	-89%

REVENUES BY SOURCE	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
District Revenues	4,901,145	6,077,716	5,813,867	(263,849)	-4.3%
Fund Balance	6,852,371	10,543,431	3,611,310	(6,932,121)	-65.7%
Debt	-	-	-	-	
Local Revenues	72,305	142,417	162,535	20,118	14.1%
State Revenues	10,779,128	42,590,945	39,746,355	(2,844,590)	-6.7%
Federal Revenues	1,002,664	2,879,250	2,500,669	(378,581)	-13.1%
TOTAL	23,607,613	62,233,759	51,834,736	(10,399,023)	-16.7%

Budget Highlights

3. Major Sources of Funds Variances

The District's annual budget is funded by District, local, state, federal, and miscellaneous revenue sources. District sources include estimates for ad valorem revenues (\$3,344,418), timber sales (\$2,000,000), permit fees (\$384,569), and miscellaneous revenues (\$84,880), such as state agency funding assistance for prescribed fire burns or well monitoring, interest earnings, and apiary leases. Table 4 compares FY 2015-2016 Actual Non-Final, FY 2016-2017 Adopted, and FY 2017-2018 Preliminary Budget revenue by source. The following is a summary of major revenue source variances.

Ecosystem Management and Restoration Trust Fund (100.0 percent decrease)

This trust fund was terminated during the 2015 Special Session A. The remaining balance was carried forward and budgeted in FY 2016-2017 to complete the St. Andrew Bay and Apalachicola River and Bay watershed restoration and protection projects. Remaining dollars in this trust fund are planned to be spent by the end of FY 2016-2017.

Water Management Lands Trust Fund (WMLTF) (18.3 percent decrease)

The WMLTF reduction of \$178,978 is due to spending down a FY 2013-2014 nonrecurring state appropriation of \$3,000,000 for Apalachicola Bay water quality improvement projects. The remaining balance of \$800,000 from this appropriation is budgeted to complete water quality improvement projects in Apalachicola Bay.

State General Revenue (45.2 percent decrease)

State General Revenue sources consist of state appropriations of \$3,360,000 for general operations, \$1,851,231 for the Environmental Resource Permitting Program, and \$370,000 in carry forward funding from FY 2014-2015 for an evaluation of the Claiborne aquifer within the Jackson Blue Spring groundwater contribution area.

Florida Forever (No change)

Florida Forever funding has been used to acquire land and to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and for capital land improvement and public access to those lands. The balance of \$372,480 in Florida Forever funding will be directed to water quality improvement and/or habitat restoration consistent with the District's SWIM program in FY 2017-2018.

Land Acquisition Trust Fund (LATF) (7.7 percent increase)

LATF sources consist of state appropriations of \$1,500,000 for MFLs, \$1,610,000 for land management operations, and \$28,588,200 for springs acquisition and restoration projects. The latter is a combination of \$13,588,200 in carry forward funding from FY 2015-2016 and FY 2016-2017 and \$15,000,000 in proposed new funding for FY 2017-2018. The net increase of \$2,263,432 reflects the proposed new funding offset mostly by a reduction in land acquisition funding and work completed on Wakulla Spring protection projects.

Budget Highlights

Federal Revenue – Direct (5.4 percent decrease) and through DEP (60.7 percent decrease)

Federal funding is estimated as follows:

- \$2,342,819 for a FEMA Risk MAP initiative involving flood studies (decrease of \$134,697 due to the completion of coastal analyses and flood mapping tasks for six coastal counties);
- \$103,450 for a Statewide Integrated Water Resources Monitoring Network initiative with DEP for the collection of water quality samples and habitat assessments in streams, rivers, and lakes as well as groundwater quality samples across northwest Florida (increase of \$18,548 for additional sampling); and
- \$54,400 for second year of a four-year federal grant to continue a sod-based crop rotation pilot project with the goal of reducing irrigation water usage and nitrogen usage (first year federal funding was provided in FY 2016-2017 at \$316,832).

Fund Balance (65.7 percent decrease)

The District has a number of reserve accounts that are earmarked for specific purposes. In FY 2017-2018, the District will use \$763,556 to cover MFL expenditures and \$250,000 remaining from a \$500,000 grant set aside for a wastewater reuse project within the District's Region III Regional Water Supply Plan area. Another \$2,597,754 is for nonrecurring grants to help local governments and non-profit utilities achieve water supply development priorities. The total use of reserves for FY 2017-2018 is \$3,611,310. This total is lower than the use of reserves budgeted in FY 2016-2017 due to ongoing payments to grantees for work being completed on existing water supply grants.

Budget Highlights

4. Source of Funds by Program

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2015-16 (Actual-Non-Final)
 PRELIMINARY BUDGET - Fiscal Year 2017-2018

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2015-16 (Actual-Non-Final)
District Revenues	7,172	333,286	1,228,276	2,176,414	204,713	951,284	4,901,145
Fund Balance	-	6,717,711	134,660	-	-	-	6,852,371
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	72,305	-	-	-	-	-	72,305
State General Revenues	3,505,513	510,897	-	1,851,231	-	-	5,867,641
Ecosystem Management Trust Fund	-	2,267,571	-	-	-	-	2,267,571
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	255,733	-	-	-	-	255,733
Water Management Lands Trust Fund	-	2,000	-	-	-	-	2,000
Land Acquisition Trust Fund	1,500,000	-	825,000	-	-	-	2,325,000
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	2,822	58,361	-	-	-	-	61,183
Federal Revenues	747,975	136,293	12,900	2,946	-	-	900,114
Federal through State (FDEP)	102,550	-	-	-	-	-	102,550
SOURCE OF FUND TOTAL	5,938,336	10,281,852	2,200,836	4,030,591	204,713	951,284	23,607,613

District Revenues include
 Ad Valorem 3,280,708
 Timber Sales 747,246
 Permit & License Fees 419,135
 Miscellaneous Revenues 454,056

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2015-16 (Actual-Non-Final)
District Revenues	7,172	333,286	1,228,276	2,176,414	204,713	951,284	4,901,145
Fund Balance	-	6,717,711	134,660	-	-	-	6,852,371
Debt	-	-	-	-	-	-	-
Local Revenues	72,305	-	-	-	-	-	72,305
State Revenues	5,008,335	3,094,562	825,000	1,851,231	-	-	10,779,128
Federal Revenues	850,525	136,293	12,900	2,946	-	-	1,002,664
TOTAL	5,938,336	10,281,852	2,200,836	4,030,591	204,713	951,284	23,607,613

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2016-17 (Adopted)

PRELIMINARY BUDGET - Fiscal Year 2017-2018

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2016-17 (Adopted)
District Revenues	-	653,470	2,054,388	2,271,748	211,812	886,298	6,077,716
Fund Balance	762,970	9,729,682	50,779	-	-	-	10,543,431
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	142,417	-	-	-	-	-	142,417
State General Revenues	2,447,714	5,499,015	-	2,236,492	-	-	10,183,221
Ecosystem Management Trust Fund	-	155,313	-	-	-	-	155,313
FDEP/EPC Gardinier Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,182,784	-	-	-	-	1,182,784
Water Management Lands Trust Fund	-	978,978	-	-	-	-	978,978
Land Acquisition Trust Fund	1,500,000	26,449,986	1,484,782	-	-	-	29,434,768
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	372,480	-	-	-	-	372,480
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	128,401	-	155,000	-	-	-	283,401
Federal Revenues	2,477,516	-	-	-	-	-	2,477,516
Federal through State (FDEP)	84,902	316,832	-	-	-	-	401,734
SOURCE OF FUND TOTAL	7,543,920	45,338,540	3,744,949	4,508,240	211,812	886,298	62,233,759

District Revenues include
 Ad Valorem 3,413,531
 Timber Sales 1,500,000
 Permit & License Fees 393,250
 Miscellaneous Revenues 770,935

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2016-17 (Adopted)
District Revenues	-	653,470	2,054,388	2,271,748	211,812	886,298	6,077,716
Fund Balance	762,970	9,729,682	50,779	-	-	-	10,543,431
Debt	-	-	-	-	-	-	-
Local Revenues	142,417	-	-	-	-	-	142,417
State Revenues	4,076,115	34,638,556	1,639,782	2,236,492	-	-	42,590,945
Federal Revenues	2,562,418	316,832	-	-	-	-	2,879,250
TOTAL	7,543,920	45,338,540	3,744,949	4,508,240	211,812	886,298	62,233,759

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2017-18 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2017-2018

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2017-18 (Preliminary)
District Revenues	20,000	173,713	2,074,532	2,428,516	211,677	905,429	5,813,867
Fund Balance	763,556	2,847,754	-	-	-	-	3,611,310
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	162,535	-	-	-	-	-	162,535
State General Revenues	2,467,191	1,039,727	-	2,074,313	-	-	5,581,231
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardinier Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	990,258	-	-	-	-	990,258
Water Management Lands Trust Fund	-	800,000	-	-	-	-	800,000
Land Acquisition Trust Fund	1,500,000	28,665,344	1,532,856	-	-	-	31,698,200
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	372,480	-	-	-	-	372,480
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	149,186	-	155,000	-	-	-	304,186
Federal Revenues	2,342,819	-	-	-	-	-	2,342,819
Federal through State (FDEP)	103,450	54,400	-	-	-	-	157,850
SOURCE OF FUND TOTAL	7,508,737	34,943,676	3,762,388	4,502,829	211,677	905,429	51,834,736

District Revenues include
 Ad Valorem 3,344,418
 Timber Sales 2,000,000
 Permit & License Fees 384,569
 Miscellaneous Revenues 84,880

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2017-18 (Preliminary)
District Revenues	20,000	173,713	2,074,532	2,428,516	211,677	905,429	5,813,867
Fund Balance	763,556	2,847,754	-	-	-	-	3,611,310
Debt	-	-	-	-	-	-	-
Local Revenues	162,535	-	-	-	-	-	162,535
State Revenues	4,116,377	31,867,809	1,687,856	2,074,313	-	-	39,746,355
Federal Revenues	2,446,269	54,400	-	-	-	-	2,500,669
TOTAL	7,508,737	34,943,676	3,762,388	4,502,829	211,677	905,429	51,834,736

Budget Highlights

5. Proposed Millage Rate

DISTRICTWIDE – Ad Valorem Taxes			
	Fiscal Year 2015-16 Adopted Budget	Fiscal Year 2016-17 Adopted Budget	Fiscal Year 2017-18 Preliminary Budget
Ad Valorem Taxes*	3,433,785	3,413,531	3,344,418
Millage Rate	0.0378	0.0366	0.0366**
Rolled-back Rate	0.0378	0.0366	0.0366
Rolled-back Rate Change (%)	0.00%	0.00%	0.00%
Gross Taxable Value for Operating Purposes	\$90,840,872,683	\$95,184,957,104	\$95,184,957,104
Net New Taxable Value	\$ 1,307,072,757	\$ 1,317,455,436	\$ 1,317,455,436
Adjusted Taxable Value	\$89,533,799,926	\$93,867,501,668	\$93,867,501,668

* Ad valorem figures represent the budgeted amounts, which may differ from the actual proceeds collected or be an amount less than the estimated proceeds to be collected.

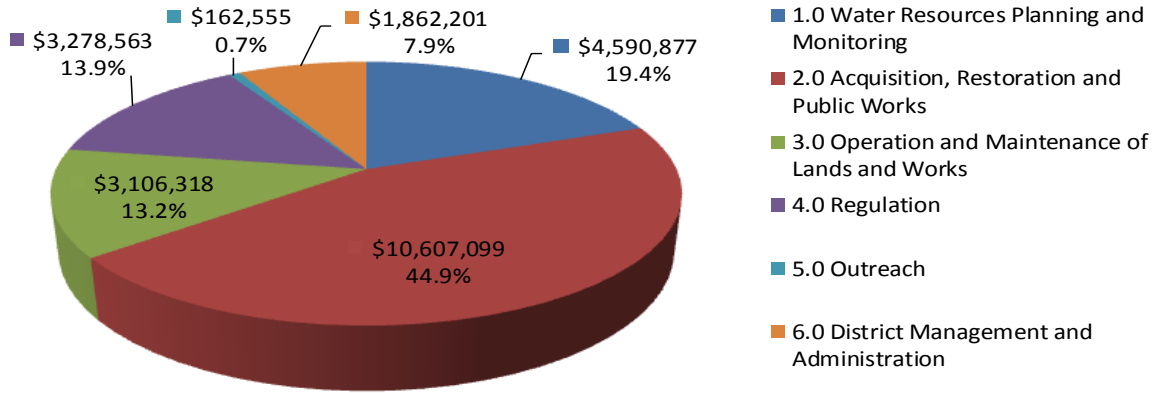
** The FY 2017-2018 Preliminary Budget uses the same millage rate of 0.0366 from 2016 for the purposes of estimating revenue only. The millage rate will be updated to reflect the 2017 rolled-back rate finalized in July for the FY 2017-2018 Tentative Budget submitted by August 1st.

Budget Highlights

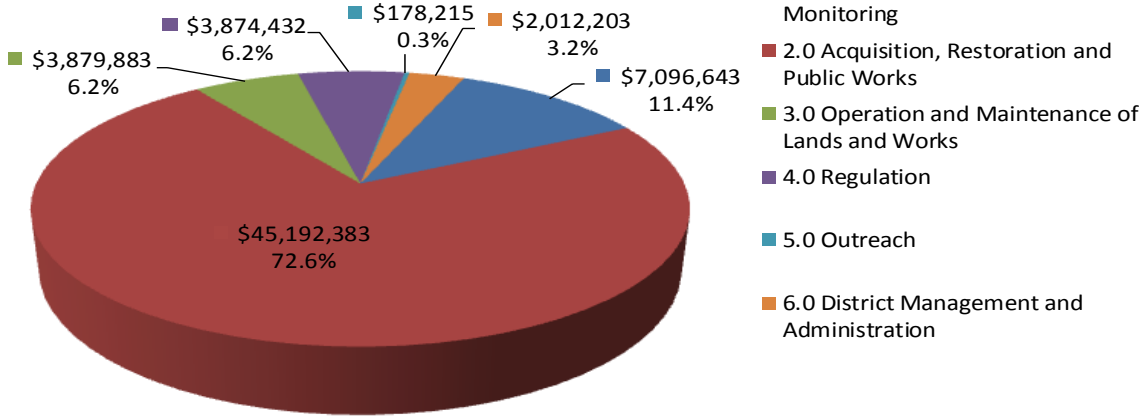
6. Three-Year Use of Funds by Program

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PRELIMINARY BUDGET - Fiscal Year 2017-2018
EXPENDITURES BY PROGRAM

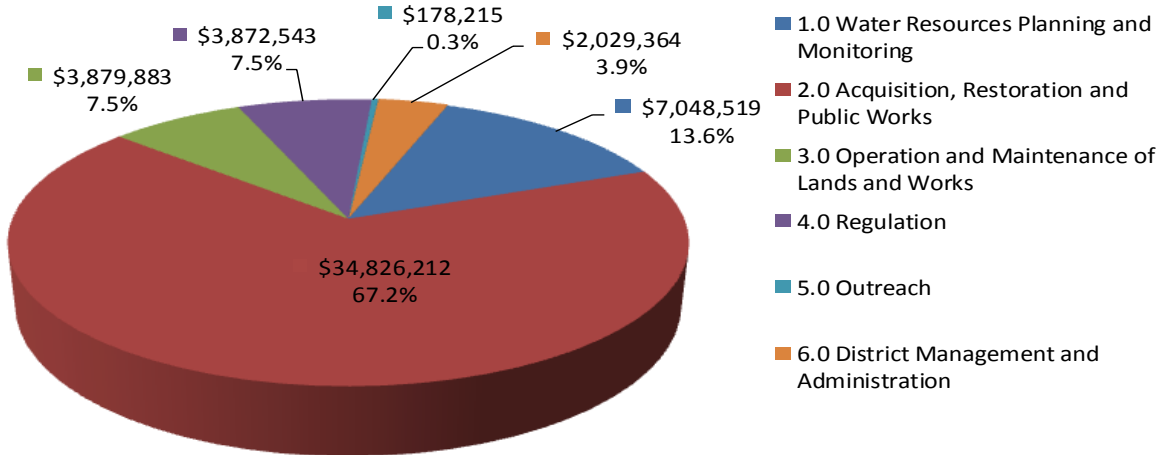
Fiscal Year 2015-16 (Actual-Non-Final)



Fiscal Year 2016-17 (Adopted Budget)



Fiscal Year 2017-18 (Preliminary Budget)



Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM

Fiscal Years 2015-2016 (Actual-Non-Final), 2016-2017 (Adopted), and 2017-2018 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2017-2018

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
1.0 Water Resources Planning and Monitoring	\$4,590,877	\$7,096,643	\$7,048,519	-\$48,124	-0.7%
1.1 - District Water Management Planning	1,612,572	2,886,780	3,037,104	150,324	5.2%
1.1.1 Water Supply Planning	75,793	296,133	229,434	-66,699	-22.5%
1.1.2 Minimum Flows and Minimum Water Levels	903,056	1,996,477	2,173,356	176,879	8.9%
1.1.3 Other Water Resources Planning	633,722	594,170	634,314	40,144	6.8%
1.2 - Research, Data Collection, Analysis and Monitoring	874,451	1,073,872	1,013,225	-60,647	-5.6%
1.3 - Technical Assistance	1,691,807	2,620,048	2,480,547	-139,501	-5.3%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology and Information Services	412,048	515,943	517,643	1,700	0.3%
2.0 Acquisition, Restoration and Public Works	\$10,607,099	\$45,192,383	\$34,826,212	-\$10,366,171	-22.9%
2.1 - Land Acquisition	90,687	9,877,903	74,885	-9,803,018	-99.2%
2.2 - Water Source Development	5,848,346	10,044,899	3,441,073	-6,603,826	-65.7%
2.2.1 Water Resource Development Projects	305,183	978,943	765,549	-213,394	-21.8%
2.2.2 Water Supply Development Assistance	5,543,164	9,065,956	2,675,524	-6,390,432	-70.5%
2.2.3 Other Water Source Development Activities	0	0	0	0	
2.3 - Surface Water Projects	4,284,458	24,382,239	31,044,504	6,662,265	27.3%
2.4 - Other Cooperative Projects	0	0	0	0	
2.5 - Facilities Construction and Major Renovations	98,901	100,000	100,000	0	0.0%
2.6 - Other Acquisition and Restoration Activities	222,068	722,500	100,000	-622,500	-86.2%
2.7 - Technology and Information Services	62,638	64,842	65,750	908	1.4%
3.0 Operation and Maintenance of Lands and Works	\$3,106,318	\$3,879,883	\$3,879,883	\$0	0.0%
3.1 - Land Management	2,317,235	3,015,472	3,019,425	3,953	0.1%
3.2 - Works	4,538	8,332	9,095	763	9.2%
3.3 - Facilities	296,158	377,021	373,162	-3,859	-1.0%
3.4 - Invasive Plant Control	0	0	0	0	
3.5 - Other Operation and Maintenance Activities	0	0	0	0	
3.6 - Fleet Services	33,394	57,441	57,389	-52	-0.1%
3.7 - Technology and Information Services	454,992	421,617	420,812	-805	-0.2%
4.0 Regulation	\$3,278,563	\$3,874,432	\$3,872,543	-\$1,889	0.0%
4.1 - Consumptive Use Permitting	489,272	589,004	593,840	4,836	0.8%
4.2 - Water Well Construction Permitting and Contractor Licensing	690,381	825,395	805,292	-20,103	-2.4%
4.3 - Environmental Resource and Surface Water Permitting	1,167,499	1,388,567	1,400,021	11,454	0.8%
4.4 - Other Regulatory and Enforcement Activities	283,005	392,789	393,030	241	0.1%
4.5 - Technology and Information Services	648,407	678,677	680,360	1,683	0.2%
5.0 Outreach	\$162,555	\$178,215	\$178,215	\$0	0.0%
5.1 - Water Resource Education	0	0	0	0	
5.2 - Public Information	152,635	167,940	167,940	0	0.0%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	9,920	10,275	10,275	0	0.0%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$21,745,412</i>	<i>\$60,221,556</i>	<i>\$49,805,372</i>	<i>-\$10,416,184</i>	<i>-17.3%</i>
6.0 District Management and Administration	\$1,862,201	\$2,012,203	\$2,029,364	\$17,161	0.9%
6.1 - Administrative and Operations Support	1,808,381	1,952,203	1,969,364	17,161	0.9%
6.1.1 - Executive Direction	605,489	674,814	694,630	19,816	2.9%
6.1.2 - General Counsel / Legal	0	0	0	0	
6.1.3 - Inspector General	0	0	0	0	
6.1.4 - Administrative Support	761,998	842,901	839,223	-3,678	-0.4%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	0	0	0	0	
6.1.7 - Human Resources	103,658	120,102	120,102	0	0.0%
6.1.8 - Communications	0	0	0	0	
6.1.9 - Technology and Information Services	337,235	314,386	315,409	1,023	0.3%
6.2 - Computer/Computer Support	0	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	53,820	60,000	60,000	0	0.0%
TOTAL	\$23,607,613	\$62,233,759	\$51,834,736	-\$10,399,023	-16.7%

Expenditures by Program	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
1.0 Water Resources Planning and Monitoring	\$4,590,877	\$7,096,643	\$7,048,519	-\$48,124	-0.7%
2.0 Acquisition, Restoration and Public Works	\$10,607,099	\$45,192,383	\$34,826,212	-\$10,366,171	-22.9%
3.0 Operation and Maintenance of Lands and Works	\$3,106,318	\$3,879,883	\$3,879,883	\$0	0.0%
4.0 Regulation	\$3,278,563	\$3,874,432	\$3,872,543	-\$1,889	0.0%
5.0 Outreach	\$162,555	\$178,215	\$178,215	\$0	0.0%
6.0 District Management and Administration	\$1,862,201	\$2,012,203	\$2,029,364	\$17,161	0.9%

Budget Highlights

7. Major Use of Funds Variances

1.0 Water Resources Planning and Monitoring (0.7 percent decrease)

FY 2017-2018 funding is \$7,048,519, a net decrease of \$48,124 from the FY 2016-2017 Adopted Budget. This reduction is mainly attributable to decreased Contracted Services needs for FEMA projects and decreased Operating Expenses and Operating Capital Outlay for research, data collection, analysis, and monitoring.

2.0 Acquisition, Restoration and Public Works (22.9 percent decrease)

FY 2017-2018 funding is \$34,826,212, a 22.9 percent decrease from the FY 2016-2017 Adopted Budget. The overall program decrease of \$10,366,171 represents completion or partial completion of tasks on several springs-related projects, including land acquisition, restoration, and protection; cooperative water supply development and grant projects with local governments; water resource development projects including model development and monitoring well installation; and wetland mitigation activities.

More than \$29.3 million of Program 2.0 funding is dedicated for springs restoration and protection. The springs funding will support continued efforts to improve conditions in Wakulla Spring, Jackson Blue Spring, and springs associated with the Econfina Creek system. Planned project activities include spring shoreline restoration and protection and habitat restoration along Econfina Creek; implementation of agricultural best management practices for water quality improvement and water conservation; grant funding to help local governments connect areas now served by septic systems to central sewer systems; and a pilot project to investigate advanced septic treatment systems in rural areas.

A total of \$15,000,000 in spring funding included within Program 2.0 is budgeted for potential new springs projects, subject to the FY 2017-2018 GAA. This amount is estimated based upon the District's annual funding amounts received for spring projects since FY 2014-2015.

Program 2.0 is also comprised of the District facilities renovation budget. An amount of \$100,000 is set aside for renovation needs of District buildings, most of which are about 40 years old. Recent renovations include updates to the Governing Board room for public meetings and an expansion to the District's Lands Division forestry operations field office in Youngstown.

3.0 Operation and Maintenance of Lands and Works (No change)

This program's FY 2017-2018 Preliminary Budget is \$3,879,883, equal to the same level of funding in the FY 2016-2017 Adopted Budget. Activities include Land Management, Works, Facilities, Fleet Services, and IT operations that support this program. Land Management represents 78 percent of the program's budget to restore, improve, protect, and maintain more than 200,000 acres of District-owned land. Salaries and Benefits followed by Contracted Services and Operating Expenses continue to be

Budget Highlights

the significant drivers of expenditures in comparison to Operating Capital Outlay and Fixed Capital Outlay, which can vary significantly from year to year.

Facilities mentioned above consist of the operations and maintenance budget for administrative buildings and grounds. Funds provide for building security, janitorial services, utilities, building insurance, phone service, generator use, and building and shop supplies. In particular, funds cover maintenance and repair costs for buildings, grounds, and electrical and plumbing needs. A replacement plan for the District Headquarters' 13 central air conditioning/heating units was implemented in FY 2015-2016 and includes the potential replacement of three units in FY 2017-2018.

Fleet services consist of nine pool vehicles available for all District staff and one truck specifically used for maintenance activities. The 2003 Ford F150 truck used by two full-time maintenance staff has been driven over 150,000 miles and, depending on its reliability and repair costs, is tentatively scheduled for replacement in FY 2017-2018.

4.0 Regulation (0.05 percent decrease)

This program's FY 2017-2018 Preliminary Budget is \$3,872,543, a reduction of \$1,889 from the FY 2016-2017 Adopted Budget. This small decrease is due primarily to a \$42,500 reduction in consulting services no longer needed for rulemaking offset by increases in personnel costs of \$42,422. The Salaries and Benefits changes are due to health insurance rate and employee selection increases, retirement and leave-related payouts, and salary adjustments.

The Regulatory Services Division uses the e-Permitting and e-Regulatory database system in the Environmental Resource Permitting (ERP) and Water Use Permitting (WUP) programs and a separate Water Well Construction and Contractor e-Permitting program. The Water Well Construction Permitting program is scheduled to begin using the e-Regulatory database system in 2017.

5.0 Outreach (No change)

This program's FY 2017-2018 Preliminary Budget is \$178,215, maintaining the same level of funding as in the FY 2016-2017 Adopted Budget. This program funds a Communications Director and Communications Specialist as well as operational expenses for conducting the outreach efforts of the District.

6.0 District Management and Administration (0.9 percent increase)

This program's FY 2017-2018 Preliminary Budget is \$2,029,364, an increase of \$17,161 or 0.9 percent from the FY 2016-2017 Adopted Budget. This program funds the Governing Board, Executive Director, Information Technology, Human Resources, and Finance functions of the District. Contributing to this increase is the hiring of a more experienced Governmental Affairs Director.

Budget Highlights

Districtwide Information Technology (0.5 percent increase)

The District is proposing expenditures of \$1,938,345, for IT in the FY 2017-2018 Preliminary Budget, which is \$8,911 more than budgeted in the FY 2016-2017 Adopted Budget. This increase is mainly attributed to the cost associated with an additional Ethernet line installed in FY 2016-2017 to increase band width and improve internet connectivity at the District headquarters facility. The District's IT efforts in FY 2017-2018 will primarily focus on maintenance and support to provide solutions that meet the business needs of the organization. Hardware and software will be maintained or replaced to ensure capacity, performance, and adherence to support requirements.

IT's budget is shown in activities across programs allocated by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses. The FY 2017-2018 allocation for selected IT resources is set at 16.0 percent for Regulatory Services specific to ERP operations, 17.7 percent for other Regulatory Services operations, 25.2 percent for Water Resources Planning and Monitoring, 2.5 percent for mitigation-related assistance, 16.8 percent for Operations and Maintenance of Lands and Works, and 21.8 percent for District Management and Administration.

Program Allocations

A. Program Definitions, Descriptions and Budget

The following section provides definitions and descriptions by program as defined by the EOG. Each program has five segments, including Program Definitions; Changes and Trends; Major Budget Items; and Budget Variances. It should be noted that the budget variances segment compares the FY 2016-2017 Adopted with the FY 2017-2018 Preliminary Budget.

Programs with minor variances are generally considered to be within an allowable margin and do not include a detailed explanation. A more detailed description is provided for programs with a significant budget variance. There are numerous variances resulting from the reallocation of staff resources and expenditures across program areas to more accurately align costs and provide resources for priority activities.

In line with above, budget details for the following activities and subactivities are either rolled up or omitted since they do not have planned expenditures in FY 2017-2018.

1.4 Other Water Resources Planning and Monitoring Activities

2.2.3 Other Water Source Development Activities

2.4 Other Cooperative Projects

3.4 Invasive Plant Control

3.5 Other Operation and Maintenance Activities

5.1 Water Resource Education

5.3 Public Relations

5.5 Other Outreach Activities

5.6 Technology and Information Services

6.1.1 Executive Direction

6.1.2 General Counsel/Legal

6.1.3 Inspector General

6.1.4 Administrative Support

6.1.5 Fleet Services

6.1.6 Procurement/Contract Administration

Program Allocations

6.1.7 Human Resources

6.1.8 Communications

6.1.9 Technology and Information Services

6.2 Computer/Computer Support

6.3 Reserves

Due to levying a relatively low ad valorem millage rate resulting in a small amount of revenue proportional to the total budget, it is necessary for the District to use all sources of revenue to fund the administrative support activities. All program activities that have Salaries and Benefits in their budget transfer a portion of the revenue collected to the administrative activities. The transfers-out, if presented in the budget, would overstate the requested expenditure budget as they provide authority for the transfer of cash from one fund to another. For the same reason, the transfers-in are not presented in the budget as they are revenue received by another fund being transferred to the General Fund. Including the transfers-in would overstate the available resources of the District.

Because of the required transfers, the revenue and expenditures presented in the following program and activity spreadsheets will not be balanced. Programs transferring funds out will have higher revenue receipts than the expenditure budget and programs receiving the transfer will show lower revenue than the expenditure budget. No revenue will appear in the following charts for activities funded totally by transfers.

<u>Expenditure Category</u>	<u>Budget</u>	<u>Funds</u>	<u>Difference</u>
Salaries and Benefits	8,444,859	7,452,421	(92,438)
Other Personal Services	345,101	332,011	(13,090)
Contracted Services	6,927,775	6,761,223	(166,552)
Operating Expenses	2,500,838	2,008,313	(492,525)
Operating Capital Outlay	684,104	684,104	0
Fixed Capital Outlay	176,100	176,100	0
Interagency Expenditures (Cooperative Funding)	32,755,959	32,755,959	0
Interagency Transfers	0	1,664,605	1,664,605
Total	<u>51,834,736</u>	<u>51,834,736</u>	<u>0</u>

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

ALL PROGRAMS

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
1.0 Water Resources Planning and Monitoring	\$ 3,733,756	\$ 4,588,035	\$ 4,590,877	\$ 7,096,643	\$ 7,048,519	\$ (48,124)	-0.7%
2.0 Acquisition, Restoration and Public Works	\$ 9,440,282	\$ 11,988,570	\$ 10,607,099	\$ 45,192,383	\$ 34,826,212	\$ (10,366,171)	-22.9%
3.0 Operation and Maintenance of Lands and Works	\$ 2,862,776	\$ 3,241,158	\$ 3,106,318	\$ 3,879,883	\$ 3,879,883	\$ -	0.0%
4.0 Regulation	\$ 3,244,518	\$ 3,471,274	\$ 3,278,563	\$ 3,874,432	\$ 3,872,543	\$ (1,889)	0.0%
5.0 Outreach	\$ 135,950	\$ 154,303	\$ 162,555	\$ 178,215	\$ 178,215	\$ -	0.0%
6.0 District Management and Administration	\$ 2,409,366	\$ 1,935,515	\$ 1,862,201	\$ 2,012,203	\$ 2,029,364	\$ 17,161	0.9%
TOTAL	\$ 21,826,648	\$ 25,378,855	\$ 23,607,613	\$ 62,233,759	\$ 51,834,736	\$ (10,399,023)	-16.7%

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 7,613,198	\$ 7,994,942	\$ 7,705,242	\$ 8,351,646	\$ 8,444,859	\$ 93,213	1.1%
Other Personal Services	\$ 248,761	\$ 270,647	\$ 238,650	\$ 354,920	\$ 345,101	\$ (9,819)	-2.8%
Contracted Services	\$ 3,473,909	\$ 3,538,455	\$ 4,083,117	\$ 7,787,839	\$ 6,927,775	\$ (860,064)	-11.0%
Operating Expenses	\$ 2,104,691	\$ 2,027,368	\$ 1,876,942	\$ 2,626,832	\$ 2,500,838	\$ (125,994)	-4.8%
Operating Capital Outlay	\$ 506,167	\$ 688,610	\$ 414,624	\$ 636,666	\$ 684,104	\$ 47,438	7.5%
Fixed Capital Outlay	\$ 937,153	\$ 1,331,788	\$ 363,200	\$ 10,619,068	\$ 176,100	\$ (10,442,968)	-98.3%
Interagency Expenditures (Cooperative Funding)	\$ 6,942,769	\$ 9,527,045	\$ 8,925,838	\$ 31,856,788	\$ 32,755,959	\$ 899,171	2.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 21,826,648	\$ 25,378,855	\$ 23,607,613	\$ 62,233,759	\$ 51,834,736	\$ (10,399,023)	-16.7%

SOURCE OF FUNDS

Fiscal Year 2017-18

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 2,206,602	\$ -	\$ -	\$ 87,013	\$ 4,942,418	\$ 216,388	\$ 7,452,421
Other Personal Services	\$ 50,898	\$ -	\$ -	\$ 2,293	\$ 276,002	\$ 2,818	\$ 332,011
Contracted Services	\$ 1,144,542	\$ 647,556	\$ -	\$ 11,000	\$ 2,815,125	\$ 2,143,000	\$ 6,761,223
Operating Expenses	\$ 1,045,689	\$ 10,800	\$ -	\$ 22,275	\$ 896,999	\$ 32,550	\$ 2,008,313
Operating Capital Outlay	\$ 353,381	\$ 15,000	\$ -	\$ 20,800	\$ 290,423	\$ 4,500	\$ 684,104
Fixed Capital Outlay	\$ 25,700	\$ -	\$ -	\$ -	\$ 150,400	\$ -	\$ 176,100
Interagency Expenditures (Cooperative Funding)	\$ 72,000	\$ 2,822,105	\$ -	\$ -	\$ 29,807,454	\$ 54,400	\$ 32,755,959
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intra-agency Transfers	\$ 915,055	\$ 115,849	\$ -	\$ 19,154	\$ 567,534	\$ 47,013	\$ 1,664,605
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 5,813,867	\$ 3,611,310	\$ -	\$ 162,535	\$ 39,746,355	\$ 2,500,669	\$ 51,834,736

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	101.0	\$ 5,809,733	\$ 8,407,715	\$ 37,144	\$ 8,444,859
Other Personal Services	9.4	\$ 283,025	\$ 345,101	\$ -	\$ 345,101
Contracted Services	-	\$ -	\$ 5,185,125	\$ 1,742,650	\$ 6,927,775
Operating Expenses			\$ 2,489,338	\$ 11,500	\$ 2,500,838
Operating Capital Outlay			\$ 340,354	\$ 343,750	\$ 684,104
Fixed Capital Outlay			\$ 65,400	\$ 110,700	\$ 176,100
Interagency Expenditures (Cooperative Funding)			\$ 193,125	\$ 32,562,834	\$ 32,755,959
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 17,026,158	\$ 34,808,578	\$ 51,834,736

WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2016-2017 to 2017-2018	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
Authorized Positions	101.0	101.0	101.0	101.0	101.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	10.4	9.4	9.4	9.4	9.4	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	111.4	110.4	110.4	110.4	110.4	0.0	0.0%

Program Allocations

Northwest Florida Water Management District
 NEW ISSUES - REDUCTION SUMMARY
 Fiscal Year 2017-18
 Preliminary Budget - January 15, 2017

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
Reductions							
Salaries and Benefits	162,622	162,062	66,237	0	0	0	390,921
Other Personal Services	2,489	9,300	2,294	8,648	0	0	22,731
Contracted Services	1,673,116	778,528	192,665	48,500	0	10,000	2,702,809
Operating Expenses	64,030	46,139	80,684	11,141	2,130	8,495	212,619
Operating Capital Outlay	36,760	590	33,340	3,180	0	1,092	74,962
Fixed Capital Outlay	0	10,394,068	52,900	0	0	0	10,446,968
Interagency Expenditures (Cooperative Funding)	0	15,100,829	0	0	0	0	15,100,829
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,939,017	26,491,516	428,120	71,469	2,130	19,587	

New Issues							
Salaries and Benefits	249,756	46,640	104,283	51,070	1,880	30,505	484,134
Other Personal Services	5,646	1,846	5,420	0	0	0	12,912
Contracted Services	1,599,069	68,130	169,546	6,000	0	0	1,842,745
Operating Expenses	21,922	8,329	37,371	12,510	250	6,243	86,625
Operating Capital Outlay	14,500	0	107,900	0	0	0	122,400
Fixed Capital Outlay	0	400	3,600	0	0	0	4,000
Interagency Expenditures (Cooperative Funding)	0	16,000,000	0	0	0	0	16,000,000
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,890,893	16,125,345	428,120	69,580	2,130	36,748	

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
NET CHANGE							
Salaries and Benefits	87,134	(115,422)	38,046	51,070	1,880	30,505	93,213
Other Personal Services	3,157	(7,454)	3,126	(8,648)	0	0	(9,819)
Contracted Services	(74,047)	(710,398)	(23,119)	(42,500)	0	(10,000)	(860,064)
Operating Expenses	(42,108)	(37,810)	(43,313)	1,369	(1,880)	(2,252)	(125,994)
Operating Capital Outlay	(22,260)	(590)	74,560	(3,180)	0	(1,092)	47,438
Fixed Capital Outlay	0	(10,393,668)	(49,300)	0	0	0	(10,442,968)
Interagency Expenditures (Cooperative Funding)	0	899,171	0	0	0	0	899,171
Reserves - Emergency Response	0	0	0	0	0	0	0
	(48,124)	(10,366,171)	0	(1,889)	0	17,161	(10,399,023)

Program Allocations

Water Resources Planning and Monitoring (Program 1.0)

This program area includes all water management planning, including water supply planning; other water resources planning; development of Minimum Flows and Minimum Water Levels (MFLs); research, data collection, analysis and monitoring; and technical assistance including local and regional plan and program reviews.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.0 Water Resources Planning and Monitoring

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,632,804	\$ 1,878,631	\$ 1,887,875	\$ 2,042,190	\$ 2,129,324	\$ 87,134	4.3%
Other Personal Services	\$ 12,702	\$ 20,251	\$ 16,166	\$ 24,867	\$ 28,024	\$ 3,157	12.7%
Contracted Services	\$ 1,614,610	\$ 1,991,055	\$ 2,308,771	\$ 4,290,762	\$ 4,216,715	\$ (74,047)	-1.7%
Operating Expenses	\$ 236,421	\$ 253,277	\$ 215,584	\$ 428,443	\$ 386,335	\$ (42,108)	-9.8%
Operating Capital Outlay	\$ 187,219	\$ 411,984	\$ 121,328	\$ 260,381	\$ 238,121	\$ (22,260)	-8.5%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ 32,837	\$ 41,153	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 3,733,756	\$ 4,588,035	\$ 4,590,877	\$ 7,096,643	\$ 7,048,519	\$ (48,124)	-0.7%

SOURCE OF FUNDS

Fiscal Year 2017-18

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 87,013	\$ 1,825,923	\$ 216,388	\$ 2,129,324
Other Personal Services	\$ -	\$ -	\$ -	\$ 2,293	\$ 22,913	\$ 2,818	\$ 28,024
Contracted Services	\$ 20,000	\$ 647,556	\$ -	\$ 11,000	\$ 1,395,159	\$ 2,143,000	\$ 4,216,715
Operating Expenses	\$ -	\$ 10,800	\$ -	\$ 22,275	\$ 320,710	\$ 32,550	\$ 386,335
Operating Capital Outlay	\$ -	\$ 15,000	\$ -	\$ 20,800	\$ 197,821	\$ 4,500	\$ 238,121
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 20,000	\$ 763,556	\$ -	\$ 162,535	\$ 4,116,377	\$ 2,446,269	\$ 7,508,737

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	22.0	\$ 1,508,066	\$ 2,101,449	\$ 27,875	\$ 2,129,324
Other Personal Services	1.5	\$ 25,950	\$ 28,024	\$ -	\$ 28,024
Contracted Services	-	\$ -	\$ 3,218,715	\$ 998,000	\$ 4,216,715
Operating Expenses			\$ 386,335	\$ -	\$ 386,335
Operating Capital Outlay			\$ 157,871	\$ 80,250	\$ 238,121
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 50,000	\$ -	\$ 50,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 5,942,394	\$ 1,106,125	\$ 7,048,519

WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2016-2017 to 2017-2018	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
Authorized Positions	21.0	21.0	21.0	22.0	22.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Other Personal Services	1.5	1.0	1.0	1.5	1.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
TOTAL WORKFORCE	22.5	22.0	22.0	23.5	23.5	0.0	0.00%

Program Allocations

Changes and Trends

The development of MFLs for northwest Florida and technical support for floodplain management and mapping are the primary activities within this program, accounting for two-thirds of the FY 2017-2018 Preliminary Budget. Overall increases in Salaries and Benefits since FY 2014-2015 reflect additional staff resources allocated toward these activities. Personnel cost increases also reflect the work required to conduct districtwide Water Supply Assessment (WSA) and Region II Regional Water Supply Plan (RWSP) updates and continued support for springs and Gulf of Mexico restoration activities. The growth in Contracted Services primarily reflects Risk MAP modeling tasks for FEMA projects and contractor assistance for MFL development. Fluctuations in Operating Expenses and Operating Capital Outlay reflect the start and completion of activities to support data collection and MFL development, and related information technology services to implement program activities. MFL development and FEMA technical assistance projects will continue to comprise large portions of this program, with budgets that vary from year-to-year based on work accomplished and the cyclical nature of the work products.

Budget Variances

The total budget for this program remains relatively unchanged from the previous fiscal year. Salaries and Benefits increased by 4.3 percent and Other Personal Services increased by 12.7 percent to support MFL development for the Shoal River and Econfina Creek, as well as reallocation of staff to support other water resource planning. Operating Expenses decreased by 9.8 percent and Operating Capital Outlay decreased by 8.5 percent due to reduced needs for monitoring equipment, field supplies and expenses, and staff travel.

Major Budget Items

Contracted Services of \$4,216,715 makes up more than half of the budget for this program, followed by Salaries and Benefits of \$2,129,324. Contracted Services includes management consultant activity for FEMA Risk MAP projects, MFL development, the WSA and Region II RWSP updates. The Salaries and Benefits budget covers several major activities conducted by the District such as MFL development, water supply planning, watershed planning, and technical assistance. More than half of the Operating Expenses represent the program's share of licensing, software maintenance, and other information technology services necessary for program activities.

Program Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
1.0 Water Resources Planning and Monitoring
Fiscal Year 2017-18
Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)		23.50	\$	7,096,643
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				162,622
1	Completion of several Federal Emergency Management Agency (FEMA) projects	94,928		
2	Redistribution of labor costs among Minimum Flows and Minimum Water Levels (MFLs) Projects	35,913		
3	Redistribution of effort in data collection and monitoring	19,960		
4	Redistribution of labor costs among activities and programs	8,727		
5	Completion of Apalachicola-Chattahoochee-Flint River (ACF) coordination and litigation projects	3,094		
Other Personal Services				2,489
6	Redistribution of OPS efforts in data collection and monitoring	2,489		
Contracted Services				1,673,116
7	Contractual expenses in Coastal Region II due to completion of western district groundwater model for MFLs	636,000		
8	Reallocation of contractual expenses in FEMA program to new FY 16-17 projects	445,000		
9	Completion of coastal map updates and tasks for approximately 10 FEMA projects	436,000		
10	Redistribution of Yellow River station data collection and monitoring activities	93,250		
11	Partial completion of tasks for Water Supply Assessment Update	62,366		
12	Legal expenses in Other Water Resources Planning	500		
Operating Expenses				64,030
13	Travel expenses in both MFL and FEMA programs due to completion of project work in western portion of District	16,400		
14	Align budget with actuals and current market costs for other field and technical supplies used for data collection and monitoring	13,845		
15	Data collection and monitoring expenses for online data services, repairs & maintenance for vehicles, tires & tubes, and laboratory supplies shifted among individual projects	7,292		
16	Fuel costs for data collection and monitoring based on market conditions	6,700		
17	Operating expenses based on recent actual expenditures and allocations for travel, postage, legal ads, books, cellular telephones and rental fees	5,360		
18	Align staff travel, travel for training, and computer equipment expense with actual expenditures	4,932		
19	Travel expenses for completed ACF coordination and litigation projects	3,000		
20	Continuing education related to FEMA CTP PM 11 and CTP PM 12	2,500		
21	R&M Software support costs	2,491		
22	Office and computer supplies expenses aligned with actual expenditures	1,500		
23	Reallocation of safety supplies across projects	10		
Operating Capital Outlay				36,760
24	Completed network expansion	35,500		
25	Computer replacement schedule	1,260		
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Reserves				-
TOTAL REDUCTIONS		0.00		1,939,017

Program Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
1.0 Water Resources Planning and Monitoring
Fiscal Year 2017-18
Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)		23.50	\$	7,096,643
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				249,756
1	Realignment of Salaries & Benefits across programs and projects for springs project management, watershed planning and resource evaluations. Reflects the depletion of Ecosystem Trust Fund and NFWF grant funds under 2.0	188,103		
2	Labor Costs for new Federal Emergency Management Agency (FEMA) Grant	28,909		
3	Labor costs for new Econfina Creek & Springs Minimum Flows and Minimum Water Levels (MFLs) project	28,487		
4	Benefit adjustments in IT Bureau	4,257		
Other Personal Services				5,646
5	Realignment of OPS Salaries & Benefits across programs and projects including watershed planning and resource evaluations and redistribution of effort in data collection and monitoring. Reflects the depletion of Ecosystem Trust Fund and NFWF grant funds under 2.0	5,646		
Contracted Services				1,599,069
6	Reallocation of contractual expenses for new FY 16-17 FEMA projects	773,000		
7	Data collection and technical assessments for Jackson Blue Spring, Shoal River and Econfina Creek and Springs MFL projects	545,000		
8	Contractual costs needed to complete technical assessments, MFL draft and final reports, peer review and SERC for St. Marks MFL project	237,200		
9	Wakulla Springs and swallet monitoring previously funded by DEP grant; redistribution of USGS Yellow River streamflow station in Region II; and increased laboratory services for additional monitoring well for trend and coastal evaluations	43,869		
Operating Expenses				21,922
10	Travel expenses, continuing education and office supplies to support FEMA Risk Map program	9,700		
11	Online data services to support additional bandwidth and upgraded circuits	5,829		
12	Operating expenses associated with managing the data collection and monitoring program including redistribution of expenses for vehicle tires and on line data services among individual projects	4,970		
13	Postage; copier rent, repair and maintenance; District logo shirts & hats; safety supplies	1,116		
14	R&M Copiers to align budget with actual	163		
15	Continuing education and seminars to align budget with actuals	144		
Operating Capital Outlay				14,500
16	New replacement data loggers and pumps needed for the monitoring program to continue without interruptions.	14,500		
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Reserves				-
TOTAL NEW ISSUES		0.00		1,890,893
1.0 Water Resources Planning and Monitoring				
Total Workforce and Tentative Budget for FY 2017-18		23.50	\$	7,048,519

Program Allocations

District Water Management Planning (Activity 1.1)

The District's Strategic Water Management Plan is the districtwide planning document developed pursuant to s. 373.036, F.S. The document encompasses all other levels of water management planning that include, but are not limited to, local and regional water management and water supply planning, MFLs, watershed planning, and other long-term water resource planning efforts.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.1 District Water Management Planning

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,036,165	\$ 1,009,323	\$ 988,597	\$ 1,019,784	\$ 1,095,537	\$ 75,753	7.4%
Other Personal Services	\$ 5,509	\$ 11,618	\$ 7,580	\$ 14,731	\$ 17,744	\$ 3,013	20.5%
Contracted Services	\$ 378,793	\$ 626,205	\$ 563,138	\$ 1,744,880	\$ 1,831,082	\$ 86,202	4.9%
Operating Expenses	\$ 25,100	\$ 20,113	\$ 12,103	\$ 42,385	\$ 27,741	\$ (14,644)	-34.5%
Operating Capital Outlay	\$ 62,914	\$ 39,524	\$ -	\$ 15,000	\$ 15,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ 32,837	\$ 41,153	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,558,481	\$ 1,739,620	\$ 1,612,572	\$ 2,886,780	\$ 3,037,104	\$ 150,324	5.2%

SOURCE OF FUNDS Fiscal Year 2017-18	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
		\$ -	\$ 763,556	\$ -	\$ -	\$ 2,509,842	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,088,226	\$ 7,311	\$ 1,095,537
Other Personal Services	\$ 17,744	\$ -	\$ 17,744
Contracted Services	\$ 1,831,082	\$ -	\$ 1,831,082
Operating Expenses	\$ 27,741	\$ -	\$ 27,741
Operating Capital Outlay	\$ 15,000	\$ -	\$ 15,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 3,029,793	\$ 7,311	\$ 3,037,104

Changes and Trends

The changes and trends for water management planning reflect those described above for Program 1.0: continuing efforts to develop MFLs for northwest Florida since FY 2013-2014; technical assistance for the state's efforts with respect to the ACF interstate basin; updates to the WSA and Region II RWSP; and watershed planning in support of the state's Gulf of Mexico restoration effort as well as project planning in support of other restoration efforts.

Program Allocations

Budget Variances

The primary increases reflected in the table are for Other Personal Services (20.5 percent), Salaries and Benefits (7.4 percent), and Contracted Services (4.9 percent) for continued implementation of priority MFL projects and support for five-year updates to the WSA and Region II RWSP. Increases in staff salaries and Other Personal Services reflect development of MFLs for priority waterbodies, including a newly initiated Econfina Creek and Springs MFL project, and the continuation of updates to the WSA and Region II RWSP. Operating Expenses decreased by 34.5 percent due to completion of activities to support data collection and MFL development.

Major Budget Items

Major budget items in this activity are Contracted Services for consultant services (\$1,831,082) followed by Salaries and Benefits (\$1,095,537) for MFLs, water supply planning, and watershed planning. Contracted Services includes surveying, well drilling, data collection, hydrologic modeling, and technical assessments for priority MFL waterbodies. This category also includes consultant services to assist with resource evaluations for the WSA and Region II RWSP update.

Program Allocations

Water Supply Planning (Subactivity 1.1.1)

The purpose of this activity is to quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources for people and natural systems. This includes WSAs developed pursuant to s. 373.036, F.S., and RWSPs developed pursuant to section 373.709, F.S.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.1.1 Water Supply Planning

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 100,700	\$ 60,233	\$ 73,884	\$ 115,515	\$ 123,634	\$ 8,119	7.0%
Other Personal Services	\$ 2,583	\$ 10	\$ 884	\$ 2,818	\$ 2,818	\$ -	0.0%
Contracted Services	\$ 43,408	\$ -	\$ 665	\$ 175,000	\$ 101,082	\$ (73,918)	-42.2%
Operating Expenses	\$ 1,744	\$ 556	\$ 360	\$ 2,800	\$ 1,900	\$ (900)	-32.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 148,435	\$ 60,799	\$ 75,793	\$ 296,133	\$ 229,434	\$ (66,699)	-22.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 256,555	\$ -	\$ 256,555

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 123,634	\$ -	\$ 123,634
Other Personal Services	\$ 2,818	\$ -	\$ 2,818
Contracted Services	\$ 101,082	\$ -	\$ 101,082
Operating Expenses	\$ 1,900	\$ -	\$ 1,900
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 229,434	\$ -	\$ 229,434

Changes and Trends

Expenditures for water supply planning vary over a five-year period to reflect the cyclical statutory and rule requirements for updating assessments and plans. Increases in Salaries and Benefits for FY 2016-2017 and FY 2017-2018 reflect implementation of updates for both the districtwide WSA and Region II RWSP.

Program Allocations

Budget Variances

Increased expenditures for Salaries and Benefits (7.0 percent) reflect continued implementation of the districtwide WSA and initiation of the Region II RWSP update. The decrease in Contracted Services (42.2 percent) reflects completion of consultant tasks that contributed toward methodology development and resource evaluations for the WSA and Region II RWSP update. Fewer legal ads will be necessary in FY 2017-2018, which is the main reason Operating Expenses decrease by 32.1 percent.

Major Budget Items

Salaries and Benefits and Contracted Services make up the majority of this activity at \$123,634 and \$101,082, respectively. Areas of focus include completion of the WSA, an update to the Region II RWSP, and the annual water use report. The District continues to provide water use data collection and analysis to support reporting on important statewide water use metrics, technical assistance to DACS for updates to the Florida Statewide Agricultural Irrigation Demand estimates, and identification of emerging water supply opportunities.

Program Allocations

Minimum Flows and Minimum Water Levels (Subactivity 1.1.2)

The foundation of the development of minimum surface and groundwater levels and surface water flows is established in s. 373.042, F.S., to protect water resources from significant harm.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.1.2 Minimum Flows and Minimum Water Levels

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 265,291	\$ 418,097	\$ 338,736	\$ 396,167	\$ 419,779	\$ 23,612	6.0%
Other Personal Services	\$ 1,016	\$ 391	\$ -	\$ 194	\$ 777	\$ 583	300.5%
Contracted Services	\$ 335,385	\$ 624,507	\$ 558,719	\$ 1,566,380	\$ 1,727,000	\$ 160,620	10.3%
Operating Expenses	\$ 16,406	\$ 6,448	\$ 5,601	\$ 18,736	\$ 10,800	\$ (7,936)	-42.4%
Operating Capital Outlay	\$ 62,914	\$ 39,524	\$ -	\$ 15,000	\$ 15,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 681,012	\$ 1,088,967	\$ 903,056	\$ 1,996,477	\$ 2,173,356	\$ 176,879	8.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ 763,556	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 2,263,556

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 419,779	\$ -	\$ 419,779
Other Personal Services	\$ 777	\$ -	\$ 777
Contracted Services	\$ 1,727,000	\$ -	\$ 1,727,000
Operating Expenses	\$ 10,800	\$ -	\$ 10,800
Operating Capital Outlay	\$ 15,000	\$ -	\$ 15,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,173,356	\$ -	\$ 2,173,356

Changes and Trends

The District budget for MFL development has increased from FY 2013-2014 to FY 2017-2018. Increases in Salaries and Benefits and Contracted Services beginning in FY 2014-2015 reflect implementation of assessments for St. Marks River Rise, Wakulla Spring, Sally Ward Spring, the Floridan aquifer in Coastal Region II, Jackson Blue Spring, and the Shoal River system. Contracted Services expenditures in FY 2015-2016 were substantially less than initially budgeted due to delays in well construction activities needed to support MFL development for the Florida aquifer in Coastal Region II. Contracted Services increased in FY 2016-2017 to support the simultaneous development of MFLs for six waterbodies. Contracted services increased slightly in FY 2017-2018 due to the addition of a seventh waterbody and additional budget needs for hydrologic monitoring, technical assessments, and scientific peer review.

Program Allocations

Budget Variances

The major decreases in Operating Expenses (42.4 percent) reflect reduced needs for field supplies, operating expenses, and staff travel. Increases in Contracted Services (10.3 percent) will support completion of the MFL technical assessments and scientific peer review for the St. Marks River Rise and enhanced hydrologic data collection to support MFL development for the Shoal River. Although Other Personal Services shows a 300.5 percent increase for FY 2017-2018, this reflects a small increase in staff time (about 60 hours) to assist with MFL projects.

Major Budget Items

More than three-quarters of the budget for this activity (\$1,727,000) is for Contracted Services to support MFL data collection and technical assessments. Salaries and Benefits (\$419,779) is the next largest category and covers full-time staff working on MFL development and managing consultant contracts.

Program Allocations

Other Water Resources Planning (Subactivity 1.1.3)

This subactivity includes water management planning efforts not otherwise captured above, such as statewide clearinghouse activities, comprehensive planning, SWIM/watershed assessment and plans, project planning, and feasibility studies.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18
PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.1.3 Other Water Resources Planning

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 670,174	\$ 530,993	\$ 575,977	\$ 508,102	\$ 552,124	\$ 44,022	8.7%
Other Personal Services	\$ 1,910	\$ 11,217	\$ 6,696	\$ 11,719	\$ 14,149	\$ 2,430	20.7%
Contracted Services	\$ -	\$ 1,698	\$ 3,754	\$ 3,500	\$ 3,000	\$ (500)	-14.3%
Operating Expenses	\$ 6,950	\$ 13,109	\$ 6,142	\$ 20,849	\$ 15,041	\$ (5,808)	-27.9%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ 32,837	\$ 41,153	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 729,034	\$ 589,854	\$ 633,722	\$ 594,170	\$ 634,314	\$ 40,144	6.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 753,287	\$ -	\$ 753,287

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 544,813	\$ 7,311	\$ 552,124
Other Personal Services	\$ 14,149	\$ -	\$ 14,149
Contracted Services	\$ 3,000	\$ -	\$ 3,000
Operating Expenses	\$ 15,041	\$ -	\$ 15,041
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 627,003	\$ 7,311	\$ 634,314

Changes and Trends

Planned expenditures for Salaries and Benefits have fluctuated over the last five years to meet both statewide and District priorities. Examples include increased efforts to improve major spring systems and watershed restoration projects and planning pursuant to the federal RESTORE Act at both the regional and local levels. Likewise, the Other Personal Services and Operating Expenses categories have also varied based on these needs.

Program Allocations

Budget Variances

The primary increases in FY 2017-2018 are in Other Personal Services (20.7 percent) and Salaries and Benefits (8.7 percent). These changes address an increased effort in springs, watershed, and project planning and also reflect a reallocation of resources to this subactivity due to the completion of grant projects in Activity 2.3. The decreases in Operating Expenses (27.9 percent) and Contracted Services (14.3 percent) are adjustments to align with historical spending patterns.

Major Budget Items

The major budget items for FY 2017-2018 include \$552,124 in Salaries and Benefits and \$50,000 in Interagency Expenditures. This funding supports the accomplishment of previously described priorities, including ACF River Basin coordination, project planning and development for watershed and springs protection and interagency coordination. Additional activities include development of annual updates to the Consolidated Annual Report, Florida Forever Work Plan, and Strategic Water Management Plan. Interagency expenditures support funding assistance for local watershed initiatives.

Program Allocations

Research, Data Collection, Analysis and Monitoring (Activity 1.2)

This activity supports water management planning, restoration, and preservation efforts including water quality monitoring; data collection; and evaluation and research. More specifically, these activities include operation of the District's ground and surface water monitoring networks; hydrologic data collection for water resources development; special projects performed in cooperation with state and federal agencies, local governments and utilities; and data collection, analysis and monitoring associated with the SWIM program as well as regional water supply planning activities.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 341,431	\$ 463,575	\$ 497,596	\$ 503,010	\$ 536,835	\$ 33,825	6.7%
Other Personal Services	\$ 7,125	\$ 8,633	\$ 8,585	\$ 10,136	\$ 10,280	\$ 144	1.4%
Contracted Services	\$ 88,213	\$ 177,993	\$ 242,993	\$ 235,050	\$ 182,801	\$ (52,249)	-22.2%
Operating Expenses	\$ 140,301	\$ 97,206	\$ 77,135	\$ 140,376	\$ 119,009	\$ (21,367)	-15.2%
Operating Capital Outlay	\$ 87,383	\$ 303,546	\$ 48,142	\$ 185,300	\$ 164,300	\$ (21,000)	-11.3%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 664,453	\$ 1,050,953	\$ 874,451	\$ 1,073,872	\$ 1,013,225	\$ (60,647)	-5.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ 162,535	\$ 864,582	\$ 103,450	\$ 1,130,567

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 530,054	\$ 6,781	\$ 536,835
Other Personal Services	\$ 10,280	\$ -	\$ 10,280
Contracted Services	\$ 182,801	\$ -	\$ 182,801
Operating Expenses	\$ 119,009	\$ -	\$ 119,009
Operating Capital Outlay	\$ 84,050	\$ 80,250	\$ 164,300
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 926,194	\$ 87,031	\$ 1,013,225

Program Allocations

Changes and Trends

Beginning in FY 2014-2015, expenditures for this activity increased with the full implementation of the District's MFL program and expansion of the District's monitoring program. Contracted Services increased in FY 2015-2016 due to receipt of a DEP grant for enhanced hydrologic and water quality monitoring of Wakulla Spring and Jackson Blue Spring, with subsequent decreases upon completion in FY 2017-2018. Operating Capital Outlay decreases in FY 2015-2016 are due to completion of equipment acquisition for spring basin hydrologic and water quality monitoring. Increases in the next two years reflect the purchase of replacement field vehicles. Operating Expenses vary over the five-year period, reflecting reduced fuel costs and reallocation of computer software costs to Activity 1.5 in FY 2015-2016 followed by increases over the next two years to accommodate increased staff travel, vehicle repair and maintenance, and equipment repair and maintenance associated with the expanded monitoring networks.

Budget Variances

The primary variance is a decrease in Contracted Services of 22.2 percent due to completion of the nonrecurring DEP grant for enhanced hydrologic and water quality monitoring and a reduction in well drilling contractor services for new monitoring stations. Operating Expenses decrease by 15.2 percent to align closer to actual expenditures for field supplies. Operating Capital Outlay decreases by 11.3 percent from the completion of monitoring equipment purchases and installation associated with the DEP spring monitoring grant.

Major Budget Items

Salaries and Benefits (\$536,835) is the major budget item followed by Contracted Services (\$182,801), OCO (\$164,300), and Operating Expenses (\$119,009). These provide for the continuation of surface water and groundwater monitoring efforts to support MFL development, springs protection, resources assessment, regulatory programs, and emergency management activities.

Program Allocations

Technical Assistance (Activity 1.3)

Technical assistance activities include local, state, tribal, and federal planning support, including review of state transportation projects; floodplain management and mapping efforts; assistance to the State Emergency Operations Center; local government comprehensive plan technical assistance; developments of regional impact review; and coastal zone management technical assistance.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.3 Technical Assistance

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 254,787	\$ 265,587	\$ 220,919	\$ 328,748	\$ 302,047	\$ (26,701)	-8.1%
Other Personal Services	\$ 68	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 1,139,087	\$ 1,149,921	\$ 1,468,060	\$ 2,271,000	\$ 2,163,000	\$ (108,000)	-4.8%
Operating Expenses	\$ 2,545	\$ 6,766	\$ 2,828	\$ 20,300	\$ 15,500	\$ (4,800)	-23.6%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,396,487	\$ 1,422,274	\$ 1,691,807	\$ 2,620,048	\$ 2,480,547	\$ (139,501)	-5.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 20,000	\$ -	\$ -	\$ -	\$ 182,508	\$ 2,342,819	\$ 2,545,327

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 288,264	\$ 13,783	\$ 302,047
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,165,000	\$ 998,000	\$ 2,163,000
Operating Expenses	\$ 15,500	\$ -	\$ 15,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,468,764	\$ 1,011,783	\$ 2,480,547

Changes and Trends

Planned expenditures for this activity have fluctuated over the last five years largely to meet FEMA and regional priorities and work plans. The increases from FY 2015-2016 to FY 2016-2017 reflect carry forward of previously awarded FEMA funds for multi-year projects. Decreases between fiscal years typically reflect cyclical work and completion of work plan activities.

Program Allocations

Budget Variances

The reduction in Contracted Services (4.8 percent) reflects completion of preliminary FEMA mapping projects and associated outreach in FY 2016-2017. Likewise, Operating Expenses for travel, office supplies, and continuing education, as well as Salaries and Benefits also decrease (23.6 percent and 8.1 percent, respectively).

Major Budget Items

The primary budget category for this activity is Contracted Services at \$2,163,000. Consultants with expertise in a wide range of floodplain mapping activities including mapping needs assessment, project scoping, engineering analysis, floodplain delineation, outreach, GIS and intergovernmental coordination are contracted to assist the District in developing a fully integrated floodplain mapping program. Contracted Services primarily support continued implementation of the District's flood hazard mapping, assessment and planning initiatives through Risk MAP, and continuation of coastal flood map updates.

Program Allocations

Technology and Information Services (Activity 1.5)

This activity includes items associated with technology and information services. Costs include communications; software; computer supplies; computer equipment and other information processing equipment; and Salaries and Benefits associated with database modifications and upgrades.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

1.5 Technology and Information Services

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 421	\$ 140,146	\$ 180,762	\$ 190,648	\$ 194,905	\$ 4,257	2.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 8,517	\$ 36,936	\$ 34,580	\$ 39,832	\$ 39,832	\$ -	0.0%
Operating Expenses	\$ 68,475	\$ 129,192	\$ 123,519	\$ 225,382	\$ 224,085	\$ (1,297)	-0.6%
Operating Capital Outlay	\$ 36,922	\$ 68,914	\$ 73,186	\$ 60,081	\$ 58,821	\$ (1,260)	-2.1%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 114,335	\$ 375,188	\$ 412,048	\$ 515,943	\$ 517,643	\$ 1,700	0.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 559,445	\$ -	\$ 559,445

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 194,905	\$ -	\$ 194,905
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 39,832	\$ -	\$ 39,832
Operating Expenses	\$ 224,085	\$ -	\$ 224,085
Operating Capital Outlay	\$ 58,821	\$ -	\$ 58,821
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 517,643	\$ -	\$ 517,643

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. Currently IT is in more of a support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization while following our strategy to reduce cost and replace legacy systems with industry standard technology. Hardware and software will be maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses.

Program Allocations

Budget Variances

The FY 2017-2018 Preliminary Budget reflects a slight increase in Salaries and Benefits mainly due to benefits costs. The reductions in Operating Expenses (0.6 percent) and Operating Capital Outlay (2.1 percent) are the result of aligning budget more closely to actual expenditures and flattening the replacement cycle for hardware over a five-year period.

Major Budget Items

Operating Expenses (\$224,085) followed by Salaries and Benefits (\$194,905) make up the majority of this activity's budget. These costs are comprised of expenses directly related to Program 1.0 activities and a share of the recurring licensing, software maintenance, and IT staff time associated with IT activities for the District.

Program Allocations

Acquisition, Restoration and Public Works (Program 2.0)

This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects; water supply development assistance; water control projects; support and administrative facilities construction; cooperative projects; land acquisition; and the restoration of lands and waterbodies.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.0 Acquisition, Restoration and Public Works

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 658,672	\$ 735,936	\$ 593,835	\$ 647,217	\$ 531,795	\$ (115,422)	-17.8%
Other Personal Services	\$ 10,199	\$ 4,543	\$ 16,522	\$ 23,351	\$ 15,897	\$ (7,454)	-31.9%
Contracted Services	\$ 746,232	\$ 331,687	\$ 713,840	\$ 2,033,911	\$ 1,323,513	\$ (710,398)	-34.9%
Operating Expenses	\$ 157,646	\$ 86,687	\$ 38,963	\$ 129,418	\$ 91,608	\$ (37,810)	-29.2%
Operating Capital Outlay	\$ 66,791	\$ 29,508	\$ 6,976	\$ 15,630	\$ 15,040	\$ (590)	-3.8%
Fixed Capital Outlay	\$ 916,219	\$ 1,314,001	\$ 360,278	\$ 10,544,068	\$ 150,400	\$ (10,393,668)	-98.6%
Interagency Expenditures (Cooperative Funding)	\$ 6,884,523	\$ 9,486,208	\$ 8,876,685	\$ 31,798,788	\$ 32,697,959	\$ 899,171	2.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 9,440,282	\$ 11,988,570	\$ 10,607,099	\$ 45,192,383	\$ 34,826,212	\$ (10,366,171)	-22.9%

SOURCE OF FUNDS

Fiscal Year 2017-18

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ 531,795	\$ -	\$ 531,795
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 15,897	\$ -	\$ 15,897
Contracted Services	\$ 105,835	\$ -	\$ -	\$ -	\$ 1,217,678	\$ -	\$ 1,323,513
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ 91,608	\$ -	\$ 91,608
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 15,040	\$ -	\$ 15,040
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 150,400	\$ -	\$ 150,400
Interagency Expenditures (Cooperative Funding)	\$ 64,000	\$ 2,822,105	\$ -	\$ -	\$ 29,757,454	\$ 54,400	\$ 32,697,959
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 173,713	\$ 2,847,754	\$ -	\$ -	\$ 31,867,809	\$ 54,400	\$ 34,943,676

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	6.0	\$ 380,765	\$ 531,795	\$ -	\$ 531,795
Other Personal Services	0.5	\$ 14,722	\$ 15,897	\$ -	\$ 15,897
Contracted Services	-	\$ -	\$ 623,863	\$ 699,650	\$ 1,323,513
Operating Expenses			\$ 86,108	\$ 5,500	\$ 91,608
Operating Capital Outlay			\$ 15,040	\$ -	\$ 15,040
Fixed Capital Outlay			\$ 50,400	\$ 100,000	\$ 150,400
Interagency Expenditures (Cooperative Funding)			\$ 135,125	\$ 32,562,834	\$ 32,697,959
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 1,458,228	\$ 33,367,984	\$ 34,826,212

WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

WORKFORCE CATEGORY	Fiscal Year					(Current--Preliminary) 2016-2017 to 2017-2018	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
Authorized Positions	7.0	7.0	7.0	6.0	6.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Other Personal Services	1.5	1.0	1.0	0.5	0.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
TOTAL WORKFORCE	8.5	8.0	8.0	6.5	6.5	0.0	0.0%

Program Allocations

Changes and Trends

The most visible change in this program's funding over these five years is the growth in Interagency Expenditures, particularly in the last two fiscal years. The first three of the five-year period reflect actual expenditures, while FYs 2016-2017 and 2017-2018 reflect budget from new appropriations as well as cumulative carry forward budget (unspent) from prior years. The FY 2017-2018 Preliminary Budget increase in Interagency Expenditures is due to anticipated new springs-related funding of \$15,000,000 offset by reductions from completed or rescheduled work on several nonrecurring grants and projects. Fixed Capital Outlay costs vary across the time period reflecting major acquisition, restoration, and capital projects, such as the Williford Spring restoration completed in FY 2015-2016 and two large land acquisition projects in FY 2016-2017. Increases and decreases in other budget categories are often proportional to these major initiatives as the associated costs to implement the projects, such as increased Contracted Services related to land acquisition in FY 2016-2017. However, this budget category will also fluctuate based on the cyclical nature of some FDOT mitigation tasks and FDOT's mitigation needs.

Funding is budgeted to accomplish District and state priorities for protection and restoration of major spring systems. Stormwater retrofit and restoration projects in the Apalachicola watershed are largely complete, but some project implementation will continue in FY 2017-2018. Expenditures will continue in the form of reimbursements as grantees complete work on projects funded by the District's water supply development assistance grant program.

Budget Variances

This program reflects an overall decrease of 22.9 percent, the largest variance being the decrease in Fixed Capital Outlay of 98.6 percent due to completion of springs protection land acquisition projects. Contracted Services is reduced by 34.9 percent to reflect completion of mitigation tasks; construction of coastal water quality monitoring wells; and completion of the western regional groundwater flow model. The 29.2 percent decrease in Operating Expenses is also attributed to completion of mitigation tasks, specifically planting and road/bridge repair. Staffing cost decreases reflect the completion of nonrecurring springs protection and restoration, water quality improvement, and water supply development grant projects.

Major Budget Items

Cooperative grant funding of \$32,697,959 accounts for the majority of this program's budget. Funding is used to help local governments and non-profit utilities achieve water supply development priorities, implement major stormwater retrofit projects, and continue implementing springs restoration and protection efforts at first and second magnitude springs. Other major budget items include \$1,323,513 for Contracted Services to implement springs projects and cyclical mitigation restoration and land management activities on District lands and springs.

Program Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
2.0 Acquisition, Restoration and Public Works
Fiscal Year 2017-18
Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)		7.00	\$	45,192,383
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				162,062
1	Completion of National Fish and Wildlife Foundation (NFWF) grant	76,126		
2	Reallocation of Land Management and Resource Management Divisions' staff costs to other program areas	37,383		
3	Realignment of salaries and benefits between land acquisition and land management	16,450		
4	Transfer of labor costs for Clairborne Aquifer Investigation to Water Resource Development Projects	12,727		
5	Completion of Ecosystem Trust Fund projects in St Andrew Bay and Apalachicola River and Bay	12,573		
6	Completion of Water Supply Grant projects	3,436		
7	Redistribution of labor costs for hydrogeologic work outside of Regions II and III	3,367		
Other Personal Services				9,300
8	Completion of NFWF grant projects	5,053		
9	Transfer of Land Management OPS costs to Program 3	4,247		
Contracted Services				778,528
10	Completion of NFWF grant for watershed plan updates	502,828		
11	Completion of planting at Lafayette Creek mitigation site and alignment of annual monitoring expenses and road repairs based on actual costs in the mitigation program	90,000		
12	Completion of Blue Springs Camp Site project	76,000		
13	Anticipated completion of University of Florida associated restoration and exotics treatment	50,000		
14	Completed shrub reduction work at Dutex mitigation site	44,400		
15	Completed designs for Cotton Landing and Devils Hole Spring	15,000		
16	Legal counsel review for water supply development grants	300		
Operating Expenses				46,139
17	Completed planting needs in Sand Hill Lakes Mitigation Bank	20,000		
18	Completed planting needs in Lafayette Creek mitigation site	10,000		
19	Completed road repair at Sand Hill Lakes Mitigation Bank	7,000		
20	Cyclical operating expenses of fuel, rental & leasing field equipment, safety/field supplies for mitigation work as well as travel and copier cost reductions	4,879		
21	Completed NFWF grant for watershed plan updates	4,260		
Operating Capital Outlay				590
22	Computer replacement schedule	590		
Fixed Capital Outlay				10,394,068
23	Completed land acquisition projects	9,786,568		
24	Streambank projects at Hightower Spring, Live Oak, and Spurling Landings and Seven Runs, Devils Hole Spring, Cotton Landing and the James Tract anticipated to be complete and partial completion of the Blue Spring campsite improvements	607,500		
Interagency Expenditures (Cooperative Funding)				15,100,829
25	Spend down of Wakulla Springs Protection grants	6,700,968		
26	Completion of water supply grants	6,387,429		
27	Spend down of Jackson Blue Spring Agriculture BMP grants	1,321,022		
28	Spend down of sod-based crop rotation pilot project	262,432		
29	Spend down of multi-year Bay County reuse project	250,000		
30	Spend down of Apalachicola Bay and Water Quality projects	178,978		
Debt				-
Reserves				-
TOTAL REDUCTIONS			0.00	26,491,516

Program Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
2.0 Acquisition, Restoration and Public Works
Fiscal Year 2017-18
Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)		7.00	\$	45,192,383
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				46,640
1	Labor costs associated with continued alternative water supply planning and hydrogeologic work outside of Regions II & III	34,952		
2	Realignment of labor costs associated in managing FDOT Mitigation projects	6,127		
3	Benefits for vacant Water Resource Planner position budgeted at max rate until filled	4,658		
4	Benefit adjustments in the IT Bureau	903		
Other Personal Services				1,846
5	Realignment of OPS Salaries to match expenditures for Water Supply Development and Water Resources Development projects	1,846		
Contracted Services				68,130
6	Additional planting and site restoration for the new Mystic Springs mitigation project	65,000		
7	Additional portable toilet at Sand Hill Lakes Mitigation Bank	2,330		
8	Legal costs associated with land disposition permit modification at Ward Creek	800		
Operating Expenses				8,329
9	Additional road repair and low water crossings for FDOT Mitigation project sites	4,000		
10	Permit application and related advertising costs for Ward Creek	2,000		
11	Expenses associated with permit fees for mitigation credit release/modification	1,354		
12	Operating expenses for online data services, R&M copiers, continuing education and seminars, and R&M software aligned with actual expenses	975		
Operating Capital Outlay				-
Fixed Capital Outlay				400
13	Purchase of additional gate for Sand Hill Lakes Mitigation Bank	400		
Interagency Expenditures (Cooperative Funding)				16,000,000
14	New springs funding from Florida Department of Environmental Protection (FDEP)	15,000,000		
15	Reallocation and carry forward of Leon County springs grant to separate project	1,000,000		
Debt				-
Reserves				-
TOTAL NEW ISSUES			0.00	16,125,345
2.0 Acquisition, Restoration and Public Works				
Total Workforce and Tentative Budget for FY 2017-18			7.00	\$ 34,826,212

Program Allocations

Land Acquisition (Activity 2.1)

This activity is for the acquisition of land and facilities, such as those purchased for the protection and management of water resources in northwest Florida. It does not include land acquisition components of water resource development projects, surface water projects, or other cooperative projects. Typical purchases have included acquisition of the floodplain of the major rivers in northwest Florida, as well as the acquisition of aquifer recharge areas that protect potable water supplies. Acquisitions are characterized as fee (District owns outright) or other less-than-fee (seller retains ownership) interests in lands needed for water management, water supply, or the conservation or protection of water resources.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.1 - Land Acquisition

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 11,480	\$ 17,274	\$ 21,554	\$ 26,985	\$ 10,535	\$ (16,450)	-61.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 22,644	\$ 8,302	\$ 20,280	\$ 60,750	\$ 60,750	\$ -	0.0%
Operating Expenses	\$ 476	\$ 209	\$ 206	\$ 3,600	\$ 3,600	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ 48,648	\$ 9,786,568	\$ -	\$ (9,786,568)	-100.0%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 34,600	\$ 25,785	\$ 90,687	\$ 9,877,903	\$ 74,885	\$ (9,803,018)	-99.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 77,144	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 10,535	\$ -	\$ 10,535
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 60,750	\$ -	\$ 60,750
Operating Expenses	\$ 3,600	\$ -	\$ 3,600
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 74,885	\$ -	\$ 74,885

Changes and Trends

This activity's budget changes depending on available state funding for land acquisition efforts. Beginning in FY 2015-2016, state appropriations were provided for land purchases related to springs protection. The significant decreases in this activity for FY 2017-2018 reflect completion of land acquisition projects during FY 2016-2017.

Program Allocations

Budget Variances

The decrease of 100.0 percent in Fixed Capital Outlay includes the completion of land acquisition projects for Cypress and Gainer Springs from FY 2016-2017. Salaries and Benefits decrease by 61.0 percent to show less need for staff time for land acquisition during FY 2017-2018.

Major Budget Items

Contracted Services (\$60,750) followed by Salaries and Benefits (\$10,535) make up the majority of this activity's budget and will be used for land acquisition project planning. Contracted Services cover costs for legal services, land appraisals and appraisal reviews, boundary map-acreage certifications or surveys, environmental audits, and title examination and insurance. A small budgeted amount of \$3,600 is provided for related Operating Expenses, such as recording fee payments or staff travel.

Program Allocations

Water Source Development (Activity 2.2)

This activity includes water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.2 - Water Source Development

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 148,297	\$ 205,806	\$ 196,444	\$ 167,971	\$ 200,778	\$ 32,807	19.5%
Other Personal Services	\$ 6,001	\$ 2,534	\$ 8,841	\$ 12,419	\$ 14,265	\$ 1,846	14.9%
Contracted Services	\$ 2,035	\$ 67,490	\$ 179,608	\$ 305,451	\$ 305,151	\$ (300)	-0.1%
Operating Expenses	\$ 5,277	\$ 560	\$ 251	\$ 2,750	\$ 2,000	\$ (750)	-27.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 5,873,100	\$ 5,178,853	\$ 5,463,202	\$ 9,556,308	\$ 2,918,879	\$ (6,637,429)	-69.5%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 6,034,710	\$ 5,455,243	\$ 5,848,346	\$ 10,044,899	\$ 3,441,073	\$ (6,603,826)	-65.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 69,713	\$ 2,847,754	\$ -	\$ -	\$ 569,727	\$ -	\$ 3,487,194

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 200,778	\$ -	\$ 200,778
Other Personal Services	\$ 14,265	\$ -	\$ 14,265
Contracted Services	\$ 155,151	\$ 150,000	\$ 305,151
Operating Expenses	\$ 2,000	\$ -	\$ 2,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 71,125	\$ 2,847,754	\$ 2,918,879
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 443,319	\$ 2,997,754	\$ 3,441,073

Changes and Trends

The most significant trend for this activity is in Interagency Expenditures reflecting funds for a water supply development grant program and the subsequent completion of projects visible in FY 2017-2018. Contracted Services increased beginning in FY 2014-2015 for development of regional groundwater models and installation of a saltwater intrusion monitoring well. Subsequent changes to staffing are largely related to the management of grants and consultant contracts to implement these projects.

Program Allocations

Budget Variances

The primary changes reflected for FY 2017-2018 are the decreases in Interagency Expenditures (69.5 percent) and Operating Expenses (27.3 percent). Additional variances include increased expenditures in Salaries and Benefits (19.5 percent) and Other Personal Services (14.9 percent). Details for these variances are provided in the following discussions of subactivities 2.2.1 and 2.2.2.

Major Budget Items

The major budget items are Interagency Expenditures (\$2,918,879), Contracted Services (\$305,151), and Salaries and Benefits (\$200,778), all supporting cooperative funding and water resource development as described in the following subactivities.

Program Allocations

Water Resource Development Projects (Subactivity 2.2.1)

This subactivity includes projects designed to create, from traditional or alternative sources, a quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in s. 373.019(26), F.S. (See Subactivity 2.2.2). Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and groundwater supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district RWSPs or district water management plans, as applicable, and the Water Resource Development Work Program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.2.1 Water Resource Development Projects

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 89,325	\$ 146,206	\$ 117,139	\$ 88,398	\$ 124,185	\$ 35,787	40.5%
Other Personal Services	\$ 5,615	\$ 2,534	\$ 8,803	\$ 12,419	\$ 13,488	\$ 1,069	8.6%
Contracted Services	\$ 2,035	\$ 66,843	\$ 179,008	\$ 304,751	\$ 304,751	\$ -	0.0%
Operating Expenses	\$ 5,210	\$ 537	\$ 233	\$ 2,250	\$ 2,000	\$ (250)	-11.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ 571,125	\$ 321,125	\$ (250,000)	-43.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 102,185	\$ 216,120	\$ 305,183	\$ 978,943	\$ 765,549	\$ (213,394)	-21.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 69,713	\$ 250,000	\$ -	\$ -	\$ 475,363	\$ -	\$ 795,076

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 124,185	\$ -	\$ 124,185
Other Personal Services	\$ 13,488	\$ -	\$ 13,488
Contracted Services	\$ 154,751	\$ 150,000	\$ 304,751
Operating Expenses	\$ 2,000	\$ -	\$ 2,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 71,125	\$ 250,000	\$ 321,125
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 365,549	\$ 400,000	\$ 765,549

Program Allocations

Changes and Trends

Budget categories in this subactivity fluctuate across years due to the timing of different initiatives. Salaries and Benefits decreased in FY 2016-2017 to reflect the realignment of staff time to meet changing priorities to include MFLs and updates to the WSA and Region II RWSP (Activity 1.1.1). Beginning in FY 2014-2015, Contracted Services increased for monitor well construction and the development of regional groundwater flow models to support the RWSPs, MFLs, and other water resource evaluations. New costs in FY 2016-2017 to the Interagency Expenditures category are for a nonrecurring wastewater reuse grant within the Region III RWSP as well as realignment of recurring Mobile Irrigation Lab (MIL) support to DACS that was previously budgeted in Activity 2.3.

Budget Variances

The decrease in Interagency Expenditures (43.8 percent) reflects partial completion of a grant with Bay County to complete a collaborative wastewater reuse pipeline project with Gulf Power Company and Panama City. Operating Expenses decrease slightly (11.1 percent) to align with actual expenditures. The other categories reflect increases from a reallocation of staff time largely due to completion of the watershed plan updates grant project under Activity 2.3. These changes are reflected in the increases to Salaries and Benefits (40.5 percent) and Other Personal Services (8.6 percent).

Major Budget Items

The major budget items are Interagency Expenditures (\$321,125) and Contracted Services (\$304,751) followed by Salaries and Benefits (\$124,185). These support the District's Water Resource Development Program, including data collection and groundwater model development in support of RWSPs, MFLs, and other water resource evaluations, and local government assistance with alternative water source development.

Program Allocations

Water Supply Development Assistance (Subactivity 2.2.2)

This subactivity provides financial assistance for regional and local water supply development projects. Such projects may include the construction of facilities identified as water supply development pursuant to s. 373.019(26), F.S. This subactivity also includes assistance provided to local governments and water utilities in their efforts to develop traditional and alternative water supply sources to meet demands or to address shortcomings in traditional sources. This can include assistance with reuse projects, alternative surface water sources, and other traditional or alternative activities that increase the long-term reliability of water resources.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.2.2 Water Supply Development Assistance

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 58,972	\$ 59,600	\$ 79,306	\$ 79,573	\$ 76,593	\$ (2,980)	-3.7%
Other Personal Services	\$ 386	\$ -	\$ 39	\$ -	\$ 777	\$ 777	
Contracted Services	\$ -	\$ 647	\$ 600	\$ 700	\$ 400	\$ (300)	-42.9%
Operating Expenses	\$ 67	\$ 23	\$ 18	\$ 500	\$ -	\$ (500)	-100.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 5,873,100	\$ 5,178,853	\$ 5,463,202	\$ 8,985,183	\$ 2,597,754	\$ (6,387,429)	-71.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 5,932,525	\$ 5,239,123	\$ 5,543,164	\$ 9,065,956	\$ 2,675,524	\$ (6,390,432)	-70.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2017-18	\$ -	\$ 2,597,754	\$ -	\$ -	\$ 94,364	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 76,593	\$ -	\$ 76,593
Other Personal Services	\$ 777	\$ -	\$ 777
Contracted Services	\$ 400	\$ -	\$ 400
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 2,597,754	\$ 2,597,754
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 77,770	\$ 2,597,754	\$ 2,675,524

Program Allocations

Changes and Trends

Beginning in FY 2013-2014, significant investment in water supply development commenced and is reflected in increases to Interagency Expenditures as well as Salaries and Benefits. Decreases in FY 2017-2018 for this activity reflect completion of nonrecurring cooperative funding projects with local governments and utilities for water supply development projects throughout northwest Florida, especially for financially disadvantaged communities.

Budget Variances

The primary change is a net decrease in Interagency Expenditures of 71.1 percent, reflecting completion and reimbursements paid for existing water supply grants. The decreases in Operating Expenses (100.0 percent), Contracted Services (42.9 percent) and Salaries and Benefits (3.7 percent) reflect reductions in staff time, legal services, and staff travel associated with water supply development project management.

Major Budget Items

The major budget item for this activity is Interagency Expenditures (\$2,597,754), which is from multi-year water supply development assistance grants approved in FY 2013-2014 through FY 2016-2017.

Program Allocations

Surface Water Projects (Activity 2.3)

This activity includes projects that restore or protect surface water quality, associated aquatic and wetland habitats, and related resources. It may also include projects that provide flood and resource protection, through the acquisition and improvement of land, construction of public works, and other activities.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.3 - Surface Water Projects

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 498,895	\$ 423,663	\$ 342,902	\$ 423,054	\$ 290,372	\$ (132,682)	-31.4%
Other Personal Services	\$ 4,198	\$ 2,009	\$ 7,680	\$ 10,932	\$ 1,632	\$ (9,300)	-85.1%
Contracted Services	\$ 721,553	\$ 240,534	\$ 493,683	\$ 1,648,728	\$ 953,630	\$ (695,098)	-42.2%
Operating Expenses	\$ 39,698	\$ 19,359	\$ 20,168	\$ 57,045	\$ 19,390	\$ (37,655)	-66.0%
Operating Capital Outlay	\$ -	\$ 4,094	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ 6,541	\$ -	\$ 400	\$ 400	
Interagency Expenditures (Cooperative Funding)	\$ 1,011,423	\$ 4,307,355	\$ 3,413,483	\$ 22,242,480	\$ 29,779,080	\$ 7,536,600	33.9%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 2,275,767	\$ 4,997,014	\$ 4,284,458	\$ 24,382,239	\$ 31,044,504	\$ 6,662,265	27.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 104,000	\$ -	\$ -	\$ -	\$ 30,948,730	\$ 54,400	\$ 31,107,130

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 290,372	\$ -	\$ 290,372
Other Personal Services	\$ 1,632	\$ -	\$ 1,632
Contracted Services	\$ 403,980	\$ 549,650	\$ 953,630
Operating Expenses	\$ 13,890	\$ 5,500	\$ 19,390
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ 400	\$ -	\$ 400
Interagency Expenditures (Cooperative Funding)	\$ 64,000	\$ 29,715,080	\$ 29,779,080
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 774,274	\$ 30,270,230	\$ 31,044,504

Changes and Trends

Budgeted expenditures for this activity vary greatly between categories and from year to year. Some categories, like Salaries and Benefits, show a trend over the last five years while other categories, such as Interagency Expenditures, have ranged from \$1,011,423 in FY 2013-2014 to \$29,779,080 in FY 2017-2018. Relatively consistent projects in this activity over the five-year period have included water quality improvement projects for St. Andrew Bay and Apalachicola River and Bay, and FDOT mitigation.

Program Allocations

With additional Legislative appropriations in FY 2014-2015, significant increases in Interagency Expenditures were budgeted for springs protection and restoration projects. Legislative funding has been received through FY 2016-2017 for projects including: Agricultural BMP Cost Share Program in the Jackson Blue Spring contribution area; Wakulla Spring restoration, including wastewater retrofit and water quality improvement projects; the Claiborne aquifer evaluation; an advanced septic treatment pilot project in the Wakulla Spring basin; and septic-to-sewer projects in Jackson County. Apalachicola River and Bay stormwater and water quality improvement activities from carryover funding appropriated by the Legislature in FY 2013-2014 are also included in this budget category.

The overall increase in this activity (27.3 percent) in FY 2017-2018 reflects potential additional springs project funding of \$15,000,000 from the FY 2017-2018 GAA. This activity's budget also reflects the completion of major stormwater retrofit projects in Apalachicola River and Bay; completion of all or portions of springs restoration projects; and rescheduling of some major construction activities for spring projects to future years.

Budget Variances

The decreases in Other Personal Services (85.1 percent), Operating Expenses (66.0 percent), Salaries and Benefits (31.4 percent), and Contracted Services (42.2 percent) largely reflect the completion of a two-year National Fish and Wildlife Foundation grant to update SWIM plans for the seven major watersheds across northwest Florida, as well as partial task completion of spring projects and reductions in mitigation budget expenditures. Projects completed include three stormwater retrofit projects in Franklin County with the City of Apalachicola. The increase in Interagency Expenditures of 33.9 percent represents a potential new state appropriation for springs projects.

Major Budget Items

The largest budget item is Interagency Expenditures at \$29,779,080, which includes \$15,000,000 in Legislative funding for potential new springs restoration and protection projects. Remaining Cooperative Funding budget includes carryover funding for existing springs restoration and cooperative watershed protection and restoration projects. This includes \$118,400 in support of a sod-based crop rotation pilot project in Jackson County. FDOT mitigation budget, including Salaries and Benefits (\$290,372), a portion of Contracted Services (\$583,630), and Operating Expenses (\$19,390), are directed towards providing compensatory mitigation for wetland impacts incurred by FDOT transportation improvements. Mitigation activities include implementing restoration and monitoring plans pursuant to existing permits and developing mitigation for new projects for transportation impacts outside of private mitigation bank service areas. The remaining budget of \$370,000 in Contracted Services is for the Claiborne aquifer evaluation. See Appendix C for more information on individual projects.

Program Allocations

Facilities Construction and Major Renovations (Activity 2.5)

This program is responsible for the design, construction, and significant renovation of all District support and administrative facilities.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 78,802	\$ 10,692	\$ 25	\$ 40,000	\$ 40,000	\$ -	0.0%
Operating Capital Outlay	\$ 51,677	\$ 3,765	\$ -	\$ 10,000	\$ 10,000	\$ -	0.0%
Fixed Capital Outlay	\$ 116,432	\$ 177,650	\$ 98,876	\$ 50,000	\$ 50,000	\$ -	0.0%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 246,911	\$ 192,107	\$ 98,901	\$ 100,000	\$ 100,000	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 40,000	\$ -	\$ 40,000
Operating Capital Outlay	\$ 10,000	\$ -	\$ 10,000
Fixed Capital Outlay	\$ 50,000	\$ -	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 100,000	\$ -	\$ 100,000

Program Allocations

Changes and Trends

Major construction, renovation, and repairs have been ongoing since FY 2013-2014 at the District's Headquarters office complex consisting of four buildings located near Midway. The buildings are about 40 years old and have significant structural, electrical, and other deficiencies that require attention. Continued renovations address safety for the District's employees, customers, and Governing Board members, as well as ensuring the maximum effective use of existing space.

In FY 2014-2015, Headquarters facility improvements included the replacement of a septic tank with hookups to city sewer and construction/renovations to a roof, sidewalk, and driveway. The District also expanded the Lands Division's Econfina Field Office facility in Youngstown by 1,200 square feet to accommodate a transfer of Lands staff from the Marianna Field Office. In the 1980s, the District had the Marianna building constructed on land leased from the Jackson County Board of County Commissioners. Through an agreement with Jackson County, the District donated the Marianna field office to, and terminated the lease with, the Board of County Commissioners in October 2015. The agreement includes District retention of office space, vehicle parking, and temporary parking for trailerable equipment to provide more efficient operations in the east region of the District.

The main renovation expense in FY 2015-2016 was for the installation of a second Internet connection to District Headquarters. When the existing circuit fails, the District is unable to send or receive emails or share information with other agencies or the public via our systems. Over the past two years numerous outages have occurred, some lasting more than a day. This redundancy provides for increased availability of District IT resources hosted in the Headquarters Data Center to staff, partner agencies, and the general public. The FY 2017-2018 Preliminary Budget is the same as the FY 2016-2017 Adopted Budget, which sets aside funds for continued renovation support of District facilities.

Budget Variances

There is no change in the FY 2017-2018 Preliminary Budget from the FY 2016-2017 Adopted Budget.

Major Budget Items

Operating Expenses (\$40,000) and Fixed Capital Outlay (\$50,000) are the main budget categories due to the District's interest in addressing continued improvements to District support and administrative buildings.

Program Allocations

Other Acquisition and Restoration Activities (Activity 2.6)

This activity is for the protection and restoration of springs, spring shorelines and creek and river shorelines located on District lands while allowing for public access and recreation.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.6 - Other Acquisition and Restoration Activities

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ 15,855	\$ 15,000	\$ -	\$ (15,000)	-100.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 799,787	\$ 1,136,351	\$ 206,213	\$ 707,500	\$ 100,000	\$ (607,500)	-85.9%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 799,787	\$ 1,136,351	\$ 222,068	\$ 722,500	\$ 100,000	\$ (622,500)	-86.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ 100,000	\$ 100,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ 100,000	\$ 100,000

Program Allocations

Changes and Trends

Expenditures for this activity over the last five years has varied based on the receipt of Legislative springs funding for springs water quality, restoration and protection, and public access improvements on District lands. Decreases in Fixed Capital Outlay in FY 2015-2016 represent the completion of a major spring restoration project at Williford Spring followed by an increase in FY 2016-2017 for new restoration projects. The decrease in FY 2017-2018 reflects successful completion of some projects and carryover funding for continued restoration activities at the Blue Spring Campsite on Econfina Creek.

Budget Variances

The 85.9 percent decrease in Fixed Capital Outlay reflects the completion of several restoration projects including: a cooperative project with Washington County for restoration activities at Hightower, Live Oak and Spurling landings on Holmes Creek; completion of streambank restoration projects at Cotton Landing on Holmes Creek and at Devil's Hole Spring and the James tract on Econfina Creek; and partial completion of a restoration project at Blue Spring Campsite on Econfina Creek.

Major Budget Items

Fixed Capital Outlay expenditures of \$100,000 make up the entirety of this activity's budget for FY 2017-2018. These funds will support a shoreline restoration and protection project at second magnitude Blue Spring on Econfina Creek.

Program Allocations

Technology and Information Services (Activity 2.7)

This activity includes items associated with technology and information services. Costs include communications; software; computer supplies; computer equipment and other information processing equipment; and Salaries and Benefits associated with database modifications and upgrades.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

2.7 - Technology and Information Services

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ 89,193	\$ 32,935	\$ 29,207	\$ 30,110	\$ 903	3.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ 15,361	\$ 4,413	\$ 3,982	\$ 3,982	\$ -	0.0%
Operating Expenses	\$ 33,393	\$ 55,867	\$ 18,313	\$ 26,023	\$ 26,618	\$ 595	2.3%
Operating Capital Outlay	\$ 15,114	\$ 21,649	\$ 6,976	\$ 5,630	\$ 5,040	\$ (590)	-10.5%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 48,507	\$ 182,070	\$ 62,638	\$ 64,842	\$ 65,750	\$ 908	1.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 72,208	\$ -	\$ 72,208

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 30,110	\$ -	\$ 30,110
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,982	\$ -	\$ 3,982
Operating Expenses	\$ 26,618	\$ -	\$ 26,618
Operating Capital Outlay	\$ 5,040	\$ -	\$ 5,040
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 65,750	\$ -	\$ 65,750

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. Currently IT is in more of a support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization while following our strategy to reduce cost and replace legacy systems with industry standard technology. Hardware and software will be maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses.

Program Allocations

Budget Variances

The FY 2017-2018 Preliminary Budget reflects a 3.1 percent increase in Salaries and Benefits mainly due to staff changes in benefit selection. The 10.5 percent reduction in Operating Capital Outlay is due to a new hardware replacement model to flatten expenses over a 5 year period for hardware replacement. A slight increase of 2.3 percent in Operating Expenses is attributed to the cost associated with an additional Ethernet line installed in FY 2015-2016 to increase band width and improve internet connectivity at the District headquarters facility.

Major Budget Items

Salaries and Benefits (\$30,110) and Operating Expenses (\$26,618) make up the majority of this activity's budget. These costs represent a share of the recurring licensing, software maintenance, and IT staff time associated with activities within Program 2.0.

Program Allocations

Operation and Maintenance of Lands and Works (Program 3.0)

This program includes all operation and maintenance of facilities; flood control and water supply structures; lands; and other works authorized by Chapter 373, F.S.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

3.0 Operation and Maintenance of Lands and Works

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,176,239	\$ 1,339,731	\$ 1,343,071	\$ 1,373,291	\$ 1,411,337	\$ 38,046	2.8%
Other Personal Services	\$ 32,240	\$ 37,765	\$ 30,031	\$ 37,159	\$ 40,285	\$ 3,126	8.4%
Contracted Services	\$ 708,763	\$ 772,139	\$ 776,306	\$ 1,107,263	\$ 1,084,144	\$ (23,119)	-2.1%
Operating Expenses	\$ 836,805	\$ 969,293	\$ 819,116	\$ 1,093,209	\$ 1,049,896	\$ (43,313)	-4.0%
Operating Capital Outlay	\$ 79,549	\$ 96,443	\$ 126,871	\$ 185,961	\$ 260,521	\$ 74,560	40.1%
Fixed Capital Outlay	\$ 20,934	\$ 17,787	\$ 2,922	\$ 75,000	\$ 25,700	\$ (49,300)	-65.7%
Interagency Expenditures (Cooperative Funding)	\$ 8,246	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,862,776	\$ 3,241,158	\$ 3,106,318	\$ 3,879,883	\$ 3,879,883	\$ -	0.0%

SOURCE OF FUNDS

Fiscal Year 2017-18

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 2,595	\$ -	\$ -	\$ -	\$ 1,286,205	\$ -	\$ 1,288,800
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 40,285	\$ -	\$ 40,285
Contracted Services	\$ 921,844	\$ -	\$ -	\$ -	\$ 128,755	\$ -	\$ 1,050,599
Operating Expenses	\$ 650,879	\$ -	\$ -	\$ -	\$ 152,548	\$ -	\$ 803,427
Operating Capital Outlay	\$ 216,400	\$ -	\$ -	\$ -	\$ 44,121	\$ -	\$ 260,521
Fixed Capital Outlay	\$ 25,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,700
Interagency Expenditures (Cooperative Funding)	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 2,074,532	\$ -	\$ -	\$ -	\$ 1,687,856	\$ -	\$ 3,762,388

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	16.0	\$ 951,290	\$ 1,411,337	\$ -	\$ 1,411,337
Other Personal Services	1.9	\$ 37,293	\$ 40,285	\$ -	\$ 40,285
Contracted Services	-	\$ -	\$ 1,039,144	\$ 45,000	\$ 1,084,144
Operating Expenses			\$ 1,043,896	\$ 6,000	\$ 1,049,896
Operating Capital Outlay			\$ 49,021	\$ 211,500	\$ 260,521
Fixed Capital Outlay			\$ 15,000	\$ 10,700	\$ 25,700
Interagency Expenditures (Cooperative Funding)			\$ 8,000	\$ -	\$ 8,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 3,606,683	\$ 273,200	\$ 3,879,883

WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2016-2017 to 2017-2018	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
Authorized Positions	16.0	16.0	16.0	16.0	16.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	1.9	1.9	1.9	1.9	1.9	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	17.9	17.9	17.9	17.9	17.9	0.0	0.0

Program Allocations

Changes and Trends

Program expenses have been fairly consistent over the past several years. Land management represents a large percentage of this program's budget. Overall, Salaries and Benefits, Operating Expenses, and Contracted Services continue to be significant expenses as demonstrated across the past several years in comparison to Fixed Capital Outlay which can vary substantially from year to year.

Included in this program is budget for maintenance, support and training for the recently completed land management database forest information dashboard and strategic forest planning initiatives. The database and plans will provide reports and mapping to determine and optimize pine harvest allocations; aid in the planning and evaluation for prescribed burns, reforestation and other forest management activities; and track and manage infrastructure maintenance and repair activities on District lands.

Budget Variances

While the total budget for this program in FY 2017-2018 is the same as in FY 2016-2017, the budget allocations differ across budget categories. The biggest variance is in Fixed Capital Outlay with a decrease of 65.7 percent due to completion of a repair on the water overflow control structure for Lake Victoria at Phipps Park. Operating Capital Outlay increases by 40.1 percent to reflect the purchase of a forestry transport and special purpose vehicles for the land management program. Funds remain in the budget to replace two trucks for land management and one for District maintenance staff. Personnel cost increases in Salaries and Benefits (2.8 percent) and Other Personal Services (8.4 percent) reflect the reallocation of Lands staff from FDOT mitigation properties to other District lands for habitat restoration activities, as well as the allocation of IT staff charges to assist with land management activities. Operating Expenses decrease by 4.0 percent to align with historical spending patterns. Examples include fuel and lubricants, landscape trees and shrubs, safety supplies, other field and technical supplies and other operating supplies. Contracted Services show a 2.1 percent decrease primarily due to planned completion of habitat restoration activities on District lands and the planned completion of a DACS study on predicting future water availability through properly managed forest lands.

Major Budget Items

Salaries and Benefits (\$1,411,337) continue to be the foundation for supporting this program's budget. This is followed by Contracted Services (\$1,084,144), and Operating Expenses (\$1,049,896), which include day-to-day expenditures for land management, facilities, fleet services, and technology and information services.

Program Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

3.0 Operation and Maintenance of Lands and Works

Fiscal Year 2017-18

Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)			17.90	\$ 3,879,883
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				66,237
1	Realignment of salaries and benefits between the Lands Division and the Resource Management Division	66,237		
Other Personal Services				2,294
2	Realignment of salaries and benefits between the Lands Division and Resource Management Division	2,294		
Contracted Services				192,665
3	Land improvements including removal of climbing fern from pine plantations and tree planting for Choctawhatchee River WMA, vegetation management for Perdido River WMA	128,265		
4	Consulting services for management and planning, security, and legal counsel	24,900		
5	Payment on contract for Managing Forests for Increased Water Yield to DACS is complete	20,000		
6	Hazardous tree removal, laboratory services, title search for access to District lands, and heavy duty gate installation	19,500		
Operating Expenses				80,684
7	Signs and sign frame materials for signs on District Land	16,500		
8	Supplies related to field, road/bridge repair, vehicle, and safety	9,780		
9	Fuel and lubricants	8,650		
10	Printing and copying, printing and binding supplies, public information activities, photographic services, office supplies, graphic and art supplies, photographic supplies, shop supplies, books, building and grounds supplies, office furniture and equipment, insurance for equipment rental and online data services	7,000		
11	Repair and maintenance for recreation, watercraft and field equipment	6,250		
12	Property insurance based on new 5-year contract	6,223		
13	Computer software for land management database	5,200		
14	Other services including dumpster and landfill fees	4,000		
15	Staff travel, travel for training, computer equipment purchases, and R&M software to align closer to actuals	3,969		
16	Landscape trees and shrubs for recreation sites	3,250		
17	Travel for training, staff travel and continuing education and seminars	3,050		
18	Chemicals and herbicides	2,500		
19	Headquarter utilities and furniture	1,950		
20	Lease on office equipment and equipment for restoration projects	1,810		
21	Laboratory testing	500		
22	Vehicle registration fees	52		
Operating Capital Outlay				33,340
23	Aerial ignition machine for aerial prescribed burning	15,000		
24	Skid unit	15,000		
25	Utility trailer	1,500		
26	Forge unit for land management database	1,000		
27	Computer replacement schedule	840		
Fixed Capital Outlay				52,900
28	Repair control structure at Lake Victoria-Phipps Park	45,000		
29	Building improvements	5,000		
30	Pavilions	2,900		
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL REDUCTIONS			0.00	428,120

Program Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
3.0 Operation and Maintenance of Lands and Works
Fiscal Year 2017-18
Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)			17.90	\$ 3,879,883
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				104,283
1	Realignment of personnel charges between Land Management and Mitigation	95,692		
2	Benefit adjustments in the IT Bureau	3,984		
3	Salary, tax, and benefit adjustments for Facilities Section	3,844		
4	Labor costs to manage contractual repair work at the District's Lake Jackson facility	763		
Other Personal Services				5,420
5	Realignment of OPS charges between the Lands Division and Resource Management Division	5,420		
Contracted Services				169,546
6	Land Improvements including tree planting, chemical site prep, vegetation management and eradication services at the Econfina Creek Water Management Area (WMA)	108,610		
7	Land management plans for District Lands	47,476		
8	Management Consultants for recreation site cleanup and beaver control on District lands	5,400		
9	Security services for Perdido River WMA	3,000		
10	Appraisals for access for timber harvesting	2,500		
11	Legal counsel	1,250		
12	Sand Hill Lake Mitigation cooperative management agreement	1,250		
13	Janitorial services for Lands Division field offices	60		
Operating Expenses				37,371
14	Repair and maintenance for mainly portable toilets on District recreation sites	15,164		
15	Repair and maintenance for field equipment and vehicles	10,400		
16	Online data services, repair and maintenance of copiers, and continuing education for the IT bureau	4,452		
17	Road and bridge supplies	2,500		
18	Cell phone, legal ad, vehicle GPS, travel, supplies, and postage	1,660		
19	Parking space rental fee near the capitol	1,470		
20	Computer and safety supplies	1,000		
21	Tubelings and seedlings for reforestation	725		
Operating Capital Outlay				107,900
22	Purchase of a forestry transport for West Region	85,000		
23	Purchase of an all-terrain vehicle and utility-terrain vehicle	15,000		
24	Safety equipment	5,400		
25	Computer hardware (tough pads)	2,000		
26	Other shop equipment	500		
Fixed Capital Outlay				3,600
27	Pavilion at Econfina Creek WMA	2,100		
28	Heavy duty metal gate for Yellow River WMA	1,500		
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL NEW ISSUES			0.00	428,120
3.0 Operation and Maintenance of Lands and Works				
Total Workforce and Tentative Budget for FY 2017-18			17.90	\$ 3,879,883

Program Allocations

Land Management (Activity 3.1)

This activity involves the maintenance, custodial and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever, or other land acquisition programs.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

3.1 - Land Management

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,063,695	\$ 1,106,889	\$ 1,073,035	\$ 1,089,465	\$ 1,118,622	\$ 29,157	2.7%
Other Personal Services	\$ 32,240	\$ 37,765	\$ 30,031	\$ 37,159	\$ 40,285	\$ 3,126	8.4%
Contracted Services	\$ 557,978	\$ 622,563	\$ 594,309	\$ 1,010,158	\$ 988,039	\$ (22,119)	-2.2%
Operating Expenses	\$ 466,297	\$ 660,997	\$ 528,576	\$ 681,690	\$ 650,379	\$ (31,311)	-4.6%
Operating Capital Outlay	\$ -	\$ 40,350	\$ 80,362	\$ 114,000	\$ 188,400	\$ 74,400	65.3%
Fixed Capital Outlay	\$ 20,934	\$ 17,787	\$ 2,922	\$ 75,000	\$ 25,700	\$ (49,300)	-65.7%
Interagency Expenditures (Cooperative Funding)	\$ 8,246	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 2,149,390	\$ 2,494,351	\$ 2,317,235	\$ 3,015,472	\$ 3,019,425	\$ 3,953	0.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 2,036,880	\$ -	\$ -	\$ -	\$ 1,231,102	\$ -	\$ 3,267,982

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,118,622	\$ -	\$ 1,118,622
Other Personal Services	\$ 40,285	\$ -	\$ 40,285
Contracted Services	\$ 943,039	\$ 45,000	\$ 988,039
Operating Expenses	\$ 650,379	\$ -	\$ 650,379
Operating Capital Outlay	\$ 10,900	\$ 177,500	\$ 188,400
Fixed Capital Outlay	\$ 15,000	\$ 10,700	\$ 25,700
Interagency Expenditures (Cooperative Funding)	\$ 8,000	\$ -	\$ 8,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,786,225	\$ 233,200	\$ 3,019,425

Program Allocations

Changes and Trends

This activity's budget and expenditures change each year, based on management of District lands and mitigation site work. Personnel costs fluctuate as staff time moves between mitigation (in Program 2.3), land management, and Lands Division IT projects. Contracted Services pay for land improvements, management plans, herbicide applications, planting, and security across the District's WMAs. Operating Expenses tend to match changes in personnel due to their use of fuel and lubricants, purchase of landscape trees and shrubs, safety supplies, and other field and technical supplies. Operating Capital Outlay and Fixed Capital Outlay fluctuate due to nonrecurring purchases of heavy equipment, trucks, all-terrain vehicles, safety equipment, and varied major improvement costs by project.

Budget Variances

The District's FY 2017-2018 Preliminary Budget for land management activities increases by 0.1 percent from FY 2016-2017. Decreases occur across Fixed Capital Outlay (65.7 percent) due to completion of several capital outlay projects, Operating Expenses (4.6 percent) from aligning with historical expenditures, and Contracted Services (2.2 percent) due to fewer land improvements and planned completion of a DACS study to predict future water availability through properly managed forest lands. These are offset by increases in Operating Capital Outlay (65.3 percent) for a forestry transport truck for the West Region and a utility vehicle as well as Salaries and Benefits (2.7 percent) and Other Personal Services (8.4 percent) attributable to staff allocation adjustments mentioned earlier.

Major Budget Items

Salaries and Benefits continue to be the main expense for the management and maintenance of District lands at \$1,118,622. This is followed by Contracted Services (\$988,039) that are essential to the restoration, enhancement, and maintenance of District lands. Examples include prescribed burns, law enforcement and security services for resource protection, recreation site cleanup and maintenance services, management consultant for preparing land management plans for District lands, and cooperative land management services with other agencies, such as Florida Fish and Wildlife Conservation Commission (FWC). Operating Expenses represent \$650,379 of this activity's budget, which include day-to-day expenditures for land management operations, maintenance, and repairs.

Program Allocations

Works (Activity 3.2)

This activity is responsible for the maintenance of flood control and water supply system infrastructure, such as canals, levees, pump stations, and water control structures. This includes electronic telemetry communication and control activities. This activity is limited to providing for operation and maintenance of the Lake Jackson Regional Stormwater Treatment Facility, the only public work owned by the District.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18
PRELIMINARY BUDGET - Fiscal Year 2017-2018

3.2 - Works

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 814	\$ 380	\$ 1,320	\$ 1,832	\$ 2,595	\$ 763	41.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ 1,487	\$ 6,000	\$ 6,000	\$ -	0.0%
Operating Expenses	\$ 408	\$ 452	\$ 1,732	\$ 500	\$ 500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,222	\$ 832	\$ 4,538	\$ 8,332	\$ 9,095	\$ 763	9.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 9,652	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,652

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,595	\$ -	\$ 2,595
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 6,000	\$ -	\$ 6,000
Operating Expenses	\$ 500	\$ -	\$ 500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 9,095	\$ -	\$ 9,095

Changes and Trends

Salaries and Benefits, Contracted Services, and Operating Expenses fluctuate from year-to-year based on maintenance needs of the facility.

Budget Variances

The budget increases by 9.2 percent, reflecting costs to manage fencing repairs and maintenance of the District's stormwater management facility for FY 2017-2018.

Major Budget Items

The major budget item for this activity is \$6,000 in Contracted Services for fencing and pipe repairs.

Program Allocations

Facilities (Activity 3.3)

This activity involves the operation and maintenance of District support and administrative buildings and grounds.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

3.3 - Facilities

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 107,218	\$ 111,153	\$ 110,127	\$ 118,693	\$ 122,537	\$ 3,844	3.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 21,898	\$ 24,054	\$ 30,527	\$ 34,545	\$ 33,545	\$ (1,000)	-2.9%
Operating Expenses	\$ 218,237	\$ 161,680	\$ 155,504	\$ 220,783	\$ 214,080	\$ (6,703)	-3.0%
Operating Capital Outlay	\$ 2,532	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 349,885	\$ 296,887	\$ 296,158	\$ 377,021	\$ 373,162	\$ (3,859)	-1.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 122,537	\$ -	\$ 122,537
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 33,545	\$ -	\$ 33,545
Operating Expenses	\$ 214,080	\$ -	\$ 214,080
Operating Capital Outlay	\$ 3,000	\$ -	\$ 3,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 373,162	\$ -	\$ 373,162

Changes and Trends

The budget is for routine maintenance, including staff salaries; outsourced contracts for janitorial, security, major electrical, and plumbing repairs, etc.; and supplies and materials for routine facilities and grounds maintenance. Variances are due to nonrecurring needs, such as major repairs for septic tanks, air conditioning, and plumbing. Higher actual expenses in FY 2013-2014 were due to related renovation costs, such as added building security, tool purchases, bathroom improvements, new carpet and paint. The higher budget in FY 2016-2017 and FY 2017-2018 is for the implementation of a replacement plan for the District Headquarters' 13 central air conditioning/heating units.

Program Allocations

Budget Variances

The FY 2017-2018 Preliminary Budget includes an increase of 3.2 percent in Salaries and Benefits to provide for overtime not previously budgeted, a decrease of 3.0 percent in Operating Expenses from a new insurance contract with lower property coverage costs, and a 2.9 percent decrease in Contracted Services to align security system budget closer to actual costs.

Major Budget Items

Operating Expenses make up \$214,080 or 57.4 percent of the \$373,162 budgeted for this activity. Maintenance and repair costs are the main expenses charged to this category followed by utilities, property insurance, and the phone system. Salaries and Benefits of \$122,537 provide for two full-time positions that handle repairs, maintenance, and management of facilities, grounds, and fleet at District Headquarters and field offices.

Program Allocations

Fleet Services (Activity 3.6)

Fleet Services is associated with the on-road vehicles owned by the District and provided for staff use. All costs of the fleet, including repair, maintenance, tires, and fuel, are paid from this category.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18
PRELIMINARY BUDGET - Fiscal Year 2017-2018

3.6 - Fleet Services

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 47,451	\$ 35,696	\$ 33,394	\$ 32,441	\$ 32,389	\$ (52)	-0.2%
Operating Capital Outlay	\$ 34,887	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 82,338	\$ 35,696	\$ 33,394	\$ 57,441	\$ 57,389	\$ (52)	-0.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 32,389	\$ -	\$ 32,389
Operating Capital Outlay	\$ -	\$ 25,000	\$ 25,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 32,389	\$ 25,000	\$ 57,389

Changes and Trends

Fleet expenses have been consistently steady for the last several years with the exception of nonrecurring Operating Capital Outlay increases. In FY 2013-2014, the District purchased a new sports utility vehicle. The \$25,000 budgeted in FY 2016-2017 was to replace a 2003 pickup truck with over 150,000, but the purchase has been moved forward to FY 2017-2018.

Program Allocations

Budget Variances

The 0.2 percent or \$52 decrease in Operating Expenses for FY 2017-2018 reflects the removal of budget from an obsolete account.

Major Budget Items

With the exception of the occasional vehicle purchase which falls under Operating Capital Outlay (\$25,000), Fleet Services consists of Operating Expenses budget (\$32,389) for maintenance and repair, global positioning management system coverage, and fuel costs.

Program Allocations

Technology and Information Services (Activity 3.7)

This activity includes items associated with technology and information services. Costs include communications; software; computer supplies; computer equipment and other information processing equipment; and Salaries and Benefits associated with database modifications and upgrades.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

3.7 - Technology and Information Services

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 4,512	\$ 121,309	\$ 158,590	\$ 163,301	\$ 167,583	\$ 4,282	2.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 128,887	\$ 125,522	\$ 149,983	\$ 56,560	\$ 56,560	\$ -	0.0%
Operating Expenses	\$ 104,412	\$ 110,468	\$ 99,910	\$ 157,795	\$ 152,548	\$ (5,247)	-3.3%
Operating Capital Outlay	\$ 42,130	\$ 56,093	\$ 46,509	\$ 43,961	\$ 44,121	\$ 160	0.4%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 279,941	\$ 413,392	\$ 454,992	\$ 421,617	\$ 420,812	\$ (805)	-0.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ 456,754	\$ -	\$ 456,754

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 167,583	\$ -	\$ 167,583
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 56,560	\$ -	\$ 56,560
Operating Expenses	\$ 146,548	\$ 6,000	\$ 152,548
Operating Capital Outlay	\$ 35,121	\$ 9,000	\$ 44,121
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 405,812	\$ 15,000	\$ 420,812

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. Currently IT is in more of a support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization while following our strategy to reduce cost and replace legacy systems with industry standard technology. Hardware and software will be maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses.

Program Allocations

Beginning in FY 2015-2016 and continuing into FY 2016-2017, the District upgraded to a Forest Information Dashboard system and initiated strategic forest planning. The development of this database is vital to the efficient and effective management of District lands, especially to help determine the long-term growth and yield of pine and accessible mixed bottomland hardwood timber resources, which provide revenue generation that helps fund the District's land management program. Under the new system, land management database information is uploaded daily for easier data access and storage and the system provides enhanced web-based reporting, analytics, and mapping capabilities. In FY 2017-2018, the District will provide maintenance, support and training for the recently completed land management database forest information dashboard and the strategic forest planning initiative to maximize revenue generation through pine timber harvesting optimization on District lands.

Budget Variances

The overall decrease from FY 2016-2017 to FY 2017-2018 of 0.2 percent represents completion of the land management database upgrade. However, maintenance, support and training for the system will be needed in FY 2017-2018. Salaries and Benefits increase by 2.6 percent for staffing needed to continue the maintenance and support for the land management database. This increase is offset by a 3.3 percent reduction in Operating Expenses and a 0.4 percent increase in Operating Capital Outlay resulting from a new hardware replacement model to flatten expenses over a 5 year period.

Major Budget Items

Major budget items are Salaries and Benefits (\$167,583) for IT staff time and Operating Expenses (\$152,548) for online data services, software, and server maintenance costs.

Program Allocations

Regulation (Program 4.0)

This program includes water use permitting; water well permitting; water well contractor licensing; environmental resource and surface water management permitting; permit administration, compliance and enforcement; and any delegated regulatory program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

4.0 Regulation

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 2,248,676	\$ 2,459,403	\$ 2,343,491	\$ 2,651,425	\$ 2,702,495	\$ 51,070	1.9%
Other Personal Services	\$ 193,620	\$ 208,088	\$ 175,931	\$ 256,453	\$ 247,805	\$ (8,648)	-3.4%
Contracted Services	\$ 161,087	\$ 240,998	\$ 119,374	\$ 186,121	\$ 143,621	\$ (42,500)	-22.8%
Operating Expenses	\$ 572,794	\$ 468,386	\$ 543,162	\$ 653,511	\$ 654,880	\$ 1,369	0.2%
Operating Capital Outlay	\$ 68,341	\$ 94,399	\$ 96,605	\$ 126,922	\$ 123,742	\$ (3,180)	-2.5%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 3,244,518	\$ 3,471,274	\$ 3,278,563	\$ 3,874,432	\$ 3,872,543	\$ (1,889)	0.0%

SOURCE OF FUNDS

Fiscal Year 2017-18

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,404,000	\$ -	\$ -	\$ -	\$ 1,298,495	\$ -	\$ 2,702,495
Other Personal Services	\$ 50,898	\$ -	\$ -	\$ -	\$ 196,907	\$ -	\$ 247,805
Contracted Services	\$ 70,088	\$ -	\$ -	\$ -	\$ 73,533	\$ -	\$ 143,621
Operating Expenses	\$ 322,747	\$ -	\$ -	\$ -	\$ 332,133	\$ -	\$ 654,880
Operating Capital Outlay	\$ 90,301	\$ -	\$ -	\$ -	\$ 33,441	\$ -	\$ 123,742
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 2,428,516	\$ -	\$ -	\$ -	\$ 2,074,313	\$ -	\$ 4,502,829

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	32.0	\$ 1,836,136	\$ 2,693,226	\$ 9,269	\$ 2,702,495
Other Personal Services	5.0	\$ 192,920	\$ 247,805	\$ -	\$ 247,805
Contracted Services	-	\$ -	\$ 143,621	\$ -	\$ 143,621
Operating Expenses			\$ 654,880	\$ -	\$ 654,880
Operating Capital Outlay			\$ 71,742	\$ 52,000	\$ 123,742
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 3,811,274	\$ 61,269	\$ 3,872,543

WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

WORKFORCE CATEGORY	Fiscal Year					(Current--Preliminary) 2016-2017 to 2017-2018	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
Authorized Positions	33.0	32.0	32.0	32.0	32.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	5.0	5.0	5.0	5.0	5.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	38.0	37.0	37.0	37.0	37.0	0.0	0.0%

Changes and Trends

The District provides an online e-Permitting and e-Regulatory automated database for Water Use Permitting and Environmental Resource and Surface Water Permitting. This enables the District's customers to apply for new permits, check the status of permit applications, and access information about existing permits using the Internet from their home or office. Staff is able to evaluate applications and manage the permitting process in a shared database environment which has greatly increased efficiency. Water Well Construction Permitting is scheduled to be functioning in FY 2016-2017.

Program Allocations

Budget Variances

The main variance is a decrease in Contracted Services (22.8 percent) due to consulting services no longer needed for rulemaking that has been completed. The increase in Salaries and Benefits (1.9 percent) is due to health insurance rate and employee selection increases, retirement and leave-related payouts, and salary adjustments. The decrease in Other Personal Services of 3.4 percent is due to a new employee hired at a lower rate and who has waived insurance coverage. The 2.5 percent decrease in Operating Capital Outlay is due to a new hardware replacement model to flatten expenses over a five-year period.

Major Budget Items

Two of the Regulatory Program's major budget categories are Salaries and Benefits (\$2,702,495) and Other Personal Services (\$247,805), which supports three significant functions: Water Use Permitting; Environmental Resource Permitting; and Well Construction Permitting. Staff is able to respond to questions from the public, review and grant permit applications, issue recommendations, assist customers in complying with permit conditions, and pursue enforcement if needed. Operating Expenses are another major budget category (\$654,880), which includes the expenses related to the field offices including rent and lease, phones, and utilities.

Program Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2017-18

Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)			37.00	\$	3,874,432
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits					-
Other Personal Services					8,648
1	Salary and benefit adjustments	8,648			
Contracted Services					48,500
2	Removal of excess budget	42,500			
3	Align legal counsel expense with actual expenditures	3,000			
4	Contract well drillers	3,000			
Operating Expenses					11,141
5	Operating expenses for the IT bureau including staff travel, travel for training, computer equipment, and continuing education	5,336			
6	Operating expenses for Regulatory Services including travel for training, printing and copying, legal ads, and office supplies	3,283			
7	Decrease in R&M Software due to reduction in software support costs	2,522			
Operating Capital Outlay					3,180
8	Computer replacement schedule	3,180			
Fixed Capital Outlay					-
Interagency Expenditures (Cooperative Funding)					-
Debt					-
Reserves					-
TOTAL REDUCTIONS			0.00		71,469
New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits					51,070
1	Leave payout, salary, and benefit adjustments	46,348			
2	Benefit adjustments in IT Bureau	4,722			
Other Personal Services					-
Contracted Services					6,000
3	Appraisal fees for conservation easements	6,000			
Operating Expenses					12,510
4	Online data services and R&M copiers aligned with actuals in IT Bureau	7,992			
5	Crestview lease adjustment	2,713			
6	Repair and maintenance of copy machines, photographic supplies, computer supplies, and safety supplies	1,798			
7	Reallocation of safety supplies	7			
Operating Capital Outlay					-
Fixed Capital Outlay					-
Interagency Expenditures (Cooperative Funding)					-
Debt					-
Reserves					-
TOTAL NEW ISSUES			0.00		69,580
4.0 Regulation					
Total Workforce and Tentative Budget for FY 2017-18			37.00	\$	3,872,543

Program Allocations

Consumptive Use Permitting (Activity 4.1)

Consumptive Use Permitting includes the review, issuance, renewal, and enforcement of water use permits. The terms Consumptive Use Permitting (CUP) and Water Use Permitting (WUP) are used interchangeably throughout the document.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

4.1 - Consumptive Use Permitting

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 532,811	\$ 567,402	\$ 477,025	\$ 542,947	\$ 547,528	\$ 4,581	0.8%
Other Personal Services	\$ 5,128	\$ 5,732	\$ 106	\$ 25,722	\$ 26,077	\$ 355	1.4%
Contracted Services	\$ 1,016	\$ -	\$ 1,760	\$ 2,500	\$ 2,500	\$ -	0.0%
Operating Expenses	\$ 11,163	\$ 9,701	\$ 10,381	\$ 17,835	\$ 17,735	\$ (100)	-0.6%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 550,118	\$ 582,835	\$ 489,272	\$ 589,004	\$ 593,840	\$ 4,836	0.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 716,863	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 716,863

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 541,769	\$ 5,759	\$ 547,528
Other Personal Services	\$ 26,077	\$ -	\$ 26,077
Contracted Services	\$ 2,500	\$ -	\$ 2,500
Operating Expenses	\$ 17,735	\$ -	\$ 17,735
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 588,081	\$ 5,759	\$ 593,840

Changes and Trends

The District continues to work with DEP to increase regulatory consistency in the WUP program. WUP has acquired an e-Permitting capability which has improved response time and overall staff productivity.

Program Allocations

Budget Variances

For FY 2017-2018, the Preliminary Budget increases by 0.8 percent from FY 2016-2017. The 0.8 percent increase in Salaries and Benefits is due to reallocation of staff time and benefit selection changes between regulatory activities. The 1.4 percent increase in Other Personal Services is due to benefit adjustments.

Major Budget Items

Salaries and Benefits (\$547,528) and Other Personal Services (\$26,077) make up the majority of this activity's expenses, providing staff to answer questions from the public, review applications, issue recommendations, and enforce permit conditions.

Program Allocations

Water Well Construction Permitting and Contractor Licensing (Activity 4.2)

The Water Well Program includes the review, issuance, and enforcement of water well permits and the regulation of contractor licensing.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 601,336	\$ 652,186	\$ 675,754	\$ 724,300	\$ 750,509	\$ 26,209	3.6%
Other Personal Services	\$ 17,996	\$ 7,577	\$ 238	\$ 24,466	\$ 24,821	\$ 355	1.5%
Contracted Services	\$ 9,625	\$ 2,750	\$ 8,447	\$ 62,500	\$ 17,000	\$ (45,500)	-72.8%
Operating Expenses	\$ 8,820	\$ 7,765	\$ 5,943	\$ 14,129	\$ 12,962	\$ (1,167)	-8.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 637,777	\$ 670,278	\$ 690,381	\$ 825,395	\$ 805,292	\$ (20,103)	-2.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 920,732	\$ -	\$ -	\$ -	\$ 49,610	\$ -	\$ 970,342

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 746,999	\$ 3,510	\$ 750,509
Other Personal Services	\$ 24,821	\$ -	\$ 24,821
Contracted Services	\$ 17,000	\$ -	\$ 17,000
Operating Expenses	\$ 12,962	\$ -	\$ 12,962
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 801,782	\$ 3,510	\$ 805,292

Changes and Trends

Water Well Construction continues its effort to improve customer service by developing an e-Permitting well construction and contractor licensing system with the SJRWMD and SRWMD.

Program Allocations

Budget Variances

For FY 2017-2018, the Preliminary Budget decreases by 2.4 percent from FY 2016-2017. A decrease of 72.8 percent in Contracted Services is due to a reduced need for consulting services related to the rulemaking process, and a decrease of 8.3 percent in Operating Expenses due to cell phone plan adjustments and legal ads. The increase of 3.6 percent in Salaries and Benefits is due to benefit selection changes.

Major Budget Items

Salaries and Benefits (\$750,509) and Other Personal Services (\$24,821) make up the majority of this activity's expenses, providing staff to answer questions from the public, review applications, issue recommendations, and enforce permit conditions.

Program Allocations

Environmental Resource and Surface Water Permitting (Activity 4.3)

The District implements the permitting, compliance monitoring, and enforcement activities of surface water regulation programs, including: Environmental Resource Permitting; Regulation of Agricultural and Forestry Surface Water Management Projects; Works of the District; and Dam Safety.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,102,512	\$ 1,033,997	\$ 971,911	\$ 1,150,242	\$ 1,165,800	\$ 15,558	1.4%
Other Personal Services	\$ 170,496	\$ 194,779	\$ 175,588	\$ 206,265	\$ 196,907	\$ (9,358)	-4.5%
Contracted Services	\$ 2,686	\$ 4,754	\$ 1,760	\$ 5,000	\$ 11,000	\$ 6,000	120.0%
Operating Expenses	\$ 18,979	\$ 17,123	\$ 18,240	\$ 27,060	\$ 26,314	\$ (746)	-2.8%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,294,673	\$ 1,250,653	\$ 1,167,499	\$ 1,388,567	\$ 1,400,021	\$ 11,454	0.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 169,043	\$ -	\$ -	\$ -	\$ 1,522,005	\$ -	\$ 1,691,048

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,165,800	\$ -	\$ 1,165,800
Other Personal Services	\$ 196,907	\$ -	\$ 196,907
Contracted Services	\$ 11,000	\$ -	\$ 11,000
Operating Expenses	\$ 26,314	\$ -	\$ 26,314
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,400,021	\$ -	\$ 1,400,021

Changes and Trends

Environmental Resource Permitting (ERP) continues to decrease permitting time for applicants. The implementation of the new database system should enable process improvement and streamlining to continue.

Program Allocations

Budget Variances

For FY 2017-2018, the Preliminary Budget increases by 0.8 percent from FY 2016-2017. Contracted Services increase 120.0 percent due to appraisal fees of conservation easements. Salaries and Benefits increase 1.4 percent due to time allocation and benefit adjustments. Other Personal Services decrease by 4.5 percent due to salary and benefit adjustments. The decrease of 2.8 percent in Operating Expenses is due to aligning the budget closer to actual expenditures.

Major Budget Items

Salaries and Benefits (\$1,165,800) and Other Personal Services (\$196,907) make up the majority of this activity's expenses, providing staff to answer questions from the public, review applications, issue recommendations, inspect proposed stormwater construction in the field, and enforce permit conditions.

Program Allocations

Other Regulatory and Enforcement Activities (Activity 4.4)

This activity includes other regulatory service activities not associated with a specific permit and support for the regulatory activities. Costs include legal counsel; administrative hearings; office space rentals and associated costs; equipment rental; vehicle fuel and maintenance; and telecommunications expenses related to the District's regulatory functions.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 96,312	\$ 77,803	\$ 48,603	\$ 63,000	\$ 60,000	\$ (3,000)	-4.8%
Operating Expenses	\$ 245,925	\$ 238,633	\$ 234,402	\$ 277,789	\$ 281,030	\$ 3,241	1.2%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ 52,000	\$ 52,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 342,237	\$ 316,436	\$ 283,005	\$ 392,789	\$ 393,030	\$ 241	0.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 155,575	\$ -	\$ -	\$ -	\$ 237,455	\$ -	\$ 393,030

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 60,000	\$ -	\$ 60,000
Operating Expenses	\$ 281,030	\$ -	\$ 281,030
Operating Capital Outlay	\$ -	\$ 52,000	\$ 52,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 341,030	\$ 52,000	\$ 393,030

Changes and Trends

Budget was first approved for this activity in FY 2012-2013, even though general program operational expenses not associated with a specific permit activity had been charged to the activity. Over the last several years, the alignment of budget to actual expenditures has improved such that there is more consistency in the figures.

Program Allocations

Budget Variances

The FY 2017-2018 Preliminary Budget increases by 0.1 percent over FY 2016-2017 due to the projected increase of the Crestview field office lease, copy machines, and computer supplies. The 4.8 percent decrease in Contracted Services is due to aligning legal fees closer to actuals.

Major Budget Items

The major budget item for this activity is Operating Expenses (\$281,030). The largest costs are for the Crestview and Carr field offices' lease payments and fuel for field inspectors to perform customer assistance and compliance site visits.

Program Allocations

Technology and Information Services (Activity 4.5)

This activity includes items associated with technology and information services. Costs include communications; software; computer supplies; computer equipment and other information processing equipment; and Salaries and Benefits associated with database modifications and upgrades.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

4.5 - Technology and Information Services

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 12,017	\$ 205,818	\$ 218,801	\$ 233,936	\$ 238,658	\$ 4,722	2.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 51,448	\$ 155,691	\$ 58,804	\$ 53,121	\$ 53,121	\$ -	0.0%
Operating Expenses	\$ 287,907	\$ 195,164	\$ 274,197	\$ 316,698	\$ 316,839	\$ 141	0.0%
Operating Capital Outlay	\$ 68,341	\$ 94,399	\$ 96,605	\$ 74,922	\$ 71,742	\$ (3,180)	-4.2%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 419,713	\$ 651,072	\$ 648,407	\$ 678,677	\$ 680,360	\$ 1,683	0.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2017-18	\$ 466,303	\$ -	\$ -	\$ -	\$ 265,243	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 238,658	\$ -	\$ 238,658
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 53,121	\$ -	\$ 53,121
Operating Expenses	\$ 316,839	\$ -	\$ 316,839
Operating Capital Outlay	\$ 71,742	\$ -	\$ 71,742
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 680,360	\$ -	\$ 680,360

Program Allocations

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. Currently IT is in more of a support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization while following our strategy to reduce cost and replace legacy systems with industry standard technology. Hardware and software will be maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses.

Budget Variances

The FY 2017-2018 Preliminary Budget reflects a slight increase of 0.2 percent. This is due to an increase in Salaries and Benefits (2.0 percent) mainly from benefits adjustments offset by a decrease in Operating Capital Outlay (4.2 percent) attributable to a new hardware replacement model that flattens expenses over a five-year period. A small budget increase is also provided in Operating Expenses to address a cost increase associated with additional bandwidth for improved internet connectivity at District headquarters.

Major Budget Items

Operating Expenses (\$316,839) and Salaries and Benefits (\$238,658) make up the majority of this activity's budget. These items address staff time to support the Regulatory Program's IT needs, online data services, and software and server maintenance costs, as well as annual replacement of desk-tops, wireless devices, and monitors.

Program Allocations

Outreach (Program 5.0)

This program includes environmental education activities such as water conservation campaigns and water resource education; public information activities; lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and media events.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENSE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

5.0 Outreach

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 125,654	\$ 140,590	\$ 148,884	\$ 154,140	\$ 156,020	\$ 1,880	1.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 3,727	\$ 9,235	\$ 9,725	\$ 4,775	\$ 4,775	\$ -	0.0%
Operating Expenses	\$ 6,569	\$ 4,478	\$ 3,947	\$ 19,300	\$ 17,420	\$ (1,880)	-9.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 135,950	\$ 154,303	\$ 162,555	\$ 178,215	\$ 178,215	\$ -	0.0%

SOURCE OF FUNDS

Fiscal Year 2017-18

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 156,020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,020
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 4,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,775
Operating Expenses	\$ 17,420	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,420
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 211,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 211,677

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	2.0	\$ 105,251	\$ 156,020	\$ -	\$ 156,020
Other Personal Services	0.0	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 4,775	\$ -	\$ 4,775
Operating Expenses			\$ 17,420	\$ -	\$ 17,420
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 178,215	\$ -	\$ 178,215

WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

WORKFORCE CATEGORY	Fiscal Year					(Current--Preliminary) 2016-2017 to 2017-2018	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
Authorized Positions	2.0	2.0	2.0	2.0	2.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	2.0	2.0	2.0	2.0	2.0	0.0	0.0%

Program Allocations

Changes and Trends

Outreach, Program 5.0, has the smallest budget across the 6 programs. Fluctuations in Salaries and Benefits across the years are due to a leave payout and new hire's higher salary and insurance costs in FY 2014-2015, annualization of a new hire's personnel costs in FY 2015-2016, and budgeted bonus allocation and higher insurance costs in FY 2016-2017. Contracted Services increased in FY 2014-2015 due to new subscription costs to a governmental research and legislative monitoring website followed by a decrease in FY 2016-2017 to transfer these costs to the Operating Expenses category. The Operating Expenses category's budget is much higher than actual expenditures because of setting aside available budget for printing and copying. In prior years, the District had a large inventory of posters and brochures that were printed for water conservation and water resource educational events. As this inventory declines, expenditures for printing and copying will increase and therefore become more aligned with the approved budget.

Budget Variances

The increase in Salaries and Benefits of 1.2 percent are fully offset by a reduction in Operating Expenses by 9.7 percent.

Major Budget Items

Salaries and Benefits (\$156,020) is the major budget category in this program that funds two employees, a Communications Director and Communications Specialist, who work full-time handling public information activities for the District.

Program Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
5.0 Outreach
Fiscal Year 2017-18
Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)		2.00	\$	178,215
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				-
Other Personal Services				-
Contracted Services				-
Operating Expenses				2,130
	1 Staff travel, office supplies, or miscellaneous expenses	2,130		
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL REDUCTIONS			0.00	2,130
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				1,880
	1 Salary, tax, and benefit adjustments	1,880		
Other Personal Services				-
Contracted Services				-
Operating Expenses				250
	2 Computer supplies	250		
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL NEW ISSUES			0.00	2,130
5.0 Outreach				
Total Workforce and Tentative Budget for FY 2017-18			2.00	\$ 178,215

Program Allocations

Public Information (Activity 5.2)

The District's public information programs are designed to assist and inform local governments, other agencies and the general public about regional water issues. The primary goal is to enhance public awareness, understanding, and participation in comprehensive water resource management. This activity includes a general public awareness program for the SWIM program; preparation, printing, and distribution of brochures, booklets, and materials on the District's water conservation and protection programs; and public noticing of water management district decision-making, Governing Board meetings, and budgetary information.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

5.2 - Public Information

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 125,654	\$ 140,590	\$ 148,884	\$ 154,140	\$ 156,020	\$ 1,880	1.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 6,444	\$ 4,328	\$ 3,752	\$ 13,800	\$ 11,920	\$ (1,880)	-13.6%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 132,098	\$ 144,918	\$ 152,635	\$ 167,940	\$ 167,940	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 201,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,402

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 156,020	\$ -	\$ 156,020
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 11,920	\$ -	\$ 11,920
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 167,940	\$ -	\$ 167,940

Changes and Trends

This activity consists of budget for only personnel and operating expenses. Fluctuations in Salaries and Benefits across the years are due to a leave payout and new hire's higher salary and insurance costs in FY 2014-2015, annualization of new hire's personnel costs in FY 2015-2016, and budgeted bonus allocation and higher insurance costs in FY 2016-2017. The increase in Operating Expenses showing between FY 2015-2016 (actual expenses) and FY 2016-2017 (budget) is attributable to budget set aside for the potential need for printing and copying media-related documents for public education and information events.

Program Allocations

Budget Variances

The increase in Salaries and Benefits of 1.2 percent are fully offset by a reduction in Operating Expenses by 13.6 percent.

Major Budget Items

Salaries and Benefits (\$156,020) is the major budget category that funds two employees, a Communications Director and Communications Specialist, who work full-time handling public information activities for the District.

Program Allocations

Lobbying/Legislative Affairs/Cabinet Affairs (Activity 5.4)

This activity includes costs associated with staff coverage of Florida's legislative sessions, coordination with local legislative offices and the Department of Environmental Protection, interaction with delegation members and other water management districts, and the monitoring of state and federal legislative and congressional activities.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 3,727	\$ 9,235	\$ 9,725	\$ 4,775	\$ 4,775	\$ -	0.0%
Operating Expenses	\$ 125	\$ 150	\$ 195	\$ 5,500	\$ 5,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 3,852	\$ 9,385	\$ 9,920	\$ 10,275	\$ 10,275	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 10,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,275

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 4,775	\$ -	\$ 4,775
Operating Expenses	\$ 5,500	\$ -	\$ 5,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 10,275	\$ -	\$ 10,275

Changes and Trends

The District works in cooperation with the Florida Legislature, Executive Office of the Governor, and other state agencies to serve Floridians and protect the area's water and natural resources. The budget increase in FY 2014-2015 is attributable to recurring access costs to a governmental research and legislative monitoring website, which shifted from Contracted Services to Operating Expenses in FY 2016-17.

Program Allocations

Budget Variances

No change is being proposed in the FY 2017-2018 Preliminary Budget from the FY 2016-2017 Adopted Budget.

Major Budget Items

This activity consists of Contracted Services (\$4,775) to contribute to the cost of congressional resource consulting services and Operating Expenses (\$5,500) to access a governmental research and legislative monitoring website.

Program Allocations

District Management and Administration (Program 6.0)

This program includes all Governing Board support; executive support; management information systems; general counsel; ombudsman; human resources; finance, audit and budget; risk management; and administrative services.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

6.0 District Management and Administration

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,771,153	\$ 1,440,651	\$ 1,388,086	\$ 1,483,383	\$ 1,513,888	\$ 30,505	2.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ 13,090	\$ 13,090	\$ -	0.0%
Contracted Services	\$ 239,490	\$ 193,341	\$ 155,101	\$ 165,007	\$ 155,007	\$ (10,000)	-6.1%
Operating Expenses	\$ 294,456	\$ 245,247	\$ 256,170	\$ 302,951	\$ 300,699	\$ (2,252)	-0.7%
Operating Capital Outlay	\$ 104,267	\$ 56,276	\$ 62,844	\$ 47,772	\$ 46,680	\$ (1,092)	-2.3%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,409,366	\$ 1,935,515	\$ 1,862,201	\$ 2,012,203	\$ 2,029,364	\$ 17,161	0.9%

SOURCE OF FUNDS

Fiscal Year 2017-18

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 643,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 643,987
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000
Operating Expenses	\$ 54,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,643
Operating Capital Outlay	\$ 46,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,680
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 905,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 905,429

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	23.0	\$ 1,038,225	\$ 1,513,888	\$ -	\$ 1,513,888
Other Personal Services	0.5	\$ 12,140	\$ 13,090	\$ -	\$ 13,090
Contracted Services	-	\$ -	\$ 155,007	\$ -	\$ 155,007
Operating Expenses			\$ 300,699	\$ -	\$ 300,699
Operating Capital Outlay			\$ 46,680	\$ -	\$ 46,680
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 2,029,364	\$ -	\$ 2,029,364

WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

WORKFORCE CATEGORY	Fiscal Year					(Current--Preliminary) 2016-2017 to 2017-2018	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
Authorized Positions	22.0	23.0	23.0	23.0	23.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.5	0.5	0.5	0.5	0.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	22.5	23.5	23.5	23.5	23.5	0.0	0.00%

Program Allocations

Changes and Trends

Fluctuations in Salaries and Benefits across the years are due to IT staff charging time out to projects, an extra pay period paid in FY 2014-2015 rather than FY 2015-2016, annualization of a new position's personnel costs in FY 2015-2016, and higher salary and insurance costs in FYs 2016-2017 and 2017-2018. Contracted Services and Operating Expenses have varied up and down based on administrative needs across IT, Human Resources, Accounting, Governing Board, and the Office of Executive Director. Operating Capital Outlay has mainly decreased since IT infrastructure purchases were made in FY 2013-2014 with the focus shifting to maintenance and support.

The combined budgets for Program 5.0, Outreach (\$178,215) and Program 6.0, District Management and Administration (\$2,029,364) represent 4.3 percent of the total budget proposed for FY 2017-2018.

Budget Variances

The total budget increase for Program 6.0 of \$17,161 or 0.9 percent is due to hiring a more experienced Governmental Affairs Director and to cover other salary, tax, and benefit adjustments.

Major Budget Items

Salaries and Benefits (\$1,513,888) make up about three-fourths of this program's budget, funding 23.5 full-time-equivalent positions (authorized and OPS) which include executive, financial, human resources, IT, and other administrative support for the District. The remaining budget of \$515,476 mostly consists of \$300,699 for Operating Expenses (e.g., liability insurance, training, travel, tax collector fees, online data services, and repair and maintenance of computer servers and software) and \$155,007 for Contracted Services (e.g., legal counsel, audit services).

Program Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
6.0 District Management and Administration
Fiscal Year 2017-18
Preliminary Budget - January 15, 2017

FY 2016-17 Budget (Adopted)		23.50	\$	2,012,203
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				-
Other Personal Services				-
Contracted Services				10,000
1	Internal Auditor based on historical spending	10,000		
Operating Expenses				8,495
2	Staff travel, travel for training, continuing education, computer equipment, and R&M software aligned closer to actuals	2,925		
3	Fewer personnel ad announcements more online ads	1,858		
4	Professional liability insurance based on new 5-year contract	1,699		
5	R&M Software support costs	1,263		
6	Computer supplies, cell phone usage, and printing/copying based on historical spending	750		
Operating Capital Outlay				1,092
7	Computer replacement schedule	1,092		
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL REDUCTIONS			0.00	19,587
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				30,505
1	Hiring of a new Governmental Affairs Director in the Office of the Executive Director with more experience than prior incumbent	11,800		
2	Salary, tax, and benefit adjustments in the Division of Administration	9,331		
3	Other salary, tax, and benefit adjustments in the Office of the Executive Director	8,166		
4	Benefit adjustment in the IT Bureau	1,208		
Other Personal Services				-
Contracted Services				-
Operating Expenses				6,243
5	On-line data services aligned with actuals	5,051		
6	Repair and maintenance agreement for copier	648		
7	Implementation of periodic background checks	500		
8	Reallocation of safety supplies	44		
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL NEW ISSUES			0.00	36,748
Total Workforce and Tentative Budget for FY 2017-18			23.50	\$ 2,029,364

Program Allocations

Administrative and Operations Support (Activity 6.1)

This activity includes executive management, executive support, Governing Board support, ombudsman, general counsel, inspector general, administrative support (general), procurement and contract administration, insurance, finance, accounting, budget, and human resources. In addition, this activity includes administrative and programmatic computer systems support, directs maintenance and replacement of equipment, hardware and software support, and includes the Geographic Information System (GIS) staff and systems support.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

6.1 - Administrative and Operations Support

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,771,153	\$ 1,440,651	\$ 1,388,086	\$ 1,483,383	\$ 1,513,888	\$ 30,505	2.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ 13,090	\$ 13,090	\$ -	0.0%
Contracted Services	\$ 239,490	\$ 193,341	\$ 155,101	\$ 165,007	\$ 155,007	\$ (10,000)	-6.1%
Operating Expenses	\$ 241,012	\$ 189,273	\$ 202,350	\$ 242,951	\$ 240,699	\$ (2,252)	-0.9%
Operating Capital Outlay	\$ 104,267	\$ 56,276	\$ 62,844	\$ 47,772	\$ 46,680	\$ (1,092)	-2.3%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 2,355,922	\$ 1,879,541	\$ 1,808,381	\$ 1,952,203	\$ 1,969,364	\$ 17,161	0.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ 905,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 905,429

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,513,888	\$ -	\$ 1,513,888
Other Personal Services	\$ 13,090	\$ -	\$ 13,090
Contracted Services	\$ 155,007	\$ -	\$ 155,007
Operating Expenses	\$ 240,699	\$ -	\$ 240,699
Operating Capital Outlay	\$ 46,680	\$ -	\$ 46,680
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,969,364	\$ -	\$ 1,969,364

Program Allocations

Changes and Trends

Fluctuations in Salaries and Benefits across the years are due to IT staff charging time out to projects, an extra pay period paid in FY 2014-2015 rather than FY 2015-2016, annualization of a new position's personnel costs in FY 2015-2016, and higher salary and insurance costs in FYs 2016-2017 and 2017-2018. Contracted Services and Operating Expenses have varied up and down based on administrative needs across IT, Human Resources, Accounting, Governing Board, and the Office of Executive Director. Operating Capital Outlay has mainly decreased since IT infrastructure purchases were made in FY 2013-2014 with the focus shifting to maintenance and support.

Budget Variances

The increase for this activity is due to changes in Salaries and Benefits (2.1 percent) that include hiring a more experienced Governmental Affairs Director and covering other salary, tax, and benefit adjustments. This increase was offset by reductions taken in: Contracted Services (6.1 percent) to align more closely with historical expenditures for internal audit studies; Operating Capital Outlay (2.3 percent) by flattening out the computer replacement cycle; and Operating Expenses (0.9 percent) by awarding a new insurance contract with lower professional liability coverage costs and placing online versus paper-based personnel ads.

Major Budget Items

This activity's FY 2017-2018 Preliminary Budget is \$1,969,364, of which \$315,409 or 16.0 percent makes up the IT budget for districtwide support needs. Salaries and Benefits (\$1,513,888) make up 76.9 percent of this activity's budget, funding 23.5 full-time-equivalent positions (authorized and OPS) which include executive, financial, human resources, IT, and other administrative support for the District. The remaining budget of \$455,476 mostly consists of \$240,699 for Operating Expenses (e.g., liability insurance, training, travel, online data services, and repair and maintenance of computer servers and software) and \$155,007 for Contracted Services (e.g., legal counsel, audit services).

Program Allocations

Other – (Tax Collector/Property Appraiser Fees) (Activity 6.4)

This category includes fees charged by the tax collectors and property appraisers of the 16 counties within the District's jurisdiction. These fees are to compensate the counties for their costs associated with the noticing, collection, and remittance of ad valorem tax revenues on behalf of and to the District.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2017-2018

6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Non-Final)	Fiscal Year 2016-17 (Adopted)	Fiscal Year 2017-18 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 53,444	\$ 55,974	\$ 53,820	\$ 60,000	\$ 60,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 53,444	\$ 55,974	\$ 53,820	\$ 60,000	\$ 60,000	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2017-18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2017-18

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 60,000	\$ -	\$ 60,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 60,000	\$ -	\$ 60,000

Changes and Trends

Fees paid to the property appraisers are based on a percent of their approved budget and the District's share of ad valorem taxes levied. Tax collectors are paid based on the amount of taxes collected. As the property appraisers' budgets and/or the District's share of ad valorem taxes levied continue to increase, so will the budget for this activity.

Budget Variances

None.

Major Budget Items

The only budget item in this activity consists of the fees paid to the property appraisers.

Program Allocations

B. District Specific Programs

None.

Program Allocations

C. Program by Area of Responsibility

Subparagraph 373.536(5)(e)5, F.S., requires the District to report the total estimated amount in its budget for each area of responsibility (AOR). All programs and activities at the water management districts are categorized by four AORs; water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR expenditures are estimates only and do not reflect the overlap between the areas of responsibility. For instance, a land acquisition project can serve more than one purpose (e.g., flood protection/floodplain management and natural systems). Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each area of responsibility.

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2015-16 (Actual-Non-Final)

PRELIMINARY BUDGET - Fiscal Year 2017-2018

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2015-16 (Actual-Non-Final)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$4,590,877	\$1,021,213	\$1,492,232	\$2,284,485	\$2,289,904
1.1 - District Water Management Planning	1,612,572	X	X	X	X
1.1.1 Water Supply Planning	75,793	X	X		
1.1.2 Minimum Flows and Levels	903,056	X	X		X
1.1.3 Other Water Resources Planning	633,722	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	874,451	X	X	X	X
1.3 - Technical Assistance	1,691,807	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	412,048	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$10,607,099	\$15,836,296	\$13,019,463	\$5,214,969	\$8,375,067
2.1 - Land Acquisition	90,687	X	X	X	X
2.2 - Water Source Development	5,848,346	X	X		X
2.2.1 Water Resource Development Projects	305,183	X	X		X
2.2.2 Water Supply Development Assistance	5,543,164	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	4,284,458		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	98,901	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	222,068	X	X	X	X
2.7 - Technology & Information Service	62,638	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$3,106,318	\$521,098	\$1,136,730	\$1,131,307	\$1,131,307
3.1 - Land Management	2,317,235	X	X	X	X
3.2 - Works	4,538		X		
3.3 - Facilities	296,158	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	33,394	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	454,992	X	X	X	X
4.0 Regulation	\$3,278,563	\$1,603,285	\$1,080,890	\$486,294	\$694,403
4.1 - Consumptive Use Permitting	489,272	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	690,381	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,167,499	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	283,005	X	X	X	X
4.4 - Technology & Information Service	648,407	X	X	X	X
5.0 Outreach	\$162,555	\$40,639	\$40,639	\$40,639	\$40,639
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	152,635	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	9,920	X	X	X	X
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$21,745,412</i>				
6.0 District Management and Administration	\$1,862,201				
6.1 - Administrative and Operations Support	1,808,381				
6.1.1 - Executive Direction	605,489				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	761,998				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	103,658				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	337,235				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	53,820				
TOTAL	\$23,607,613				

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2016-17 (Adopted)

PRELIMINARY BUDGET - Fiscal Year 2017-2018

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2016-17 (Adopted)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$7,096,643	\$1,131,349	\$1,346,885	\$2,165,625	\$2,452,783
1.1 - District Water Management Planning	2,886,780	X	X	X	X
1.1.1 Water Supply Planning	296,133	X	X		
1.1.2 Minimum Flows and Levels	1,996,477	X	X		X
1.1.3 Other Water Resources Planning	594,170	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,073,872	X	X	X	X
1.3 - Technical Assistance	2,620,048	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	515,943	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$45,192,383	\$11,058,736	\$17,912,444	\$5,623,430	\$10,597,772
2.1 - Land Acquisition	9,877,903	X	X	X	X
2.2 - Water Source Development	10,044,899	X	X		X
2.2.1 Water Resource Development Projects	978,943	X	X		X
2.2.2 Water Supply Development Assistance	9,065,956	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	24,382,239		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	100,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	722,500	X	X	X	X
2.7 - Technology & Information Service	64,842	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$3,879,883	\$515,567	\$1,126,993	\$1,118,661	\$1,118,661
3.1 - Land Management	3,015,472	X	X	X	X
3.2 - Works	8,332		X		
3.3 - Facilities	377,021	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	57,441	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	421,617	X	X	X	X
4.0 Regulation	\$3,874,432	\$1,591,816	\$1,089,026	\$492,007	\$701,583
4.1 - Consumptive Use Permitting	589,004	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	825,395	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,388,567	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	392,789	X	X	X	X
4.5 - Technology & Information Service	678,677	X	X	X	X
5.0 Outreach	\$178,215	\$44,554	\$44,554	\$44,554	\$44,554
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	167,940	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,275	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$60,221,556</i>				
6.0 District Management and Administration	\$2,012,203				
6.1 - Administrative and Operations Support	1,952,203				
6.1.1 - Executive Direction	674,814				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	842,901				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	120,102				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	314,386				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				
TOTAL	\$62,233,759				

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2017-18 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2017-2018

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2017-18 (Preliminary)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$7,048,519	\$943,341	\$1,464,219	\$2,071,274	\$2,569,685
1.1 - District Water Management Planning	3,037,104	X	X	X	X
1.1.1 Water Supply Planning	229,434	X	X		
1.1.2 Minimum Flows and Levels	2,173,356	X	X		X
1.1.3 Other Water Resources Planning	634,314	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,013,225	X	X	X	X
1.3 - Technical Assistance	2,480,547	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	517,643	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$34,826,212	\$3,361,889	\$18,792,160	\$3,193,353	\$9,478,809
2.1 - Land Acquisition	74,885	X	X	X	X
2.2 - Water Source Development	3,441,073	X	X		X
2.2.1 Water Resource Development Projects	765,549	X	X		X
2.2.2 Water Supply Development Assistance	2,675,524	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	31,044,504		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	100,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	100,000	X	X	X	X
2.7 - Technology & Information Service	65,750	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$3,879,883	\$514,783	\$1,127,763	\$1,118,668	\$1,118,668
3.1 - Land Management	3,019,425	X	X	X	X
3.2 - Works	9,095		X		
3.3 - Facilities	373,162	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	57,389	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	420,812	X	X	X	X
4.0 Regulation	\$3,872,543	\$1,581,325	\$1,091,895	\$494,682	\$704,641
4.1 - Consumptive Use Permitting	593,840	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	805,292	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,400,021	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	393,030	X	X	X	X
4.5 - Technology & Information Service	680,360	X	X	X	X
5.0 Outreach	\$178,215	\$44,554	\$44,554	\$44,554	\$44,554
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	167,940	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,275	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$49,805,372</i>				
6.0 District Management and Administration	\$2,029,364				
6.1 - Administrative and Operations Support	1,969,364				
6.1.1 - Executive Direction	694,630				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	839,223				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	120,102				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	315,409				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				
TOTAL	\$51,834,736				

Summary of Staffing Levels

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUMMARY OF WORKFORCE

Fiscal Years 2013-14, 2014-15, 2015-16, 2016-17, and 2017-18

PRELIMINARY BUDGET - Fiscal Year 2016-2017

PROGRAM	WORKFORCE CATEGORY	2013-2014 to 2017-2018							Adopted to Preliminary 2016-2017 to 2017-2018	
		Difference	% Change	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Difference	% Change
All Programs	Authorized Positions	-	0.00%	101.0	101.0	101.0	101.0	101.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(1.0)	-9.62%	10.4	9.4	9.4	9.4	9.4	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-0.90%	111.4	110.4	110.4	110.4	110.4	110.4	-
Water Resource Planning and Monitoring	Authorized Positions	1.0	4.76%	21.0	21.0	21.0	22.0	22.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	1.5	1.0	1.0	1.5	1.5	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1.0	4.44%	22.5	22.0	22.0	23.5	23.5	-	0.00%
Acquisition, Restoration and Public Works	Authorized Positions	(1.0)	-14.29%	7.0	7.0	7.0	6.0	6.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(1.0)	-66.67%	1.5	1.0	1.0	0.5	0.5	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(2.0)	-23.53%	8.5	8.0	8.0	6.5	6.5	-	0.00%
Operations and Maintenance of Lands and Works	Authorized Positions	-	0.00%	16.0	16.0	16.0	16.0	16.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	1.9	1.9	1.9	1.9	1.9	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-	0.00%	-	-	-	-	-	-	
	TOTAL WORKFORCE	-	0.00%	17.9	17.9	17.9	17.9	17.9	-	0.00%
Regulation	Authorized Positions	(1.0)	-3.03%	33.0	32.0	32.0	32.0	32.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	5.0	5.0	5.0	5.0	5.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-2.63%	38.0	37.0	37.0	37.0	37.0	-	0.00%
Outreach	Authorized Positions	-	0.00%	2.0	2.0	2.0	2.0	2.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	-	0.00%	2.0	2.0	2.0	2.0	2.0	-	0.00%
Management and Administration	Authorized Positions	1.0	4.55%	22.0	23.0	23.0	23.0	23.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	0.5	0.5	0.5	0.5	0.5	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1.0	4.44%	22.5	23.5	23.5	23.5	23.5	-	0.00%

Performance Measures

The five water management districts maintain a consistent set of performance metrics used to monitor and compare the performance of the districts. The Northwest Florida Water Management District's budget presents core mission performance measures to report the effectiveness and efficiency of its programs and activities.

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - NATURAL SYSTEMS
 Fiscal Year 15-16 End of Year Performance Data
 Preliminary Budget - January 15, 2017

Natural System Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems		
Annual Measures	Fiscal Year 15-16	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Cumulative
Aquifer	0	0
Estuary	0	0
Lake	0	0
River	0	2
Spring	0	0
Wetland	0	0
Number and percentage of water bodies meeting their adopted MFLs	Annual	Percent
Number of water bodies meeting MFLs	0	0.00%
Number of water bodies with adopted MFLs	0	

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 15-16	
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	0	0.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	0	

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - WATER QUALITY
 Fiscal Year 15-16 End of Year Performance Data
 Preliminary Budget - January 15, 2017

Water Quality Primary Goal: To achieve and maintain surface water quality standards

WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 15-16 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	2.00		2.00		2.00		2.00		2.00	
Individually processed permits	20.00		23.00		17.00		15.00		18.75	
All authorizations combined	7.00		4.00		2.50		7.00		5.13	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$58,537.29	\$483.78	\$59,898.34	\$486.98	\$62,081.22	\$564.37	\$66,178.40	\$542.45	\$246,695.25	\$518.27
Number of permits	121		123		110		122		\$476.00	
For ERP, In-House Application to Staff Ratio for All Permit Types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	\$121.00	\$36.34	\$123.00	\$38.56	\$110.00	\$35.26	\$122.00	\$32.45	\$476.00	35.52
Number of staff for the permit area	3.33		3.19		3.12		3.76		\$13.40	

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - WATER SUPPLY
 Fiscal Year 15-16 End of Year Performance Data
 Preliminary Budget - January 15, 2017

Water Supply Primary Goal: To ensure a safe and adequate source of water for all users

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.	
Annual Measure	Fiscal Year 15-16
District-wide, the quantity (mgd) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	MGD
	31.75
Uniform residential per capita water use (Public Supply) by District	GPCD
	74.84

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY15-16 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	5.00		6.00		5.51		6.32		6.00	
All authorizations combined	5.00		6.00		5.51		6.32		6.00	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$15,825.15	\$439.59	\$16,670.00	\$476.29	\$12,391.42	\$334.90	\$11,257.51	\$321.64	\$56,144.08	\$392.62
Number of permits	36		35		37		35		143	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio		Ratio	Number	Ratio
Total number of open applications	36	35.29	35	35.71	37	49.33	35	47.30	143	40.97
Number of staff for the permit area	1.02		0.98		0.75		0.74			

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - MISSION SUPPORT
 Fiscal Year 15-16 End of Year Performance Data
 Preliminary Budget - January 15, 2017

Mission Support Primary Goal: Support District core programs both effectively and efficiently.

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.		
Annual Measure	Fiscal Year 15-16	
Administrative Costs (State 5-6) as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)	Number	Percentage
Administrative Costs (State 5-6)	\$2,112,362	8.99%
Total expenditures (State 1-6)	\$23,501,394	

Basin Budget

Not Applicable

Appendices

A. Terms

Ad Valorem Tax: a tax imposed on the value of real and personal property as certified by the property appraiser in each county.

Alternative Water Supply (AWS): includes, but is not limited to, conservation, reuse, aquifer storage and recovery, surface water storage, desalination, and other sources designated within an applicable regional water supply plan (also known as non-traditional sources).

Areas of Responsibility (AOR): the four areas of responsibility which must be addressed by each water management district's District Water Management Plan or Strategic Plan: water supply, water quality, flood protection, and natural systems.

Best Management Practices (BMPs): a practice or combination of practices determined, through research, field testing, and expert review, to be the most effective and practicable (including economic and technological considerations) on-site means of improving water quality in discharges.

Basin Management Action Plan (BMAP): a water quality improvement plan to identify sources of pollution, and includes strategies to address water quality.

Carryover: unexpended funds carried forward from the previous FY(s).

District Water Management Plan: the long-range comprehensive water resource management plan prepared by a water management district pursuant to section 373.036, F.S. See also Strategic Water Management Plan.

Ecosystem Management and Restoration Trust Fund: the state trust fund established by s. 403.1651, F.S., administered by the Department of Environmental Protection, which supports the detailed planning and implementation of programs for the management and restoration of ecosystems, including development and implementation of surface water improvement and management (SWIM) plans.

Fixed Capital Outlay (FCO): payment for lands and land improvements, land easements, water control structures, bridges, buildings and improvements, and leasehold improvements. Items have an estimated service life of at least one year.

Florida Forever (FF): the Florida Forever Act, s. 259.105, F.S., enacted by the 1999 Legislature and signed into law by Governor Bush, provided \$3 billion over 10 years to acquire land or less than fee interests in land to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and to provide for capital land improvement and public access to those lands.

Florida Water Plan (FWP): a statewide plan for the management of Florida's water resources developed by the Department of Environmental Protection and the water management districts, pursuant to s. 373.036, F.S.

Appendices

Full Time Equivalent (FTE): a measurement of employee work hours both allocated and used. One FTE is equivalent to 2,080 work hours per year (40 hours per week for 52 weeks).

Geographic Information System (GIS): a specialized data management system designed for the entry, analysis, and display of data commonly found on maps.

Hydrologic Basin or Watershed: the area of land where all the water drains to the same waterbody.

Interagency Agreements/Expenditures: funds used to assist other local agencies, regional agencies, the State of Florida, the federal government, public and private universities, and not-for-profit organizations in projects that have a public purpose.

Land Acquisition Trust Fund: the trust fund is for use as a depository for expenditure of such funds for the purposes defined in Section 28 Article 10 of the State Constitution.

Millage Rate: the tax rate on real property, based on \$1 per \$1,000 of assessed property value.

Mitigation: to make less severe; to alleviate, diminish or lessen; one or all of the following may comprise mitigation: (1) avoiding an impact altogether by not taking a certain action or parts of an action; (2) minimizing impacts by limiting the degree or magnitude of an action and its implementation; (3) rectifying an impact by repairing, rehabilitating, or restoring the affected environment; (4) reducing or eliminating an impact over time by preservation and maintenance operations during the life of an action; and (5) compensating for an impact by replacing or providing substitute resources or environments.

Operating Capital Outlay (OCO): payments for automotive equipment, boats, computer hardware, furniture, and equipment. Items have a value of at least \$1,000 and an estimated service life of at least one year.

Operating Expenses: all costs for items to be used as part of something else or disposed of within a year of purchase, including parts and supplies, small tools or equipment, and construction and maintenance products; and all costs associated with rental or lease of equipment, buildings, offices, insurance programs, permits, and fees paid to other agencies, taxes and relocation.

Other Personal Services (OPS): services rendered by a person who is not a regular or full-time employee filling an established position. OPS includes, but is not limited to, services of temporary employees, student or graduate assistants, persons on fellowships, part-time academic employees, board members and consultants, and other services specifically budgeted by an agency.

Potentiometric surface: the level to which water will rise in a tightly cased well open to a confined aquifer. In an unconfined aquifer the potentiometric surface is the water table level.

Appendices

Preservation 2000 (P2000): the land acquisition program established by s. 259.101, F.S., that provided \$300 million annually in bonds for land acquisition for environmental protection, recreation, open space, water management, and other purposes. The last bond issue was in April 2000.

Reserves: unbudgeted funds to be used for contingencies, managerial reserves, and capital expenditure needs requiring Governing Board approval to be spent.

Rolled-Back Rate: the rate that would generate prior year tax revenues less allowances for new construction, plus additions to the tax roll minus deletions to the tax roll. The rolled-back rate controls for changes in the market value of property and, if levied, represents “no tax increase” from the prior year.

Strategic Water Management Plan (SWMP): five-year strategic plan describing the District’s responsibilities, strategic priorities, and applicable funding resources pursuant to section 373.036, F.S.

Swallet: an opening through which a stream disappears underground.

Truth in Millage (TRIM): requirement in s. 200.065, F.S., which establishes a specific timetable and procedure for local governments and water management districts to consider and adopt their annual budgets.

Water Management Area (WMA): a district conservation land management area, typically comprised of multiple tracts that are grouped together to be managed as a single unit.

Water Management District (WMD): a regional water management district created pursuant to s. 373.069, F.S.

Water Management Lands Trust Fund (WMLTF): the trust fund established by s. 373.59, F.S., for water management district land acquisition, management, maintenance, capital improvements, payments in lieu of taxes, and administration in accordance with the provisions of Chapter 373, F.S.

Water Protection and Sustainability Trust Fund (WPSTF): the trust fund established by s. 403.890, F.S., for implementing priority alternative water supply development, water resource development projects, springs protection, and surface water projects.

Water Supply Development: the planning, design, construction, operation, and maintenance of public or private facilities for water collection, production, treatment, transmission, or distribution for sale, resale, or end use (s. 373.019(24), F.S.).

Watershed: an area of land that drains all the rainfall and streams within to a common outlet, such as a river, lake, or estuary. The word watershed is sometimes used interchangeably with drainage basin or catchment.

Appendices

B. Acronyms

ACSC	Area of Critical State Concern
ACF	Apalachicola-Chattahoochee-Flint River System
AOR	Area of Responsibility
AWS	Alternative Water Supply
AWT	Advanced Water Treatment
BMAP	Basin Management Action Plan
BMP(s)	Best Management Practice(s)
COE	U.S. Army Corps of Engineers
CUP	Consumptive Use Permit
DACS	Florida Department of Agriculture and Consumer Services
DEP	Florida Department of Environmental Protection
DFIRMS	Digital Flood Insurance Rate Maps
DOQQ	Digital Orthophoto Quarter Quadrangle
DRI	Development of Regional Impact
EOG	Executive Office of the Governor
EPA	U.S. Environmental Protection Agency
ERP	Environmental Resource Permit
ETDM	Efficient Transportation Decision Making
FCO	Fixed Capital Outlay
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FTE	Full Time Equivalent Position
FAC	Florida Administrative Code
FFS	Florida Forest Services
FGS	Florida Geological Survey
FS	Florida Statute
FWC	Florida Fish and Wildlife Conservation Commission
FWP	Florida Water Plan
FY	Fiscal Year
GAA	General Appropriations Act
GEBF	Gulf Environmental Benefit Fund
GIS	Geographic Information System
IFAS	University of Florida's Institute of Food and Agricultural Sciences
IT	Information Technology
LATF	Land Acquisition Trust Fund
LiDAR	Light Detection and Ranging
LBC	Legislative Budget Commission
MIL	Mobile Irrigation Lab
MFL(s)	Minimum Flows and Minimum Water Levels
MGD	Million Gallons per Day

Appendices

NFWF	National Fish and Wildlife Foundation
NFWWMD	Northwest Florida Water Management District
NRCS	Natural Resources Conservation Service (USDA)
OCO	Operating Capital Outlay
OFFAR	Office of Financial and Regulatory Reform
OPB	Office of Policy and Budget, Governor's Office
OPS	Other Personal Services
OWPMA	Online Well Permitting Management Account
P2000	Preservation 2000
RAI	Request for Additional Information
RFQ	Request for Qualifications
Risk MAP	Risk Mapping, Assessment and Planning
RESTORE	Resources and Ecosystems Sustainability, Tourism Opportunities and Revived Economies
RSTF	Regional Stormwater Treatment Facility
RWSP	Regional Water Supply Plan
SERC	Statement of Estimated Regulatory Costs
SHLMB	Sand Hill Lakes Mitigation Bank
SJRWMD	St. Johns River Water Management District
SRWMD	Suwannee River Water Management District
SWIM	Surface Water Improvement and Management (Program)
SWMP	Strategic Water Management Plan
THSF	Tate's Hell State Forest
TRIM	Truth in Millage
USDA	United States Department of Agriculture
USGS	United States Geological Survey
WCA	Water Conservation Area
WMA	Water Management Area
WMD(s)	Water Management District(s)
WMLTF	Water Management Lands Trust Fund
WPSTF	Water Protection and Sustainability Trust Fund
WRA	Water Resources Act
WRCA	Water Resource Caution Area
WSA	Water Supply Assessment
WUCA	Water Use Caution Area
WUP	Water Use Permit
WWTF	Waste Water Treatment Facility

Appendices

This page left blank intentionally.

Appendices

C. Project Worksheets

The projects listed in Appendix C include the projects anticipated to be included in the annual funding plan developed pursuant to the Five-Year Water Resource Development Work Program.

The projects listed in Appendix C to implement water resource development projects, as prioritized in its regional water supply plans, are included in the District's tentative budget for a total of \$2,745,277 for FY 2017-2018.

Pursuant to Section 373.707(6)(a)., F.S., the District has reviewed its funding for Alternative Water Supply (AWS) projects, as summarized below.

- District Funding for AWS: \$1,667,622 (100% of total)
- State Funding for AWS in the District: \$0 (0% of total)
- Total Funding for AWS in the District: \$1,667,622

Northwest Florida Water Management District

PROJECT SCHEDULE

Fiscal Year 2017-18

Preliminary Budget - January 15, 2017

State Program	Activity-Subactivity	Project Title	Water Body	Project Description	Planning Document	Intended Quantified Water Quality Benefits	Achieved Quantified Water Quality Benefits	Intended Quantified Water Supply Benefits	Achieved Quantified Water Supply Benefits	Begin Date	End Date	Budget Request for FY2017-18	Expenditure Category (excludes overhead)							Projected Budget Request (excludes overhead costs)					Phase	AREA OF RESPONSIBILITY				
													Salaries and Benefits	Expense	Other Personal Services	Contractual Services	Operating Capital Outlay	Fixed Capital Outlay	Interagency Grants	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23		Water Supply	Water Quality	Flood Protect	Natural Systems	Mgmt. Svcs
1.0 Water Resources Planning and Monitoring																														
	1.1.1	Water Supply Planning	All ground and surface water sources	Staff time and resources toward quantifying existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources for people and natural systems. Includes water supply assessments, regional water supply planning, local government water supply technical assistance, and coordination.	Resource Development Work Program; Water Resource Assessment; Region II Regional Water Supply Plan; Region III Regional Water Supply Plan	N/A	N/A	N/A	N/A	10/1/1997	Unscheduled	\$ 256,555	\$ 123,634	\$ 1,900	\$ 2,818	\$ 101,082	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 200,000	\$ 300,000	\$ 150,000	Ongoing	100%	0%	0%	0%	0%
	1.1.2	Minimum Flows and Minimum Water Levels	MFLs are in development for six waterbodies: Wakulla Spring, Sally Ward Spring, St. Marks River Rise, Jackson Blue Spring, coastal Floridan aquifer in Planning Region II, and the Shoal River. Econfina Creek planned to begin in FY 2017-2018.	Work planned for FY 2017-2018 includes: continued data collection, ecological assessments, and the development of hydrologic models for the St. Marks River Rise, Wakulla Spring, and Sally Ward Spring system; data collection, ecologic assessments, and the development of hydrologic models for Jackson Blue Spring; water quality sampling and development of models to support MFL development for the coastal Floridan aquifer in Planning Region II, and ecologic and hydrologic data collection for the Shoal River system.	Strategic Water Management Plan Annual Work Plan Report; Five-Year Water Resource Development Work Program; Annual Minimum Flows and Minimum Water Levels Priority Waterbody List and Schedule	TBD	TBD	TBD	TBD	10/1/2012	Unscheduled	\$ 2,263,556	\$ 419,779	\$ 10,800	\$ 777	\$ 1,727,000	\$ 15,000	\$ -	\$ -	\$ 1,731,442	\$ 1,842,646	\$ 1,719,100	\$ 1,536,560	\$ 1,504,304	Ongoing	33%	33%	0%	34%	0%
	1.2.0	Hydrologic Data Collection and Analysis	All ground and surface water sources in Regions II and III	Collection and analysis of surface and groundwater data throughout RWSP Regions II and III.	Five-Year Water Resource Development Work Program	N/A	N/A	N/A	N/A	10/1/1997	Unscheduled	\$ 187,418	\$ 84,726	\$ 22,765	\$ 2,040	\$ 32,278	\$ 27,000	\$ -	\$ -	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	Ongoing	75%	0%	0%	25%	0%
												\$ 2,707,529	\$ 628,139	\$ 35,465	\$ 5,635	\$ 1,860,360	\$ 42,000	\$ -	\$ -	\$ 2,056,442	\$ 2,167,646	\$ 2,094,100	\$ 2,011,560	\$ 1,829,304	PROGRAM SUBTOTAL					

Appendices

State Program	Activity-Subactivity	Project Title	Water Body	Project Description	Planning Document	Intended Quantified Water Quality Benefits	Achieved Quantified Water Quality Benefits	Intended Quantified Water Supply Benefits	Achieved Quantified Water Supply Benefits	Begin Date	End Date	Budget Request for FY2017-18	Expenditure Category (excludes overhead)						Projected Budget Request (excludes overhead costs)					AREA OF RESPONSIBILITY						
													Salaries and Benefits	Expense	Other Personal Services	Contractual Services	Operating Capital Outlay	Fixed Capital Outlay	Interagency Grants	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	Phase	Water Supply	Water Quality	Flood Protect	Natural Systems	Mgmt. Svcs
2.0 Acquisition, Restoration and Public Works																														
	2.2.1	Water Resource Development	All ground and surface water supply sources	Staff time and resources toward the creation and protection of a quantifiable supply of water for existing and/or future reasonable-beneficial uses, from traditional or alternative sources districtwide, including Regional Water Supply Planning Regions II and III. Includes reclaimed water, water conservation, aquifer feasibility, water source modeling, and ASR feasibility activities.	Five-Year Water Resource Development Work Program	NA	NA	94 MGD	22 MGD	2/21/2001	Unscheduled	\$ 545,076	\$ 124,185	\$ 2,000	\$ 13,488	\$ 304,751	\$ -	\$ -	\$ 71,125	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	Ongoing	75%	15%	0%	10%	0%
	2.2.1	North Bay Wastewater Reuse Project	St. Andrew Bay watershed	This nonrecurring grant is planned for Bay County to install approximately 7.5 miles of reclaimed water pipeline between the North Bay WWTF and Gulf Power's Plant Smith. Total project cost is estimated at \$3.25 million. The project is part of a larger, collaborative effort between Bay County, Gulf Power and Panama City to complete significant wastewater and reclaimed water improvements within the Region III	Region III Regional Water Supply Plan; Five-Year Water Resource Development Work Program	NA	NA	0.25-1.5 MGD	TBD	10/1/2016	9/30/2019	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	Planning	75%	25%	0%	0%	0%
	2.2.2	Water Supply Development Grants	Floridan aquifer; sand-and-gravel aquifer; Deer Point Lake Reservoir	This funding is awarded as part of a competitive grant program to help local governments and non-profit utilities address local water supply challenges and meet regional water supply protection and management needs.	Strategic Water Management Plan Annual Work Plan Report; Five-Year Water Resource Development Work Program	NA	NA	NA	NA	1/30/2014	9/30/2019	\$ 2,597,754	-	-	-	-	-	-	\$ 2,597,754	\$ -	\$ -	\$ -	\$ -	\$ -	Ongoing	100%	0%	0%	0%	0%
	2.3.0	Advanced Septic Systems Pilot Project	Wakulla Springs; Woodville Karst Plain springs complex	Design and install individual advanced septic systems in a Leon County neighborhood and Wakulla County neighborhood within the Wakulla BMAP Priority Focus Area 1. This project is a partnership with Leon and Wakulla Counties, the Florida Department of Health, the Florida Department of Environmental Protection, and the Northwest Florida Water Management District. The pilot project will provide information on feasibility and nutrient reduction associated with advanced septic system, but is estimated to reduce nutrients by 1,355 pounds per year.	Strategic Water Management Plan Annual Work Plan Report; St. Marks River Watershed SWIM Plan	TBD; A preliminary estimate is 1,355 lbs/yr TN	0	NA	NA	TBD	TBD	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	Planning	0%	75%	0%	25%	0%
	2.3.0	Apalachicola Bay Water Quality	Apalachicola River and Bay watershed	Project includes multiple projects funded by the Water Management Land Trust Fund for water quality improvements in Apalachicola Bay.	Strategic Water Management Plan Annual Work Plan Report; Apalachicola River and Bay Management Plan	170 acres treated	0	NA	NA	10/1/2013	9/30/2019	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000	-	-	-	-	-	Construction	0%	100%	0%	0%	0%
	2.3.0	Blue Springs Road Sewer Project	Jackson Blue Spring; Merritt's Mill Pond	Design, engineering, permitting, and construction to extend central sewer service to the Jackson Blue Springs Recreational Area and approximately 82 homes along Blue Springs Road. The project includes removing the public park septic tank at Jackson Blue Spring as well as homes adjacent to Merritt's Mill Pond.	Strategic Water Management Plan Annual Work Plan Report	1,125 lbs/yr TN	0	NA	NA	TBD	9/30/2019	\$ 3,401,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,401,200	\$ 1,901,200	\$ -	\$ -	\$ -	\$ -	Planning	0%	75%	0%	25%	0%
	2.3.0	Claiborne Aquifer Evaluation	Jackson Blue Spring; Merritt's Mill Pond; Chipola River watershed	Investigation into the Claiborne aquifer within the Jackson Blue Spring contribution area to evaluate feasibility as an alternative water supply source. The project involves constructing test and monitor wells; completing aquifer performance testing; and analyses and modeling.	Strategic Water Management Plan Annual Work Plan Report; Five Year Water Resource Development Work Plan	NA	NA	TBD	TBD	12/11/2014	9/30/2018	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	Ongoing	50%	25%	0%	25%	0%

Appendices

State Program	Activity-Subactivity	Project Title	Water Body	Project Description	Planning Document	Intended Quantified Water Quality Benefits	Achieved Quantified Water Quality Benefits	Intended Quantified Water Supply Benefits	Achieved Quantified Water Supply Benefits	Begin Date	End Date	Budget Request for FY2017-18	Expenditure Category (excludes overhead)						Projected Budget Request (excludes overhead costs)					AREA OF RESPONSIBILITY							
													Salaries and Benefits	Expense	Other Personal Services	Contractual Services	Operating Capital Outlay	Fixed Capital Outlay	Interagency Grants	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	Phase	Water Supply	Water Quality	Flood Protect	Natural Systems	Mgmt. Svcs	
2.0 Acquisition, Restoration and Public Works (Continued)																															
	2.3.0	Florida Forever Capital Improvement Program	NWFWMD SWIM Priority waterbodies	Florida Forever funding has been used to acquire land and to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and for capital land improvement and public access to those lands. The remaining balance of \$372,480 in Florida Forever funding will be directed to water quality improvement and/or spring restoration consistent with the District's SWIM program.	Florida Forever Work Plan; Consolidated Annual Report	acres treated/linear feet restored	TBD	N/A	N/A	6/1/2003	9/30/2018	\$ 372,480	-	-	-	-	-	-	\$ 372,480	-	-	-	-	-	Planning	0%	60%	0%	40%	0%	
	2.3.0	Indian Springs Sewer Extension Phase I	Jackson Blue Spring; Merritt's Mill Pond	Project with Jackson County to implement the first phase of this project, eliminating septic systems within the Jackson Blue Springs groundwater contribution area.	Strategic Water Management Plan Annual Work Plan Report	1,861 lbs N/year	0	N/A	N/A	10/1/2015	6/30/2018	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	Design	0%	75%	0%	25%	0%	
	2.3.0	Jackson Blue Springs Ag BMPs	Jackson Blue Spring; Merritt's Mill Pond; Chipola River watershed	Implementation of agriculture BMPs for water quality improvement and water use efficiency in the Jackson Blue Spring groundwater contribution area.	Strategic Water Management Plan Annual Work Plan Report	10% nutrient reduction (from standard application methods)	TBD	N/A	N/A	10/1/2013	9/30/2018	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	-	-	-	-	Ongoing	25%	50%	0%	25%	0%		
	2.3.0	Lake Munson Target Area Wastewater Retrofit Project - Woodside Heights	Wakulla Springs; Woodville Karst Plain springs complex	Project for the design, engineering and construction of sanitary sewer lines in the Woodside Heights neighborhood to the City of Tallahassee's advanced wastewater treatment plant.	Strategic Water Management Plan Annual Work Plan Report; St. Marks River Watershed SWIM Plan	5,980 lbs/yr N reduction	0	N/A	N/A	12/11/2014	2/7/2019	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 600,000	-	-	-	-	Design	25%	50%	0%	25%	0%		
	2.3.0	Septic Connection to Existing Sewer in the Wakulla BMAP	Wakulla Springs; Woodville Karst Plain springs complex	Connect up to 130 properties currently on OSTDS to existing central sewer in the Wakulla BMAP Priority Focus Area 1.	Strategic Water Management Plan Annual Work Plan Report; St. Marks River Watershed SWIM Plan	2,526 lbs/yr TN	0	N/A	N/A	TBD	TBD	\$ 637,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 637,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	Planning	25%	50%	0%	25%	0%		
	2.3.0	Sod-Based Crop Rotation Program	Jackson Blue Spring; Merritt's Mill Pond; Chipola River watershed	Project includes ongoing support to IFAS for research and outreach to producers; and a pilot project for sod-based crop rotation project with up to four producers in the Jackson Blue Spring basin.	Strategic Water Management Plan Annual Work Plan Report	TBD	TBD	N/A	N/A	10/1/2005	9/30/2019	\$ 118,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,400	\$ 118,400	\$ 118,400	\$ -	\$ -	\$ -	Ongoing	0%	75%	0%	25%	0%		
	2.3.0	Wakulla County Wastewater Retrofit Project - Magnolia Gardens Phases I & II & Wakulla Gardens Phases I & II	Wakulla Springs; Woodville Karst Plain springs complex	Project for the design, engineering and construction of sanitary sewer lines in the Magnolia and Wakulla Gardens neighborhoods to Wakulla County's planned advanced wastewater treatment plant. The expanded central sewer collection system will provide the infrastructure to connect up to 716 residences.	Strategic Water Management Plan Annual Work Plan Report; St. Marks River Watershed SWIM Plan	21,000 lbs/yr N reduction	0	N/A	N/A	12/11/2014	2/28/2018	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	-	-	-	Construction	25%	50%	0%	25%	0%		
	2.3.0	Woodville Sewer System Project Phase I	Wakulla Springs; Woodville Karst Plain springs complex	Design and permit a central sewer system to service approximately 1,500 homes in south Leon County currently on septic tanks (Phase I). Project is within the Wakulla Springs Priority Focus Area 1.	Strategic Water Management Plan Annual Work Plan Report; St. Marks River Watershed SWIM Plan	29,142 lbs/yr TN upon completion of Phase III	0	N/A	N/A	TBD	9/30/2019	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	Planning	0%	75%	0%	25%	0%		
	2.3.0	FY 2017-2018 Springs Projects	TBD	Placeholder for new springs projects.		TBD	TBD	TBD	TBD	TBD	TBD	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	Planning	25%	50%	0%	25%	0%		
	2.6.0	Econfina Blue Spring Camp Improvements	Econfina Creek and springs	Public access improvements, shoreline, and spring vent restoration and protection at Blue Spring Camp, a major camping and recreation area on Econfina Creek, and shoreline restoration to a MFL priority waterbody. The project will provide approximately 150 linear feet of shoreline and spring vent restoration, reducing erosion and sedimentation into Econfina Blue Spring and an adjacent smaller spring.	Strategic Water Management Plan Annual Work Plan Report	0.75 acres of sediment erosion abatement	0	N/A	N/A	TBD	9/30/2018	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	Planning	0%	25%	0%	75%	0%			
													\$ 33,741,910	\$ 124,185	\$ 2,000	\$ 13,488	\$ 304,751	\$ -	\$ 200,000	\$ 33,067,959	\$ 6,269,600	\$ 718,400	\$ 600,000	\$ 600,000	\$ 600,000	PROGRAM SUBTOTAL					
3.0 Operation and Maintenance of Lands and Works																															
	3.1.0	Econfina Creek & Groundwater Recharge Area	Econfina Creek and springs	Habitat enhancement, restoration, and maintenance of public access facilities in the Econfina Water Management Area, the primary recharge area for Deer Point Lake in the Region III RWSP area.	Five Year Water Resource Development Work Plan	N/A	N/A	N/A	N/A	8/28/2008	9/30/2018	1,126,228	217,321	283,425	9,059	560,770	-	7,100	-	1,100,000	TBD	TBD	TBD	TBD	Ongoing	50%	25%	0%	25%	0%	
													1,126,228	217,321	283,425	9,059	560,770	-	7,100	-	1,100,000	-	-	-	-	PROGRAM SUBTOTAL					
4.0 Regulation																															
	4.2.0	Abandoned Well Plugging	Floridan aquifer and sand-and-gravel aquifer in Region II	Continuing water resource development project to plug abandoned wells to protect groundwater resources in the Region II RWSP area.	Five Year Water Resource Development Work Plan	Abandonment of approximately 230 wells	7,737 in Region II through FY 2015-2016	N/A	N/A	2/21/2001	9/30/2018	10,000	-	-	-	10,000	-	-	-	10,000	10,000	10,000	10,000	10,000	Ongoing	50%	50%	0%	0%	0%	
													10,000	-	-	-	10,000	-	-	-	10,000	10,000	10,000	10,000	10,000	PROGRAM SUBTOTAL					
													\$ 37,585,667	\$ 969,645	\$ 320,890	\$ 28,182	\$ 2,735,881	\$ 42,000	\$ 207,100	\$ 33,067,959	\$ 9,436,042	\$ 2,896,046	\$ 2,704,100	\$ 2,621,560	\$ 2,439,304	GRAND TOTAL					

This page intentionally left blank.

Appendices

D. Related Reports

The following table includes a list of reports provided to the state that support the Standard Format Budget. Also included are the due dates, District employee responsible, and his/her email address.

PLAN / REPORT / ACTIVITY	DUE DATE	CONTACT	E-MAIL
Five-year Capital Improvement Plan	Annually March 1	Bill Cleckley	bill.cleckley@nfwwater.com
Five-year Water Resource Development Work Plan	≤ 30 days budget	Nick Wooten	nick.wooten@nfwwater.com
Strategic Water Management Plan	Annually Nov 30	Nick Wooten	nick.wooten@nfwwater.com
Strategic Water Management Plan Annual Work Plan Report	Annually March 1	Nick Wooten	nick.wooten@nfwwater.com
Minimum Flows and Minimum Water Levels Priority List	Annually Nov 15	Nick Wooten	nick.wooten@nfwwater.com
Regional Water Supply Plan Update	5 year update or as needed	Nick Wooten	nick.wooten@nfwwater.com
SWIM Plans (all)	As needed	Nick Wooten	nick.wooten@nfwwater.com
SWIM Priority List	5 year update or as needed	Nick Wooten	nick.wooten@nfwwater.com
Florida Forever Five-year Work Plan update	Annually March 1	Bill Cleckley	bill.cleckley@nfwwater.com
Northwest Florida Umbrella, Watershed-based, Regional Mitigation Plan Update F.S. 373.4137	Annually March 1	Nick Wooten	nick.wooten@nfwwater.com

E. Outstanding Debt

Not Applicable

Appendices

F. Alternative Water Supply Funding

Water Protection and Sustainability Programs

Project Status

No projects are budgeted during FY 2017-2018 with funding from the Water Protection and Sustainability Program Trust Fund.

Appendices

G. Consistency Issues

Vehicle Maintenance Standards: Report on the development of baseline vehicle maintenance data and the use of this date to determine a cost effective vehicle replacement standard.

The Florida Department of Management Services has developed Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mile per hour or age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

Water Management Districts Minimum Replacement Criteria

	State	Northwest	St. Johns River	South Florida	Southwest Florida	Suwannee River
DROPDEAD AGE						
Gas	12	12	12	12	10	12
Diesel	---	12	---	15	10	---
DROPDEAD MILES						
Gas	120,000	150,000	120,000	180,000	150,000	120,000
Diesel	---	250,000	150,000	250,000	150,000	---
¾ Ton & 1 Ton Truck	150,000	175,000				

Appendices

The District has adopted the DMS minimum standards for vehicle replacement at 120,000 and 150,000 miles; however, most automobiles and trucks are replaced at 170,000 to 180,000 miles depending on condition, type of usage, and repair history. The DMS standards were also adopted for other classes of larger vehicles and equipment but the replacement is based on condition and cost of repair. NWFWMMD has replaced one on-road vehicle in the last year. As future replacements are considered, the repair and maintenance cost data gathered and reported in the metrics will be used.

Structure and Staff Nomenclature: Report of the progress of the development of a standardized classification for non-managerial positions.

Prior to 2011, no state standard existed for the structure and staff nomenclature for the water management districts. In 2011, the water management districts began developing consistent standards for the classification and nomenclature of staff positions. In FY 2011-2012, the water management districts focused on management level positions.

The districts agreed to a five-level classification for management, as stated below:

- Level 1 – Executive Director
- Level 2 – Assistant Executive Director
- Level 3 – Division Director or Office Director
- Level 4 – Bureau Chief or Office Chief
- Level 5 – Section Administrator or Manager

In FY 2012-2013, the districts expanded their work in the development of standardized classification to non-managerial positions. It was determined that a tiered approach would best enable the districts to achieve consistency while maintaining the appropriate staff necessary to support the core missions of the districts. The districts were grouped into the following tiers based on size, scope, and programs of each district:

- Tier 1 - South Florida
- Tier 2 - Southwest Florida and St. Johns River
- Tier 3 - Northwest and Suwannee River

The Tier 1 district continues to evaluate its pay grades, job titles, and pay rates in comparison to other water management districts to determine where it can establish commonalities.

The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of a standard classification system for all positions. The Tier 2 districts have evaluated their job classifications to determine which positions could be classified in a common pay grade. To date, the Tier 2 districts have achieved pay grade consistency for approximately 50 existing jobs, particularly jobs in information technology, engineering, and science.

Tier 3 districts have extensively reviewed the organizational structures of the districts. The Tier 3 districts have aligned district resources with core missions and programmatic needs and aligned their job classifications with Tier 2 districts.

Appendices

The districts will continue to review job classifications and adopt consistent classifications where possible. All Districts have agreed to structure and staff nomenclature for the top five levels of management.

Staff Levels/Reorganization: Develop a method of regularly evaluating staffing levels to ensure that staffing is consistent with programmatic needs.

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on core missions.

The NFWWMD continues to review positions to assess and align each position to core missions and ensure that salary costs are appropriately budgeted and expended. As positions become vacant, they are evaluated to substantiate the need for the position. In addition, the position is assessed to see if it could be better filled as an OPS position or contracted rather than authorized FTE, which would generate a savings to the District.

Salary Range: Evaluate the common pay plan set for finalization in October 2012 between the NFWWMD, SJRWMD, SRWMD, and SWFWMD, and then compare it to that of the SFWMD to determine whether a common plan is a feasible option for all Districts.

SJRWMD, SWFWMD, NFWWMD, and SRWMD implemented a common pay plan. SFWMD determined that implementing a common pay plan would result in significant adverse impact to 38 percent of the SFWMD workforce unless pay loads are widened. Additionally, there are a number of positions that are unique to the services provided by SFWMD, such as flood control and Everglades restoration. SFWMD continues to evaluate pay grades, titles, and rates to determine where it can establish commonalities.

Health Insurance:

The water management districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer.

Retiree Health Subsidies: Districts will report on the progress of their phase out plans and conversions to a standard retiree health subsidy identical with the State's.

Historically, SFWMD, SWFWMD, NFWWMD, and SJRWMD provided health insurance subsidies to retirees. Each of these districts developed a phase out plan. SRWMD did not provide this benefit.

NFWWMD discontinued contributing towards retirees' health insurance premiums effective October 1, 2011. Effective April 1, 2013, retirees had the option of having their health insurance premiums deducted from their retirement check from the Florida Department of Management Services.

Appendices

Metrics

The reporting of water management district metrics began in Fiscal Year 2011-2012. This information is used to assess the effectiveness of the districts' work processes, such as consumptive use and environmental resource permitting, and to gauge progress toward district goals, such as meeting future water supply needs and protecting natural systems. Since Fiscal Year 2011-2012, the number of individual metrics has been reduced from 83 to 24, to focus on those metrics most useful for performance evaluation. Currently, 16 metrics are reported quarterly and the remaining eight are reported annually at the end of each fiscal year.

Contract and Lease Renewals: Report on progress of price concessions from vendors

Governor Scott has asked each state agency falling under his purview to examine its existing contracts and seek price concessions from its vendors. Each water management district is encouraged, regarding contracts or lease agreements, to seek these same price concessions from its vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

In compliance with Florida Statutes, the policy of NFWFMD is pursuing price concessions from vendors for those purchases that require concession efforts. Additionally, the District has taken this concept a step further and engages in price concession efforts on those purchases that are not subject to the requirement. Pursuing price concessions on both required and non-required purchases is of benefit to the District and to the citizens it serves.