



January 15, 2016

PRELIMINARY BUDGET SUBMISSION

(Pursuant to section 373.535, Florida Statutes)

Background image: Jackson Blue Springs

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Foreword

This Preliminary Budget report has been prepared to satisfy the requirements of Senate Bill 1986 (Chapter 2012-16, Laws of Florida), which made significant revisions to sections 373.503, 373.535 and 373.536, Florida Statutes (F.S.), and provided the Legislature additional oversight on the water management districts' budgets.

This report provides the Legislature with a comprehensive budget that allows for an analysis that coincides with the annual legislative session and enables the Legislature to review the effectiveness of the districts' utilization of taxpayer resources to meet core mission responsibilities. The Preliminary Budget also provides a fiscal analysis determination regarding the progress of each district in meeting its 20-year projected water supply demands, including funding for alternative sources and conservation. The report will highlight projects dedicated to supporting the districts' core missions of water supply, water quality, flood protection and natural resource protection.

The content and format of this report were developed collaboratively by the staffs of the Executive Office of the Governor (EOG), Senate, House of Representatives, Department of Environmental Protection (DEP) and all five water management districts. It utilizes a statutorily created program organization to standardize accounting between districts.

In compliance with the statutory requirements for delivery, the Northwest Florida Water Management District submits this Preliminary Budget by January 15, for review to the President of the Senate, the Speaker of the House of Representatives and the chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction over water management districts, as determined by the President of the Senate or the Speaker of the House of Representatives.

Introduction

A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflect the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique in the United States. The 1972 Water Resources Act (WRA) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection, and natural systems management.

Regional water management districts, established by the Legislature and recognized in the State Constitution, are set up largely on hydrologic boundaries. Water management districts levy ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. DEP also provides general oversight at the state level.

Florida water law, embodied largely in Chapter 373, F.S., combines aspects of Western (prior appropriation) and Eastern (riparian) water laws. In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. The original law recognized the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with state and local governments to assure the availability of water supplies for all reasonable and beneficial uses; protect natural systems in Florida through land acquisition, management, and ecosystem restoration; promote flood protection; and address water quality issues. The reader should review the websites and contact officials at each district for further details.

Introduction

B. Overview of the District

The Northwest Florida Water Management District stretches from the St. Marks River watershed in Jefferson County to the Perdido River in Escambia County. The District is one of five water management districts in Florida created by the WRA of 1972. Sixteen counties lie within the Northwest Florida Water Management District, including the counties of: Bay, Calhoun, Escambia, Franklin, Gadsden, Gulf, Holmes, Jackson, Leon, Liberty, Okaloosa, Santa Rosa, Wakulla, Walton, Washington, and the westernmost portion of Jefferson County.

Within the District's 11,305-square mile area lie several major hydrologic (or drainage) basins: Perdido River and Bay System, Pensacola Bay System (Escambia, Blackwater, and Yellow rivers), Choctawhatchee River and Bay System, St. Andrew Bay System, Apalachicola River and Bay System, Ochlockonee River and Bay System, and St. Marks River Watershed (St. Marks and Wakulla rivers and Apalachee Bay). With approximately 1.4 million residents, the northwest region represents approximately seven percent of the state's population and approximately 17 percent of its land area.

A nine-member Governing Board guides the District's budget and activities. Board members are appointed by the Governor and confirmed by the Florida Senate to serve four-year terms without compensation. Members may be re-appointed. An Executive Director oversees a staff of 101 authorized positions and 9 Other Personal Services (OPS) positions that include hydrologists, geologists, biologists, engineers, planners, foresters, land managers, and various administrative personnel.

The Northwest Florida Water Management District has three public office facilities strategically located to provide convenient access to citizens within its 16-county area. The locations of these offices are:

HEADQUARTERS

81 Water Management Drive
Havana, Florida 32333-4712
(850) 539-5999

FIELD OFFICES

Carr Building
3800 Commonwealth Blvd
Tallahassee, Florida 32399
(850) 921-2928

180 E. Redstone Avenue
Crestview, FL 32539
(850) 683-5044

C. Mission and Guiding Principles of the District

The mission of the Northwest Florida Water Management District is to implement the provisions of Chapter 373, F.S., in a manner that best ensures the continued welfare of the residents and water resources of Northwest Florida.

Introduction

D. Development of the District Budget

Florida and its water management districts are faced with many long-term challenges and must work efficiently to meet the water resource protection and water supply needs. The Northwest Florida Water Management District is committed to developing budgets that offer efficient and effective levels of service to its citizens while operating within the financial means of the region's taxpayers.

The District continues to conduct a taxpayer-friendly budget process that is policy-based, priority-driven, and fully accountable to taxpayers and their elected representatives. To ensure optimal performance from all programs that receive tax dollars, the District re-examines each program's effectiveness and value to water resources and the citizens of Northwest Florida on an ongoing basis. District staff works closely with the EOG, DEP, and Legislature during each budget cycle and throughout the year to further realize this standard.

The Preliminary Budget of the Northwest Florida Water Management District for FY 2016-2017 is created, presented, and adopted in compliance with the provisions of sections 200.065, 373.507, 373.535, and 373.536, F.S. The EOG, DEP, the District's Governing Board, Executive Director and key staff, and the general public all play major roles in the budget development process. As of January 15, 2016, the Preliminary Budget is submitted to the Governor and Legislature for review and comment.

The Legislature may annually review the Preliminary Budget for each district, and on or before March 1 of each year, the President of the Senate and the Speaker of the House of Representatives may submit comments regarding the Preliminary Budget to the districts and provide a copy of the comments to the EOG. Each district is required to respond to the comments in writing by March 15 of each year. Responses are sent to the Governor, the President of the Senate, and the Speaker of the House of Representatives.

If, following such review, the Legislature does not take any action on or before July 1 of each year, a water management district may proceed with Tentative Budget development.

The approved Preliminary Budget will be used as the basis for developing the Tentative Budget for submission on August 1. The Tentative Budget is to be presented to the Governing Board during meetings open to the public in July of each year. Additionally, two public hearings on the Tentative Budget are held in September prior to budget adoption, with the final budget being enacted at the second budget hearing.

Introduction

E. Budget Guidelines

The District continues to develop its budget within the guidelines established by Governor Scott and DEP, which include:

- The ongoing review of personnel, programs, and activities to ensure that each district is meeting its core mission without raising costs for the taxpayers they serve;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District-specific guidelines developed by the Governing Board and District management include:

Maintain core mission responsibilities:

- Water supply;
- Water quality;
- Natural systems; and
- Flood protection.

Maintain commitment to programmatic responsibilities:

- Springs restoration and protection;
- Surface Water Improvement and Management (SWIM) projects to benefit Apalachicola and St. Andrew bays;
- Minimum Flows and Levels;
- Environmental Resource Permitting and Water Use Permitting; and
- Land management, including long-term maintenance of mitigation lands funded through the Florida Department of Transportation (FDOT).

Maintain commitment to cooperative funding projects:

- Water resource and supply development assistance for local governments and non-profit utilities;
- Agriculturally focused Mobile Irrigation Laboratory (MIL), Sod-Based Crop Rotation, and other best management practice (BMP) cost share programs; and
- Cooperative technical and financial support for local governments seeking to join the District in improving water quality.

Maintain commitment to other District projects:

- Risk Mapping, Assessment, and Planning (Risk MAP) program funded by the Federal Emergency Management Agency (FEMA); and
- Information Technology improvements.

Introduction

F. Budget Development Calendar and Milestones

October – November 2015

- FY 2015-2016 begins. (10/1)
- Staff develops FY 2016-2017 Preliminary Budget.

December 2015

- Draft Preliminary Budget provided to DEP and Governor's Office of Policy and Budget for review.

January 2016

- Draft Preliminary Budget presented to the Governing Board for approval. (1/14)
- Preliminary Budget submitted to Governor, Legislature, and DEP. (1/15)

March 2016

- Legislative Preliminary Budget comments due to the District. (3/1)
- District's response to legislative comments on Preliminary Budget due. (3/15)

May - June 2016

- Staff amends the Preliminary Budget as needed to develop the FY 2016-2017 Tentative Budget.
- Property Appraisers provide taxable value estimates. (6/1)
- Draft Tentative Budget summary presented to the Governing Board for discussion. (6/9)

July 2016

- If no action is taken by the Legislature on the Preliminary Budget, the District may proceed with development of the Tentative Budget. (7/1)
- Property appraisers provide certificates of taxable values – TRIM. (7/1)
- The Governing Board approves millage rate and Tentative Budget. (7/14)
- Budget presentation to DEP and Governor's Office of Policy and Budget.

August 2016

- Tentative Budget is submitted to Governor, Legislature, and DEP. (8/1)
- TRIM DR420 sent to property appraisers.
- Tentative Budget presented to legislative staff.

September 2016

- Legislative Tentative Budget comments due. (9/5)
- Tentative Budget posted on District website. (9/6)
- Public hearing on the Tentative Budget. (9/8)
- Governor and Legislative Budget Commission disapproval of Tentative Budget due. (9/15)
- Governing Board adopts FY 2016-2017 millage rate and Budget after final public hearing. (9/22)
- Adopted Budget submitted to Governor, Legislature, and DEP.
- FY 2015-2016 ends. (9/30)

Introduction

October 2016

- FY 2016-2017 begins. (10/1)
- Adopted Budget posted on District website by 10/21.

Budget Highlights

A. Major Budget Objectives and Priorities

Springs Restoration and Protection

During FY 2016-2017, the District will continue to implement projects with funding appropriated by the Legislature since FY 2013-2014. These projects will improve conditions in Wakulla Spring, Jackson Blue Spring, and springs associated with the Econfina Creek system.

Jackson Blue Spring

The Agricultural Best Management Practice (BMP) Cost Share Program initiative will continue through FY 2016-2017. The program provides grant funding to producers to retrofit existing irrigation systems and purchase equipment that will conserve water and reduce the amount of fertilizer applied on crops. This cost share grant program provides 75 percent of the equipment costs with producers providing the remaining 25 percent. The FY 2016-2017 Preliminary Budget includes grant funding of \$500,000 carried forward to make payment on prior year cost share grants. Since FY 2013-2014, the District has set aside \$2,168,375 for this program, leveraging \$722,791 in producer contributions.

Participation in the BMP cost share program requires producers with pivot irrigation systems to have MIL evaluations to estimate water use and provide recommended irrigation retrofits that conserve water. Producers are also required to enroll in the Florida Department of Agriculture Consumer Services (DACS) BMP program and implement agricultural BMPs. This initiative will reduce agricultural water use and improve water quality by reducing the amount of nitrogen leaching into the Floridan aquifer in the Jackson Blue Spring groundwater contribution area.

Septic-to-Sewer Retrofit Projects

Implementation of four major septic-to-sewer retrofit projects to protect and help reduce nutrient pollution to Jackson Blue Spring and Wakulla Springs will continue in Jackson, Leon, and Wakulla counties. The FY 2016-2017 Preliminary Budget includes \$7,312,925 in previously-awarded State funding for planning, design, permitting, and the initiation of construction for the following projects:

- Magnolia Gardens Sewer System Expansion – grant to Wakulla County for sewer expansion and connection of homes on septic systems to the county's Advanced Wastewater Treatment (AWT) plant. Approximately 300 homes in Magnolia Gardens served by septic systems will be connected to the central sewer system, substantially completing the connections of homes to central sewer in this neighborhood.
- Wakulla Gardens Sewer System Expansion, Phase II – grant to Wakulla County for sewer expansion and connection of homes on septic systems to the county's AWT plant. Approximately 416 homes in Wakulla Gardens served by septic systems will be connected to the central sewer system.

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- Woodside Heights Wakulla Springshed Restoration, Phase II – grant to Leon County for sewer expansion and connection of homes on septic systems to the City of Tallahassee wastewater treatment system. Approximately 200 homes in Woodside Heights served by septic systems will be connected to the central sewer system. The main sewer line collection system will be constructed, providing for existing project connections and future extension of the system and connection of additional service locations to the wastewater treatment system as funding allows.
- Indian Springs Sewer Extension Phase I – grant to Jackson County to implement the first phase of a project to extend central sewer to the lower Indian Springs subdivision adjacent to Merritt's Mill Pond which receives flow from Jackson Blue Springs and other submerged springs. This project will connect 125 homes on septic systems to central sewer eliminating this source of nitrogen from Merritt's Mill Pond.

Claiborne Aquifer Evaluation

The District began an investigation into the Claiborne aquifer within the Jackson Blue Spring contribution area in FY 2015-2016. The project involves constructing test and monitor wells; completing aquifer performance testing; and analyses and modeling to determine the aquifer's viability as a potential water source to offset demand on the Floridan aquifer. Funding to complete this project is \$166,916 for FY 2016-2017.

Streambank Restoration and Protection

The District plans to conduct streambank restoration and protection measures at Seven Runs in the Choctawhatchee River Water Management Area (WMA).

Streambank restoration and protection measures at Seven Runs will include the in-house installation of geo-technical bags to create a natural vegetative retaining wall, stormwater improvements, and public access enhancements. The project is scheduled to be completed by the end of FY 2016-2017, and the Preliminary Budget includes \$25,000 to complete the project.

Mobile Irrigation Laboratory (MIL)

The District will renew an agreement with the West Florida Resource Conservation and Development Council to provide funding support for the MIL. This is a cooperative effort that started in FY 2003-2004 with DACS and the U.S. Department of Agriculture's Natural Resources Conservation Service (NRCS) to provide this service to producers in the panhandle.

In FY 2013-2014, the District increased funding for the MIL from \$60,563 to \$71,125 to augment the MIL staffing level by one person to enable additional evaluations to be completed and to enhance public education. The District funding is matched by a similar amount from DACS and in-kind match from the NRCS. This level of funding will

Budget Highlights

continue through FY 2016-2017. As of September 2015, water savings of approximately 7.7 million gallons per day (MGD) have been attributed to this program in Northwest Florida since it was initiated in 2004.

Sod-Based Crop Rotation Program

In FY 2016-2017, the District will renew a grant with the University of Florida's Institute of Food and Agricultural Sciences (IFAS) for continued research and public outreach on the Sod-Based Crop Rotation Program. This will be the eleventh year the District has provided grant support for this research. Additionally, the District has applied for a federal grant for a sod-based crop rotation pilot project. If awarded, additional funds are included in the budget that will be provided to IFAS to expand the sod-based research to include alternative crop evaluation. The evaluation will be to assess the effectiveness and productivity of non-traditional crops for up to four producers in the Jackson Blue Spring basin. The overall goal of this program is to encourage adoption of best management practices by farmers and further demonstrate the economic and environmental benefits of integrating beef cattle/perennial grass into a multi-crop production system using conservation technology and other BMPs. These practices have been shown to reduce water irrigation demands and reduce nutrient and pesticide application rates while increasing crop yields. The FY 2016-2017 Preliminary Budget includes a total budget of \$380,832.

Spring Water Quality and Flow Monitoring

In FY 2016-2017, the District will continue collecting quarterly water quality samples at Wakulla, Jackson Blue, Pitt, Econfina Blue, and Williford springs. The District measures spring flow at Jackson Blue, Sally Ward, and Wakulla Spring and will extend this monitoring in FY 2016-2017. The District will continue its partnership with the City of Tallahassee and DEP to fund U.S. Geological Survey (USGS) flow monitoring at the Spring Creek Springs Group in coastal Wakulla County in FY 2016-2017. This group is comprised of at least 13 submarine springs situated in the mouth of Spring Creek and adjacent Stuart Cove, along the Gulf of Mexico coastline in Wakulla County.

Apalachicola-Chattahoochee-Flint River (ACF) Basin

Management of water resources in the ACF basin continues to be a major emphasis of the District, in partnership with other state agencies and regional stakeholders. The District completed development of a three-dimensional hydrodynamic model of Apalachicola Bay in FY 2014-2015. The District's three-dimensional hydrodynamic model of Apalachicola Bay will support resource assessments and evaluations of potential actions to improve and maintain a healthy bay environment. Examples of such applications include management of freshwater inflows in the bay and implementation of cooperative water quality improvement projects in coastal Franklin County. In October 2013, the State of Florida initiated a legal action against the State of Georgia in the U.S. Supreme Court concerning over-consumption of water in the ACF basin. The District will continue to provide technical assistance to the State of Florida on an array of issues related to interstate freshwater allocation, setting aside just under \$8,600 in the FY 2016-2017 Preliminary Budget for related staff time and travel.

Budget Highlights

Minimum Flows and Levels (MFLs) and Water Resource Monitoring

Implementation of an effective MFL program is a major component of the District's overall effort to ensure the long-term protection and sustainability of regionally significant water resources. The program complements other efforts, including water use permitting, regional water supply planning, and watershed restoration.

The FY 2016-2017 Preliminary Budget of \$1.98 million for MFL development will allow the District to accomplish the ambitious schedule set in its priority list, which includes MFLs for six waterbodies under simultaneous development. As required by s. 373.042, F.S., the priority list and schedule identify the specific waterbodies and timeframes for MFL development. The priority list and schedule are submitted annually to DEP for review and approval. Work planned for FY 2016-2017 includes: continued data collection, ecological assessments, and the development of surface water, estuarine, and groundwater flow models for the St. Marks River Rise, Wakulla Spring, and Sally Ward Spring system; continued data collection and the development of surface and groundwater flow models for Jackson Blue Spring; and monitor well construction, water quality sampling to support MFL development for the coastal Floridan aquifer in Planning Region II (Okaloosa, Santa Rosa, and Walton counties), and development of an MFL Work Plan for the Shoal and Lower Yellow River system.

Monitoring Network and Data Collection

Hydrologic monitoring activities are essential functions of water management districts. The District uses information and data collected through its monitoring programs to assess the status of Districtwide water resources and identify threats or vulnerabilities related to the resource. Monitoring programs are implemented in an integrated manner so that one monitoring activity may serve multiple programs and areas of responsibility.

The major objectives and priorities for FY 2016-2017 include expansion of the hydrologic monitoring network in support of the MFL program and continued network improvements to improve efficiency and expand real time access to hydrologic data on the District's website. Enhancement of the District's groundwater, surface water, and rainfall monitoring network is a priority in MFL development and resource evaluation.

The District will renew agreements with DEP to monitor water quality in District aquifers, streams, and lakes and renew revenue agreements with Bay County, Leon County, and the City of Tallahassee to monitor surface water discharge and rainfall for stormwater management and flood warning. The District will also continue its joint funding agreement with the USGS to collect hydrologic data on the Apalachicola River, Yellow River, Telogia Creek, and the Spring Creek Springs Group.

Budget Highlights

Water Supply

Water Supply Planning

This activity supports planning to ensure water supply sources are sufficient to meet current and long-term water supply needs while also sustaining natural systems. Included are Water Supply Assessments (WSAs) developed pursuant to section 373.036, F.S., and Regional Water Supply Plans (RWSPs) developed pursuant to section 373.709, F.S. Districtwide water supply planning expenditures are expected to be \$282,747 during FY 2016-2017. Areas of focus will include updating the Districtwide WSA, updating the Region II RWSP, developing an annual water use report, and continued coordination with DACS on statewide agricultural water use projections. The District plans to partner with USGS and DACS to complete an agricultural irrigation land use project for northern Escambia and Santa Rosa counties. The District will continue water use data collection and analysis to support reporting on statewide water use metrics and identifying emerging challenges and opportunities.

Water Resource Development

Water resource development includes regional projects designed to identify quantifiable supplies of water from traditional or alternative sources. Water resource development projects are identified in RWSPs and the water resource development work program. Districtwide water resource development is budgeted at \$990,851 for FY 2016-2017.

Priorities include continuing efforts to implement water resource development projects in Santa Rosa, Okaloosa, Walton, and Bay counties, pursuant to approved RWSPs and as outlined in the Water Resource Development Work Program. Consulting services will be engaged to support the development and refinement of groundwater flow models, which support the RWSP and Regulatory Services programs. Supporting tasks include data collection, modeling, monitoring, and water resource assessments; engineering and geographic analysis of water supply alternatives; and water conservation and reuse.

Water resource development activities will also include planning for expanded reuse of reclaimed water in Northwest Florida. This includes a \$500,000 grant to Bay County for a major collaborative wastewater reuse pipeline project with Gulf Power Company and Panama City.

Water Supply Development Assistance

The District provides financial assistance for water supply development projects that meet local needs and support regional water resource priorities. During FY 2016-2017, the District will continue support for cooperative grant projects across Northwest Florida funded since FY 2013-2014. It is expected that the majority of the projects funded in the first two years of the grant program will be complete by the end of FY 2015-2016. Reimbursements for water supply development assistance grants during FY 2016-2017 are expected to total \$7,710,293, all of which is funded from General Fund reserves.

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Watershed Resource Protection and Restoration

Watershed resource protection and restoration priorities in FY 2016-2017 will include an array of activities planned and implemented under the framework of the District's SWIM program. These include projects described above to benefit important spring systems, projects designed to protect and restore the Apalachicola River and Bay and St. Andrew Bay watersheds, and efforts to assist the state and regional stakeholders in Gulf of Mexico restoration, benefitting all of Northwest Florida's coastal and estuarine watersheds.

Apalachicola River and Bay

Activities noted earlier include ACF basin management and spring protection and restoration. Activities for ACF basin management include technical assistance to DEP and the Governor's Office along with application of a new three-dimensional hydrodynamic model of Apalachicola Bay. In addition, the District is providing grant funding for local stormwater retrofit projects to improve water and aquatic habitat quality in Apalachicola Bay and to provide flood relief for area residents. Expenditures for assistance with three stormwater retrofit projects in the City of Apalachicola and a stormwater retrofit project in the City of Carrabelle are expected to be completed during FY 2015-2016. A total of \$990,226 is planned for remaining expenditures on projects with the City of Apalachicola and additional water quality improvement work for the Apalachicola River and Bay watershed during FY 2016-2017.

St. Andrew Bay Watershed

Direct expenditures for the St. Andrew Bay watershed are expected to be \$77,557 in FY 2016-2017. This represents remaining carryover funds after completion of stormwater retrofit projects for Callaway, Parker, and Mexico Beach in FY 2015-2016. The District plans to apply any remaining funds to support additional watershed improvement grants for St. Andrew Bay.

RESTORE Act

Throughout FY 2016-2017 the District will continue to work in cooperation with DEP, Florida Fish and Wildlife Conservation Commission (FWC), local governments, and other public and private stakeholders to achieve restoration and protection of coastal waters pursuant to the federal RESTORE Act and associated initiatives. Activities will include prioritization and planning of projects, as well as technical assistance for project development and implementation. Additionally, \$340,575 has been budgeted to support the completion of updated District's SWIM plans. This funding is provided through a grant from the National Fish and Wildlife Foundation's Gulf Environmental Benefit Fund.

Floodplain Management

The District continues to work in cooperation with FEMA on flood map modernization and the Risk MAP program. Final effective digital flood insurance rate maps (DFIRMs)

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were issued for Franklin and Jefferson counties in February 2014 and for Wakulla County in September 2014. Detailed coastal remapping studies continue for Escambia, Santa Rosa, Okaloosa, Walton, Bay, and Gulf counties. Preliminary DFIRMs for Santa Rosa, Okaloosa, and Walton counties are projected to be released in series beginning in March 2016; Bay and Gulf counties are projected to be released in series beginning in May 2016; and Escambia County is projected to be released in series in August 2016.

In addition, Risk MAP evaluations are underway for the lower Ochlockonee River, Apalachicola River, New River, Chipola River, Pensacola Bay, Perdido River and Bay, and St. Marks River and Apalachee Bay watersheds. These studies will provide additional information to communities to mitigate and reduce flood risk. The Flood Information Portal, which provides internet access to digital flood maps for the panhandle, and the public light detection and ranging (LiDAR) website, which provides high resolution elevation data, will be continued in FY 2016-2017. Expenditures for the District's floodplain management programs are budgeted to be \$2,272,060 during FY 2016-2017. More information about the District's flood map modernization and Risk MAP programs may be found at <http://www.nwfwmdfloodmaps.com/index.htm>.

FDOT Mitigation

There are seven projects on the FDOT environmental impact inventory that may require compensatory mitigation or mitigation planning during FY 2016-2017 per section 373.4137, F.S. Six of these project impacts occur in areas not served by any private mitigation bank. Impacts for the seventh project may split service areas. The District will only provide mitigation in cases where private mitigation options are unavailable. In the absence of a private mitigation bank option for FDOT permitting requirements, the District's mitigation sites that could potentially provide compensatory mitigation to meet the needs of FDOT include the Sand Hill Lakes Mitigation Bank (SHLMB) and mitigation projects encompassed within the federally-approved In-Lieu Fee mitigation instrument: Dutex, Yellow River Ranch, Lafayette Creek, and Shuler. On occasions, if required to support FDOT, the District may also develop mitigation projects in areas not served by private mitigation banks, the SHLMB, or approved in-lieu fee projects. Such mitigation projects are typically minor hydrologic or habitat improvements that, in addition to meeting FDOT mitigation needs, help to further the resource objectives for District lands or state lands.

In addition to developing mitigation projects for new FDOT impacts, activities ongoing on District mitigation sites include wetland restoration and enhancement for development and release of mitigation credits as required by permits associated with the federal In Lieu Fee Instrument and SHLMB. The FY 2016-2017 Preliminary Budget for these activities, as well as for long-term maintenance and monitoring of all mitigation sites, is \$1,040,667. A detailed description of the District's wetland programs and mitigation projects, as well as information on private mitigation bank options, may be found at <http://www.nwfwmdwetlands.com/>.

Budget Highlights

Information Technology (IT) Initiatives

The District is proposing expenditures of \$1,917,316 for IT in FY 2016-2017, which is \$12,675 or 0.7 percent more than budgeted in FY 2015-2016. Over the past two fiscal years the District has made a significant investment in technology improvements. New systems have been implemented in asset, fleet, contract, project, and document management. A new external website, intranet site, online recreational site reservation system, social media sites, and hydrologic software have been implemented. Significant investments and upgrades in server, network, database, and desktop technologies have also been completed. Going forward, IT efforts will primarily focus on maintenance and support to provide solutions that meet the business needs of the organization. Hardware and software will be maintained or replaced to ensure capacity, performance, and adherence to support requirements. In addition, the District will continue to maximize and leverage existing technology to provide better service at a reduced cost.

Cost Savings Efficiencies and Initiatives

The District continually reviews operations and practices to provide improved service delivery methods and outcomes, while being fiscal stewards of local, state, and federal funds. The following efforts have been made by the District in FY 2014-2015 and/or will be addressed in FY 2015-2016. Ongoing cost savings and efficiencies are also listed that will continue into FY 2016-2017:

FY 2014-2015

- Completed prescribed burns on 3,068 acres of District-owned lands during the first and second quarter of FY 2014-2015, using District staff and cooperating partners, for \$15.97 per acre as compared to hiring a private contractor with rates of \$25.70 (FY 2013-2014) for a comparative cost savings of \$29,852.
- Reduced the number of eligible Senior Management Service Class positions from 11 to 6, saving \$52,300 annually.
- Eliminated license costs for help desk tracking software by leveraging existing functionality in Microsoft SharePoint, saving \$2,500 annually.
- Moved to cost-free online job announcements in lieu of paying for newspaper ads, reducing costs by \$2,000 annually.
- Obtained a \$30,000 grant from the Arbor Day Foundation and a \$15,000 grant from The Nature Conservancy to purchase longleaf tubelings for habitat restoration efforts in 2015 for a total cost savings of \$45,000.
- Negotiated lower management fees assessed by the employee deferred compensation program provider to be comparable to those assessed by the State of Florida deferred compensation providers. Fees associated with the investments available in the retirement plan reduced by 0.55 percent.
- Reduced usage plans for mobile internet connection devices (jet packs), avoiding future annual costs of \$1,800.

Budget Highlights

- Began use of GPS vehicle tracking to monitor mileage for improved scheduled maintenance and safety inspections as well as mitigating risk and improving fuel efficiency.
- Changed the Disaster Recovery methodology from tape backups to disc backup therefore significantly reducing the risk associated with, and time required to create and manage network backups, as well as significantly decreasing the time required for the District to recover critical business applications in the event of a disaster.
- Negotiated a higher calendar year maximum benefit for the Preferred Provider Organization (PPO) employee dental insurance plan from \$1,000 to \$1,200.
- Reduced number of cell phones from 35 to 32 and one usage plan saving \$200 annually.
- 25 project managers received Florida Certified Contract Management training to improve on District procurement and contract monitoring, and reduce the risk of bid protests.
- Eliminated two maintenance heavy septic tanks at headquarter facilities and connected to a sewer line.
- Reorganized existing staff in the Regulatory Services division to centralize performance and compliance improvement, which allowed permit review staff to focus on permit applications, improve customer service, and achieve a higher rate of compliance improvement.
- Created online web-based Geographic Information System (GIS) solutions so the public, in addition to District staff, is empowered to obtain Geospatial information themselves that normally would require staff time to provide.
- 27 supervisors were trained on the topic of Workers Compensation and related reporting to improve on employee productivity and claims processing.
- Cross-trained Bureau of Compliance and Improvement field inspectors in both dam safety inspections and environmental resource permit compliance inspections streamlining the inspections process.

FY 2015-2016

- Initiated processing of vendor payments via direct deposit.
- Replacing unsupported legacy employee time reporting system with supported commercial software.
- Closed the Marianna field office and transferred Lands staff to the renovated Econfina field office to save at least \$11,000 annually. This cost savings combined with other field office consolidation efficiencies will result in long-term cost savings for the District, while still maintaining an office in the Marianna facility donated to Jackson County at no cost to the District.

Budget Highlights

- Transfer of the Grassy Point tract (1,176.60 acres) to the Board of Trustees of the Internal Improvement Trust Fund will result in a District cost savings of \$3,000 annually for recreation site cleanup and eliminate land management and maintenance costs in the land management fund.
- Conducting an evaluation of suitable lands for future cattle lease consideration.
- Anticipating grant funding of \$12,750 from The Nature Conservancy and the National Fish and Wildlife Foundation in FY 2015-2016 for the purchase of 85,000 Longleaf tubelings for habitat restoration efforts.
- Transitioning hydrologic data management to the Aquarius software tool to make it possible to access District data through the web, providing a higher level of service to all data consumers.
- Updating District website to enable recreational users to donate funds for the continued management, maintenance, and improvement of recreation sites.

Ongoing Efforts

- Pursuit of concessions with all contractors and consultants when negotiating contract renewals or contract task orders.
- Assessments and project plans for the District's seven SWIM watersheds using grant funds received from the National Fish and Wildlife Foundation for \$695,000, saving the District and/or State the cost to implement.
- Use of the Florida Natural Areas Inventory to conduct cost-effective success monitoring for District wetland restoration sites.
- Multi-year strategy to reduce license fee costs by replacing numerous legacy applications with more modern technologies currently owned by the District.
- Agreement with Florida Department of Corrections (Washington County Reception Center) for Public Works Inmate Crew to assist with repairs and improvements on District lands, saving over \$17,000 annually.
- Cooperative agreements with U.S. Forest Service, Apalachicola Regional Stewardship Alliance, and Gulf Coastal Plain Ecosystem Partnership for burn teams to assist with prescribed burns on District lands.
- Replacement plan for the central air conditioning units at headquarters to mitigate utility bill, service call, and emergency replacement costs.
- Participation in the Florida Municipal Insurance Trust's Matching Safety Grant Fund Reimbursement Program which provides a 50 percent match to help fund safety equipment purchases up to \$6,000 annually.
- Use of Microsoft SharePoint document management for electronically routing Water Use Permit (WUP) document reviews and approvals reduces staff time and effort, essentially eliminates paper use, and reduces opportunities for errors.

Budget Highlights

- Use of e-Reg/e-Permitting for Environmental Resource Permit (ERP) and WUP application review centralizes access to data and pertinent documents (saves time) and allows for quick global changes to permit conditions (saves time/money and reduces errors).
- Evaluation and streamlining of Wells and WUP compliance and enforcement removes the requirement for unnecessary documents during the enforcement process and minimizes attorney's fees by working with the public to resolve issues prior to enforcement.
- Electronic submittal of permit applications and documents saves considerable time and money by not having to electronically scan and save voluminous engineering reports, site plans and specifications.

Budget Highlights

B. Adequacy of Fiscal Resources

Since FY 2007-2008, the District has assessed a millage rate less than the 0.0500 set by Florida Statute and the State Constitution. The rate assessed in FY 2015-2016 is 0.0378, or 24.4 percent below the maximum authorized. The millage rate of 0.0378 reflects the 2015 rolled-back rate, which is the millage rate that would produce the same tax revenue as the previous year. Based on taxable values provided by the 16 counties in the District, tax collections using the rolled-back rate are estimated to be \$3.4 million for FY 2015-2016. The same revenue estimate is used for developing the FY 2016-2017 Preliminary Budget. With a recurring budget of \$16.5 million, the Northwest Florida Water Management District must rely on state and other revenue sources to conduct many of its programs.

To supplement ad valorem revenue, the District has historically received state appropriations for activities including the management of District-owned lands; the ERP program; regional water supply planning and development; SWIM; research and data collection; MFLs; the Apalachicola River and Bay system; and programmatic operations. Similarly, separate funding for specific purposes such as land acquisition (Preservation 2000 and Florida Forever programs); SWIM projects; the Water Protection and Sustainability program; and other direct appropriations are typical, but usually nonrecurring and not consistent.

The District has a number of reserve accounts that are available for necessary and unanticipated expenditures. These include reserves for water supply development; land management and acquisition; General Fund deficiency for immediate needs not budgeted; and an economic budget stabilization reserve to be used in the event revenues become insufficient to fund District obligations or to mitigate emergency situations. In FY 2016-2017, the District is assuming the FY 2015-2016 General Appropriations Act line item funding directed to the District will continue into next year. These include the \$3,360,000 for general operations, \$1,851,231 for environmental resource permitting, \$1,500,000 for MFLs, and \$825,000 for management of District lands. With this assumption, the District is able to minimize its use of reserves of just under \$450,000 for mostly nonrecurring, one-time expenditures. The District will continue to pursue cost saving measures as well as recurring fund sources to eliminate dependency on reserves for recurring purposes.

Details on the District's uses of fund balance over the next five years are shown in Table 2. District fund balances are grouped into three types of uses: (1) Restricted uses are those specified by law or rule; (2) Committed uses are specified via Governing Board resolutions for specific purposes; and (3) Assigned uses are determined by the Governing Board in the budget. The following describes each of the 10 fund balance uses through FY 2020-2021.

- *Mitigation*: \$1,437,555 is to meet legal requirements for FDOT mitigation projects conducted by the District and cannot be used for any other purpose. Any change in the amount of fund balance over the next five years will be the result of ongoing maintenance requirements.

Budget Highlights

- Regulation – ERP: \$1,160,461 is carryforward funding previously appropriated to support the statutorily required ERP program and cannot be used for any other purpose. The District intends to retain this balance in the event state appropriations come in lower than annual regulatory expenditures or to implement rule or law changes related to regulatory operations that exceed annual expenditures.
- Water Supply Development Assistant Grants: \$10,070,282 is set aside by the Governing Board for water supply and water resource development projects throughout the region. These funds are awarded as grants to local governments and utilities and spent down as reimbursement for work completed by grantees. Of the \$20.6 million approved since FY 2013-2014 for funding as part of the District's grant program, the estimated carryover and expenditures is \$7,710,293 for FY 2016-2017 and \$359,989 in FY 2017-18. An additional \$2,000,000 is planned for FY 2017-2018, if state appropriations continue at the FY 2015-2016 level. No funds are anticipated to remain in this fund after these grants are expended. Any further assistance to local governments and communities for this work would be from the result of new legislative appropriations.
- Operation and Maintenance of Lands and Works: \$4,217,653 is set aside by the Governing Board for the restoration and maintenance of public lands managed by the District. The District will continue use of these nonrecurring dollars for recurring programmatic expenses until they are depleted. The main funding source for this purpose is timber sales from District lands and is what sustains the balance through FY 2020-2021. An inventory of District timber is being conducted to better monitor its availability for future sales. Otherwise, no long-term recurring revenue source is yet available to cover all the programmatic responsibilities in the District's Lands program.
- Capital Improvement Projects: \$247,204 is designated by the Board to be used for pre-acquisition, acquisition of land, or restoration projects on District land. In FY 2016-2017, they cover pre-acquisition efforts associated with the review of potential acquisition projects as well as a streambank restoration project at Seven Runs. The District will continue use of these nonrecurring dollars for recurring programmatic expenses until they are depleted. No remaining balance is expected after FY 2019-2020, unless there is available cash from a different District funding source to transfer to this fund or from new legislative appropriations.
- Economic Stabilization Fund: \$3,139,164 is an amount equal to two months of the operating budget proposed in FY 2016-2017. Through a resolution, the Governing Board established a policy for this funding to provide sufficient financial liquidity for operations only under unforeseen and unexpected extreme events and for major emergencies. The District's policy is to replenish this fund, if used, within three fiscal years; however, no dedicated funding exists to replenish these funds.

Budget Highlights

- Water Resources Planning and Monitoring: \$2,228,453 is for recurring, statutorily required resource management activities related to: water supply planning; watershed and SWIM planning; the MFL program; research, data collection, analysis and monitoring; and technical assistance to local governments and utilities. Although required, these activities are not fully covered by a recurring funding source. The portion of these activities using fund balance is dependent on available revenues and state appropriations funding support. It is anticipated that at least some portion of this program will require fund balance to support required activities through FY 2020-2021. Minimal remaining balances continue through the next five years. These remaining funds are only made available if state appropriations continue at the FY 2015-2016 level.
- Acquisition, Restoration, and Public Works: The fund balance's full amount of \$564,000 is budgeted in the FY 2016-2017 Preliminary Budget. A nonrecurring grant award of \$500,000 will be provided to assist Bay County, Gulf Power, and the City of Panama City with a wastewater reuse project within the District's Region III Regional Water Supply Plan (RWSP) area. The other \$64,000 is budgeted as required District match for the federal sod-based crop rotation pilot project; \$40,000 of this amount also serves as a grant to the University of Florida for a mobile irrigation lab. The \$64,000 has previously been funded with the Ecosystem Management and Restoration Trust Fund, but the trust fund is expected to be depleted after FY 2015-2016.
- General Fund Deficiencies: \$2,500,000 is set aside to cover cost overruns and unanticipated expenditures in the administrative and regulatory programs and to cover budgeted expenditures, if revenue collections from taxes and fees are lower than anticipated. This fund balance is a nonrecurring safety net, due to the small amount of ad valorem tax and no other revenue source to provide for unanticipated costs. Funds will only be spent if there is an unanticipated need or revenue shortfall.
- District Short-Term Projects: \$1,100,000 consists of \$100,000 in the FY 2016-2017 Preliminary Budget to remediate structural and maintenance issues concerning the District's headquarters facilities. The purpose of the remaining \$1,000,000 is for future short-term projects, but only if state appropriations continue at the FY 2015-2016 level. Otherwise, this funding will likely be redirected to cover existing operational costs.

Budget Highlights

C. Budget Summary

1. Overview

The FY 2016-2017 Preliminary Budget is \$36,700,828, a decrease of \$19,074,296 or 34.2 percent below the FY 2015-2016 Adopted Budget. Operating expenditures, which include categories of Salaries and Benefits; Other Personal Services; Contracted Services; Operating Expenses; and Operating Capital Outlay (OCO) total \$18,797,390, a decrease of \$1,485,127 or 7.3 percent. Of the operating budget request, \$16,274,852 is recurring and \$2,522,538 is nonrecurring.

Fixed Capital Outlay (FCO) and Interagency Expenditures (e.g., grants to public entities) total \$17,903,438, a decrease of \$17,589,169 or 49.6 percent. This amount reflects a decrease in FCO of \$5,603,568 and Interagency Expenditures of \$11,985,601.

The proposed ad valorem tax millage rate is 0.0378, the same rate applied in FY 2015-2016. Based on estimated property values provided by the 16 counties in the District, tax revenue is estimated to be \$3,433,785, which accounts for 12.5 percent of total projected revenues, which excludes fund balance. Including fund balance, the estimated tax revenue accounts for 9.4 percent of the total revenue budget.

The total projected revenue of \$27,401,543 is comprised of \$16,793,668 (61.3 percent) in new revenue and \$10,607,875 (38.7 percent) of state funds appropriated to the District in prior years. In addition, \$9,299,285 of fund balances will be used to support the Preliminary Budget. New revenue mainly includes \$2,325,000 from the Land Acquisition Trust Fund, \$5,211,231 from the General Revenue Fund, \$3,433,785 in ad valorem, \$2,658,078 in Federal funds, and \$2,000,000 in timber sales. Prior appropriations carried forward consists of mostly state funds of \$8,022,925 for springs restoration and protection, \$1,144,687 for mitigation efforts, and \$141,389 for St. Andrew Bay and Apalachicola River and Bay watersheds.

Budget Highlights

Table 1. Source and Use of Funds, Funds Balance and Workforce

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE

Fiscal Years 2015-16 and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

	Fiscal Year 2015-16 (Adopted)	New Issues (Increases)	Reductions	Fiscal Year 2016-17 (Preliminary)
SOURCE OF FUNDS				
Beginning Fund Balance	35,736,267			26,664,772
District Revenues	6,062,125	267,784	-	6,329,909
Local Revenues	146,840	-	5,260	141,580
Debt	-	-	-	-
Unearned Revenue	17,572,239	-	3,753,206	13,819,033
State Revenues	30,910,653	-	12,638,677	18,271,976
Federal Revenues	3,100,701	-	442,623	2,658,078
SOURCE OF FUND TOTAL	\$93,528,825	\$267,784	\$16,839,766	\$67,885,348
USE OF FUNDS				
Salaries and Benefits	8,369,588	409,784	529,423	8,249,949
Other Personal Services	360,497	11,707	20,660	351,544
Contracted Services	7,895,507	1,532,759	2,536,756	6,891,510
Operating Expenses	2,936,949	263,836	513,251	2,687,534
Operating Capital Outlay	719,976	81,466	184,589	616,853
Fixed Capital Outlay	5,783,568	25,000	5,628,568	180,000
Interagency Expenditures (Cooperative Funding)	29,709,039	635,125	12,620,726	17,723,438
Debt	-	-	-	-
Reserves - Emergency Response	-	-	-	-
USE OF FUNDS TOTAL	55,775,124	\$2,959,677	\$22,033,973	36,700,828
Unearned Revenue (ESTIMATED)				
DOT Mitigation Funds	14,730,282		1,144,687	13,585,595
State Ecosystems Trust Fund	2,561,919		2,561,919	-
Phipps Park Endowment & Advanced Timber Sales	280,038		46,600	233,438
TOTAL UNEARNED REVENUE	17,572,239	-	3,753,206	13,819,033
FUND BALANCE (ESTIMATED)				
Nonspendable	-	-	-	-
Restricted	2,598,016	-	-	2,598,016
Committed	17,674,303	-	8,050,649	9,623,654
Assigned	6,392,453	-	1,248,636	5,143,817
Unassigned	-	-	-	-
TOTAL FUND BALANCE	26,664,772	-	9,299,285	17,365,487
WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	101.00	-	-	101.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	9.40	-	-	9.40
Intern	-	-	-	-
Volunteer	-	-	-	-
TOTAL WORKFORCE	110.40	-	-	110.40

Reserves:

Nonspendable - amounts required to be maintained intact as principal or an endowment

Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation

Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board

Assigned - amounts intended to be used for specific contracts or purchase orders

Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

Budget Highlights

Table 2. Projected Utilization of Fund Balance

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROJECTED UTILIZATION OF FUND BALANCE PRELIMINARY BUDGET - Fiscal Year 2016-2017

Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2016	Five Year Utilization Schedule					Remaining Balance
			FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	
NONSPENDABLE								
		0	0	0	0	0	0	0
	NONSPENDABLE SUBTOTAL	0	0	0	0	0	0	0
RESTRICTED								
WS/WQ/FP/NS	Mitigation - Interest and Other Misc Revenue	1,437,555	0	0	0	0	0	1,437,555
WS/WQ/FP/NS	Regulation - ERP	1,160,461	0	0	0	0	0	1,160,461
	RESTRICTED SUBTOTAL	2,598,016	0	0	0	0	0	2,598,016
COMMITTED								
WS/WQ/FP/NS	Water Supply Development Assistance Grants (General Fund)	10,070,282	7,710,293	2,359,989	0	0	0	0
WS/WQ/FP/NS	Operation & Maintenance of Lands & Works	4,217,653	259,235	475,000	475,000	475,000	475,000	2,058,418
WS/WQ/FP/NS	Capital Improvement Projects (Cap Improv & Land Acq TF)	247,204	81,121	55,361	55,361	55,361		0
WS/WQ/FP/NS	Economic Stabilization Fund (General Fund)	3,139,164	0	0	0	0	0	3,139,164
	COMMITTED SUBTOTAL	17,674,303	8,050,649	2,890,350	530,361	530,361	475,000	5,197,582
ASSIGNED								
WS/WQ/FP/NS	Water Resources Planning & Monitoring (operational support -	2,228,453	584,636	255,447	255,447	255,447	255,447	622,029
WS/WQ/FP/NS	Acquisition, Restoration, & Public Works (General Fund)	564,000	564,000	0	0	0	0	0
WS/WQ/FP/NS	General Fund Deficiencies	2,500,000	0	0	0	0	0	2,500,000
WS/WQ/FP/NS	District Short-Term Projects (General Fund)	1,100,000	100,000	0	0	0	0	1,000,000
	ASSIGNED SUBTOTAL	6,392,453	1,248,636	255,447	255,447	255,447	255,447	4,122,029
UNASSIGNED								
		0	0	0	0	0	0	0
	UNASSIGNED SUBTOTAL	0	0	0	0	0	0	0
Total		26,664,772	9,299,285	3,145,797	785,808	785,808	730,447	11,917,627
Remaining Fund Balance at Fiscal Year End			17,365,487	14,219,690	13,433,882	12,648,074	11,917,627	11,917,627

WS = Water Supply: WQ = Water Quality: FP = Flood Protection: NS = Natural Systems

Budget Highlights

Table 3. Use of Fund Balance

**NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
USE OF FUND BALANCE
Fiscal Year 2016-17
PRELIMINARY BUDGET - Fiscal Year 2016-2017**

	Fiscal Year 2016-17 (Preliminary)	SOURCES OF FUND						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resources Planning and Monitoring	6,614,644	-	584,636	-	-	-	-	584,636
2.0 Acquisition, Restoration and Public Works	20,246,433	-	8,480,414	-	-	-	-	8,480,414
3.0 Operation and Maintenance of Lands and Works	3,728,521	-	234,235	-	-	-	-	234,235
4.0 Regulation	3,833,353	-	-	-	-	-	-	-
5.0 Outreach	175,760	-	-	-	-	-	-	-
6.0 District Management and Administration	2,102,117	-	-	-	-	-	-	-
TOTAL	36,700,828	-	9,299,285	-	-	-	-	9,299,285

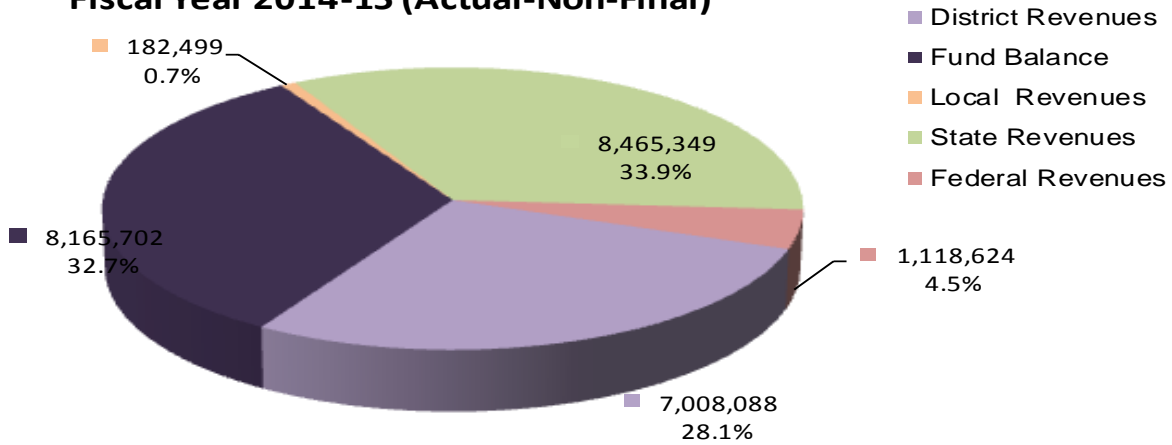
	USES OF FUND									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Administrative Overhead Transfer	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	-	-	417,633	5,800	102,150	-	-	59,053	-	584,636
2.0 Acquisition, Restoration and Public Works	26,599	-	44,750	43,600	10,000	75,000	8,274,293	6,172	-	8,480,414
3.0 Operation and Maintenance of Lands and Works	-	-	16,301	16,200	11,000	-	-	190,734	-	234,235
4.0 Regulation	-	-	-	-	-	-	-	-	-	-
5.0 Outreach	-	-	-	-	-	-	-	-	-	-
6.0 District Management and Administration	-	-	-	-	-	-	-	-	-	-
TOTAL	26,599	-	478,684	65,600	123,150	75,000	8,274,293	255,959	-	9,299,285

Budget Highlights

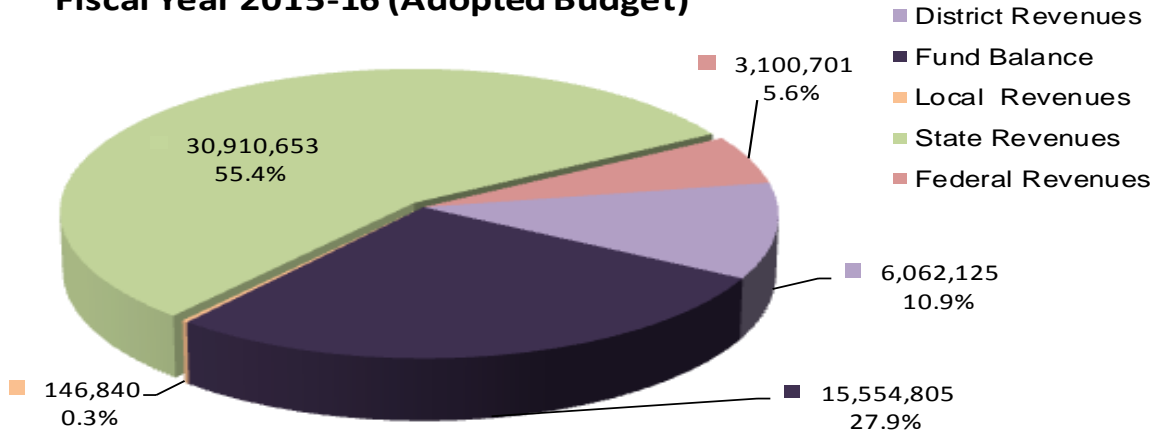
2. Source of Funds Three-Year Comparison

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PRELIMINARY BUDGET - Fiscal Year 2016-2017
REVENUES BY SOURCE

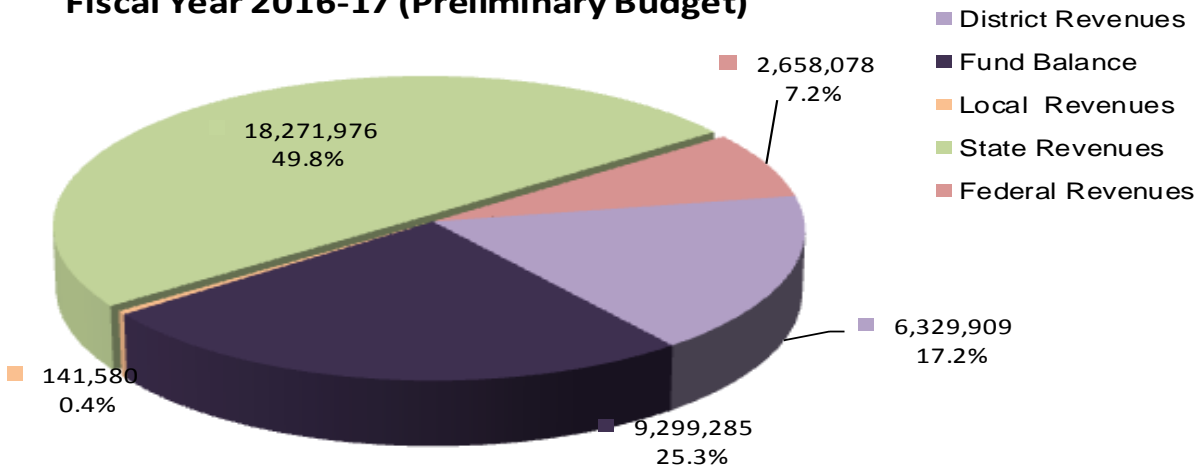
Fiscal Year 2014-15 (Actual-Non-Final)



Fiscal Year 2015-16 (Adopted Budget)



Fiscal Year 2016-17 (Preliminary Budget)



Budget Highlights

Table 4. Sources of Funds Comparison for Three FYs

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS
 Fiscal Years 2014-15 (Actual-Non-Final) 2015-16 (Adopted) 2016-17 (Preliminary)
 PRELIMINARY BUDGET - Fiscal Year 2016-2017

SOURCE OF FUNDS	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
District Revenues	7,008,088	6,062,125	6,329,909	267,784	4.4%
Fund Balance	8,165,702	15,554,805	9,299,285	(6,255,520)	-40.2%
Debt - Certificate of Participation (COPS)	-	-	-	-	
Local Revenues	182,499	146,840	141,580	(5,260)	-3.6%
State General Revenues	499,852	7,625,681	5,371,231	(2,254,450)	-29.6%
Ecosystem Management Trust Fund	2,396,450	2,694,458	141,389	(2,553,069)	-94.8%
FDEP/EPC Gardiner Trust Fund	-	-	-	-	
P2000 Revenue	-	-	-	-	
FDOT/Mitigation	354,389	1,378,072	1,144,687	(233,385)	-16.9%
Water Management Lands Trust Fund	5,211,231	1,426,394	926,394	(500,000)	-35.1%
Land Acquisition Trust Fund	-	17,413,568	10,187,925	(7,225,643)	-41.5%
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	
Florida Forever	-	372,480	372,480	-	0.0%
Save Our Everglades Trust Fund	-	-	-	-	
Alligator Alley Tolls	-	-	-	-	
Other State Revenue	3,427	-	127,870	127,870	
Federal Revenues	923,960	2,563,787	2,257,285	(306,502)	-12.0%
Federal through State (FDEP)	194,664	536,914	400,793	(136,121)	-25.4%
SOURCE OF FUND TOTAL	24,940,262	55,775,124	36,700,828	(19,074,296)	-34.2%

District Revenues include:

Ad Valorem	3,258,534	3,433,785	3,433,785	-	0%
Timber Sales	3,034,678	1,500,000	2,000,000	500,000	33%
Permit & License Fees	396,205	332,500	405,250	72,750	22%
Miscellaneous Revenues	318,671	795,840	490,874	(304,966)	-38%

Budget Highlights

3. Major Sources of Funds Variances

The District's annual budget is funded by District, local, state, federal, and miscellaneous revenue sources. District sources include estimates for ad valorem revenues (\$3,433,785), timber sales (\$2,000,000), permit fees (\$405,250), and miscellaneous revenues (\$490,874), such as grants from non-profit groups like the National Fish and Wildlife Foundation, interest earnings, fines, and apiary leases. The table on the previous page compares FY 2014-2015 Actual-Non-Final (unaudited), FY 2015-2016 Adopted, and FY 2016-2017 Preliminary Budget revenue by source. The following is a summary of major revenue source variances.

Ecosystem Management and Restoration Trust Fund (94.8 percent decrease)

The District's budget includes the remaining Ecosystem Management and Restoration Trust Fund revenue of \$141,389, which represents a decrease of \$2,553,069 from FY 2015-2016. The decrease is due to progress made in the St. Andrew Bay and Apalachicola River and Bay watershed projects in FY 2015-2016. The District is using carryover funds from prior years for these activities. No new legislative funds have been appropriated since 2008.

Water Management Lands Trust Fund (WMLTF) (35.1 percent decrease)

The WMLTF reduction of \$500,000 is due to spending down a FY 2013-2014 nonrecurring state appropriation of \$3,000,000 for Apalachicola Bay water quality improvement projects. The remaining balance of \$500,000 from the FY 2013-2014 WMLTF appropriation is budgeted to complete water quality improvement projects in Apalachicola Bay.

State General Revenue (29.6 percent decrease)

The FY 2016-2017 Preliminary Budget assumes the FY 2015-2016 General Revenue appropriations for general operations of \$3,360,000 and \$1,851,231 for environmental resource permitting will continue into the next year. The reduction of \$2,254,450 mainly reflects ongoing accomplishment of major springs restoration projects, including within the Jackson Blue Spring and Wakulla Spring groundwater contribution areas, as well as for springs within the Econfina Creek spring complex and Holmes Creek spring run. Additional components of the reduction reflect completion of a DEP spring monitoring grant.

Florida Forever (No change)

Florida Forever funding has been used to acquire land and to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and for capital land improvement and public access to those lands. The balance of \$372,480 in Florida Forever funding will be directed to water quality improvement and/or habitat restoration consistent with the District's SWIM program in FY 2016-2017.

Land Acquisition Trust Fund (LATF) (41.5 percent decrease)

The FY 2016-2017 Preliminary Budget assumes the FY 2015-2016 LATF appropriations for MFLs of \$1,500,000 and land management operations of \$825,000 will continue into the next year. The reduction of \$7,225,643 in the trust fund reflects the portion of the \$15,088,568 received in FY 2015-2016 from DEP for springs protection planned to be

Budget Highlights

expended on springs-related projects before the start of the new fiscal year. The remaining springs funding of \$7,862,925 is budgeted to complete protection and restoration efforts planned for Jackson Blue Spring, Wakulla Spring, Indian Spring, and James Tract projects.

Federal Revenue (14.3 percent decrease)

Federal funding continues to support consultant services for flood studies for the FEMA Risk MAP initiative as well as reviews and screening conducted for the Efficient Transportation Decision Making (ETDM) program for the FDOT. The District's budget includes \$2,225,091 from FEMA, which represents a decrease of \$303,316, primarily due to the completion of coastal flood analysis for six coastal counties. The budget of \$32,194 for ETDM reflects a small reduction of \$3,186 in revenues, given uncertainty of the need for new transportation project reviews. Federal revenues also come to the District through DEP, providing \$400,793 in the FY 2016-2017 Preliminary Budget. This amount includes \$83,961 in grant funds to assist DEP with a statewide Integrated Water Resources Monitoring Network initiative, involving the collection of water quality samples and habitat assessments in streams, rivers, and lakes as well as groundwater quality samples across Northwest Florida. Another \$316,832 in federal funds from DEP (plus District match of \$64,000) is provided for up to four row-crop producers in the Jackson Blue Spring and Merritts Mill Pond areas to implement a sod-based crop rotation system with the goal of reducing irrigation water usage and nitrogen usage.

Fund Balance

The District has a number of reserve accounts that are available for necessary and unanticipated large expenditures. In FY 2016-2017, the District will use \$441,316 to fund necessary recurring expenditures and \$8,857,969 for nonrecurring expenditures that are mostly for grants to help local governments and non-profit utilities achieve water supply development priorities. The total use of reserves for FY 2016-2017 is estimated to be \$9,299,285.

Budget Highlights

4. Source of Funds by Program

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2015-16 (Adopted)

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2015-16 (Adopted)
District Revenues	-	499,050	2,275,100	2,180,657	214,264	893,054	6,062,125
Fund Balance	106,803	14,772,783	675,219	-	-	-	15,554,805
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	146,840	-	-	-	-	-	146,840
State General Revenues	3,037,782	2,255,535	-	2,332,364	-	-	7,625,681
Ecosystem Management Trust Fund	-	2,694,458	-	-	-	-	2,694,458
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,378,072	-	-	-	-	1,378,072
Water Management Lands Trust Fund	-	1,426,394	-	-	-	-	1,426,394
Land Acquisition Trust Fund	1,500,000	15,088,568	825,000	-	-	-	17,413,568
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	372,480	-	-	-	-	372,480
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	-	-	-	-	-	-
Federal Revenues	2,528,407	-	-	35,380	-	-	2,563,787
Federal through State (FDEP)	220,082	316,832	-	-	-	-	536,914
SOURCE OF FUND TOTAL	7,539,914	38,804,172	3,775,319	4,548,401	214,264	893,054	55,775,124

District Revenues include
 Ad Valorem 3,433,785
 Timber Sales 1,500,000
 Permit & License Fees 332,500
 Miscellaneous Revenues 795,840

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SOURCE OF FUNDS BY PROGRAM Fiscal Year 2016-17 (Preliminary)

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2016-17 (Preliminary)
District Revenues	-	466,999	2,515,374	2,209,571	210,955	927,010	6,329,909
Fund Balance	584,636	8,480,414	234,235	-	-	-	9,299,285
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	141,580	-	-	-	-	-	141,580
State General Revenues	2,431,958	682,018	-	2,257,255	-	-	5,371,231
Ecosystem Management Trust Fund	-	141,389	-	-	-	-	141,389
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,144,687	-	-	-	-	1,144,687
Water Management Lands Trust Fund	-	926,394	-	-	-	-	926,394
Land Acquisition Trust Fund	1,500,000	7,862,925	825,000	-	-	-	10,187,925
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	372,480	-	-	-	-	372,480
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	127,870	-	-	-	-	-	127,870
Federal Revenues	2,225,091	-	-	32,194	-	-	2,257,285
Federal through State (FDEP)	83,961	316,832	-	-	-	-	400,793
SOURCE OF FUND TOTAL	7,095,096	20,394,138	3,574,609	4,499,020	210,955	927,010	36,700,828

District Revenues include
 Ad Valorem 3,433,785
 Timber Sales 2,000,000
 Permit & License Fees 405,250
 Miscellaneous Revenues 490,874

Budget Highlights

5. Proposed Millage Rate

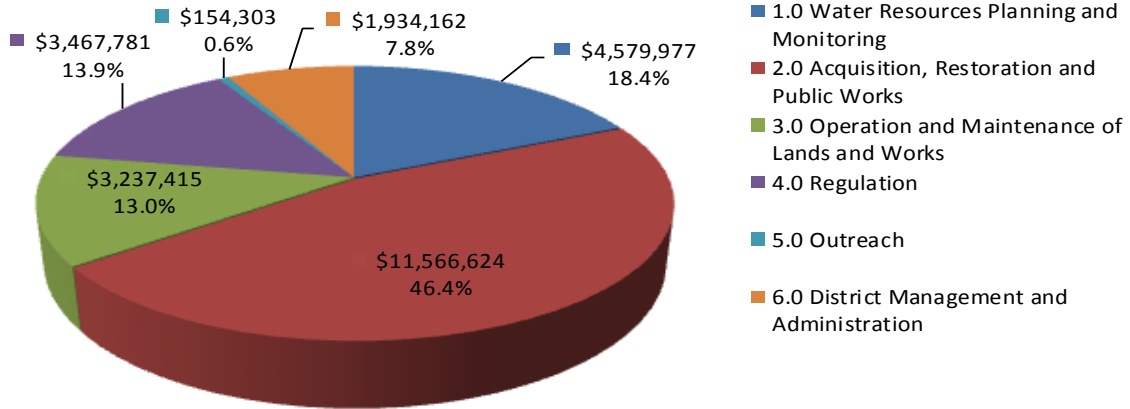
DISTRICTWIDE – Ad Valorem Taxes			
	Fiscal Year 2014-15 Adopted Budget	Fiscal Year 2015-16 Adopted Budget	Fiscal Year 2016-17 Preliminary Budget
Millage Rate	0.0390	0.0378	0.0378
Rolled-back Rate	0.0390	0.0378	0.0378
Rolled-back Rate Change (%)	0.00%	0.00%	0.00%
Gross Taxable Value for Operating Purposes	\$86,711,098,855	\$90,840,872,683	\$90,840,872,683
Net New Taxable Value	\$ 1,147,221,046	\$ 1,307,072,757	\$ 1,307,072,757
Adjusted Taxable Value	\$85,563,877,809	\$89,533,799,926	\$89,533,799,926

Budget Highlights

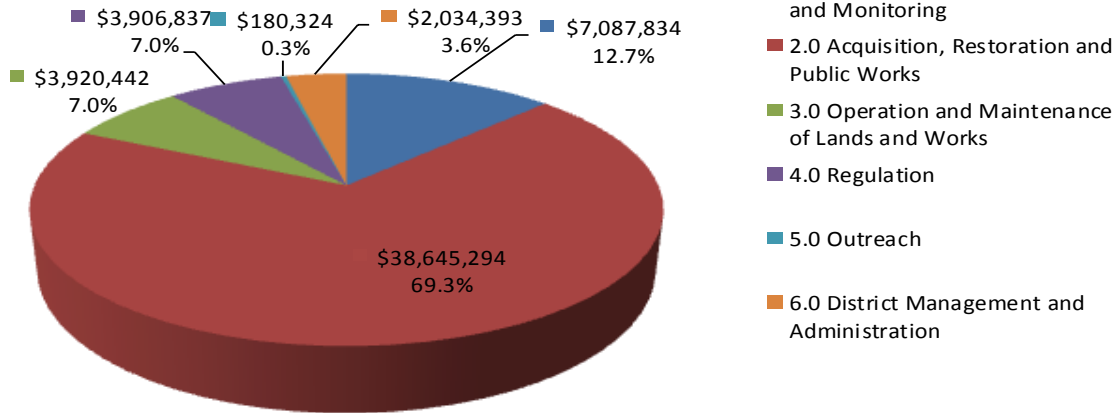
6. Three-Year Use of Funds by Program

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
 PRELIMINARY BUDGET - Fiscal Year 2016-2017
 EXPENDITURES BY PROGRAM

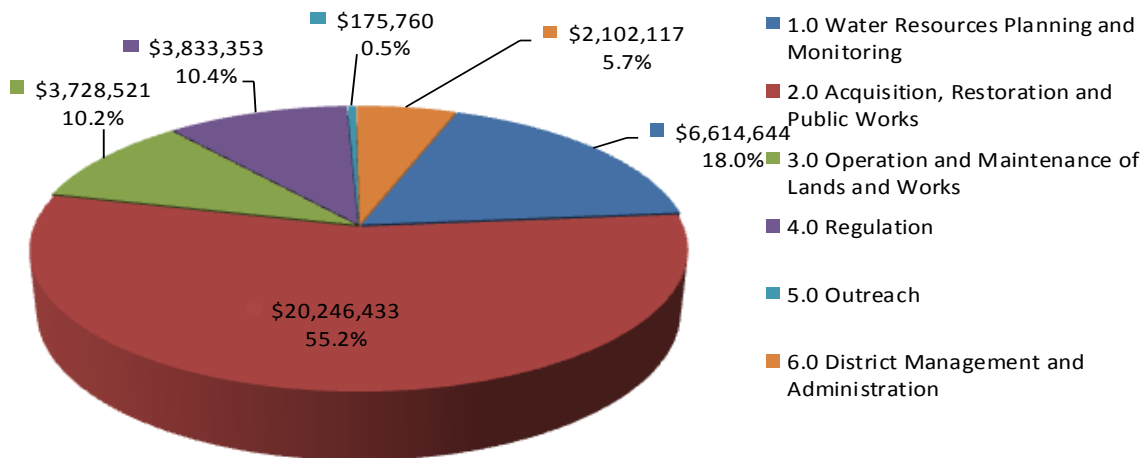
Fiscal Year 2014-15 (Actual-Non-Final)



Fiscal Year 2015-16 (Adopted Budget)



Fiscal Year 2016-17 (Preliminary Budget)



Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM

Fiscal Years 2014-15 (Actual-Non-Final) 2015-16 (Adopted) 2016-17 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2016-2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
1.0 Water Resources Planning and Monitoring	\$3,733,756	\$4,579,977	\$7,087,834	\$6,614,644	-\$473,190	-6.7%
1.1 - District Water Management Planning	1,558,481	1,720,684	2,356,621	2,826,946	470,325	20.0%
1.1.1 Water Supply Planning	148,435	60,799	103,255	282,747	179,492	173.8%
1.1.2 Minimum Flows and Levels	681,012	1,070,031	1,671,801	1,979,075	307,274	18.4%
1.1.3 Other Water Resources Planning	729,034	589,854	581,565	565,124	-16,441	-2.8%
1.2 - Research, Data Collection, Analysis and Monitoring	664,453	1,063,830	1,604,984	954,303	-650,681	-40.5%
1.3 - Technical Assistance	1,396,487	1,422,273	2,664,045	2,345,205	-318,840	-12.0%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	0	
1.5 - Technology and Information Services	114,335	373,190	462,184	488,190	26,006	5.6%
2.0 Acquisition, Restoration and Public Works	\$9,440,282	\$11,566,624	\$38,645,294	\$20,246,433	-\$18,398,861	-47.6%
2.1 - Land Acquisition	34,600	25,785	4,902,863	74,949	-4,827,914	-98.5%
2.2 - Water Source Development	6,034,710	5,088,998	14,570,100	8,755,644	-5,814,456	-39.9%
2.2.1 Water Resource Development Projects	102,185	216,120	638,340	990,851	352,511	55.2%
2.2.2 Water Supply Development Assistance	5,932,525	4,872,878	13,931,760	7,764,793	-6,166,967	-44.3%
2.2.3 Other Water Source Development Activities	0	0	0	0	0	
2.3 - Surface Water Projects	2,275,767	4,890,183	18,142,819	11,232,178	-6,910,641	-38.1%
2.4 - Other Cooperative Projects	0	0	0	0	0	
2.5 - Facilities Construction and Major Renovations	246,911	192,116	240,000	100,000	-140,000	-58.3%
2.6 - Other Acquisition and Restoration Activities	799,787	1,188,333	710,000	25,000	-685,000	-96.5%
2.7 - Technology and Information Services	48,507	181,209	79,512	58,662	-20,850	-26.2%
3.0 Operation and Maintenance of Lands and Works	\$2,862,776	\$3,237,415	\$3,920,442	\$3,728,521	-\$191,921	-4.9%
3.1 - Land Management	2,149,390	2,493,232	3,051,049	2,865,114	-185,935	-6.1%
3.2 - Works	1,222	832	5,422	3,841	-1,581	-29.2%
3.3 - Facilities	349,885	296,887	376,033	374,165	-1,868	-0.5%
3.4 - Invasive Plant Control	0	0	0	0	0	
3.5 - Other Operation and Maintenance Activities	0	0	0	0	0	
3.6 - Fleet Services	82,338	35,696	47,443	72,443	25,000	52.7%
3.7 - Technology and Information Services	279,941	410,768	440,495	412,958	-27,537	-6.3%
4.0 Regulation	\$3,244,518	\$3,467,781	\$3,906,837	\$3,833,353	-\$73,484	-1.9%
4.1 - Consumptive Use Permitting	550,118	582,835	633,908	600,183	-33,725	-5.3%
4.2 - Water Well Construction Permitting and Contractor Licensin	637,777	670,278	799,492	802,820	3,328	0.4%
4.3 - Environmental Resource and Surface Water Permitting	1,294,673	1,250,653	1,406,351	1,388,333	-18,018	-1.3%
4.4 - Other Regulatory and Enforcement Activities	342,237	316,356	382,996	410,704	27,708	7.2%
4.5 - Technology and Information Services	419,713	647,659	684,090	631,313	-52,777	-7.7%
5.0 Outreach	\$135,950	\$154,303	\$180,324	\$175,760	-\$4,564	-2.5%
5.1 - Water Resource Education	0	0	0	0	0	
5.2 - Public Information	132,098	144,918	170,049	165,485	-4,564	-2.7%
5.3 - Public Relations	0	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	3,852	9,385	10,275	10,275	0	0.0%
5.5 - Other Outreach Activities	0	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$19,417,282</i>	<i>\$23,006,100</i>	<i>\$53,740,731</i>	<i>\$34,598,711</i>	<i>-\$19,142,020</i>	<i>-35.6%</i>
6.0 District Management and Administration	\$2,409,366	\$1,934,162	\$2,034,393	\$2,102,117	\$67,724	3.3%
6.1 - Administrative and Operations Support	2,355,922	1,878,188	1,974,393	2,042,117	67,724	3.4%
6.1.1 - Executive Direction	634,749	635,451	679,568	699,829	20,261	3.0%
6.1.2 - General Counsel / Legal	0	0	0	0	0	
6.1.3 - Inspector General	0	0	0	0	0	
6.1.4 - Administrative Support	734,576	806,247	851,827	834,028	-17,799	-2.1%
6.1.5 - Fleet Services	0	0	0	0	0	
6.1.6 - Procurement / Contract Administration	0	0	0	0	0	
6.1.7 - Human Resources	97,481	100,645	113,341	118,239	4,898	4.3%
6.1.8 - Communications	0	0	0	0	0	
6.1.9 - Technology and Information Services	889,116	335,845	329,657	390,021	60,364	18.3%
6.2 - Computer/Computer Support	0	0	0	0	0	
6.3 - Reserves	0	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	53,444	55,974	60,000	60,000	0	0.0%
TOTAL	\$21,826,648	\$24,940,262	\$55,775,124	\$36,700,828	-\$19,074,296	-34.2%

Budget Highlights

7. Major Use of Funds Variances

1.0 Water Resources Planning and Monitoring

FY 2016-2017 funding is \$6,614,644, a net decrease of approximately 6.7 percent from FY 2015-2016. This decrease reflects completion of Coastal Inundation and Risk MAP modeling tasks for FEMA projects and completion of a springs monitoring grant in FY 2015-2016.

2.0 Acquisition, Restoration and Public Works

FY 2016-2017 funding is \$20,246,433, a 47.6 percent decrease from FY 2015-2016. The overall program decrease of \$18,398,861 consists of planned completion of land acquisition projects for springs protection, completion of stormwater projects in the Apalachicola and St. Andrew Bay watersheds, and completion of water supply development projects.

While this program's budget decreased by more than \$18 million, the District proposes two projects receive nonrecurring funding. They include \$25,000 for streambank restoration and protection efforts at Seven Runs Park in the Choctawhatchee River WMA and \$500,000 for a grant to assist with a wastewater reuse project within the District's Region III RWSP area. Seven Runs improvements will include the in-house installation of geo-technical bags to create a natural vegetative retaining wall, stormwater improvements, and public access enhancements. The \$500,000 grant is to Bay County for the North Bay Wastewater Reuse Line project. These funds will help support collaborative effort on the part of Bay County and Gulf Power Company to install approximately 7.5 miles of reuse line from the North Bay Wastewater Treatment Facility to Gulf Power's Plant Smith facility. This is one component of a major wastewater reuse initiative in the North Bay area intended to enhance the efficient use of water resources and improve the water quality entering St. Andrew Bay, a SWIM priority waterbody.

Just over \$8 million of Program 2 funding remains for springs restoration and protection. The springs funding will support efforts to improve conditions in Wakulla Spring, Jackson Blue Spring, and springs associated with the Econfina Creek system. Planned project activities include land acquisition for springs protection at Jackson Blue Spring; springs bank protection and habitat restoration along Econfina Creek and Holmes Creek; implementation of agricultural best management practices for water quality improvement and water conservation; and grant funding to help local governments connect areas now served by septic systems to central sewer systems.

Program 2 carries forward funding from prior years for numerous other projects that involve water source development and surface water initiatives. They include:

- \$7,710,293 in water supply development assistance grants awarded since FY 2013-2014.

Budget Highlights

- \$1,067,783 to continue supporting local government water quality improvement projects and watershed protection and restoration activities for Apalachicola River and Bay and St. Andrew Bay.
- \$451,957 for springs system protection and restoration by supporting the MIL and sod-based crop rotation programs within the Jackson Blue Spring basin.
- \$372,480 in Florida Forever funding to contribute to water quality improvement and/or habitat restoration consistent with the District's SWIM program.

Program 2 is also comprised of the renovation budget regarding District facilities. In FY 2014-2015, funds were provided to update and expand the District's Lands Division forestry operations field office facility in Youngstown. This expansion enabled the District to close the Marianna field office. Through an agreement with the new owner of the Marianna building, Jackson County, the District is able to maintain an office, vehicle parking, and temporary parking for trailerable equipment to expedite work on projects in the Jackson and Calhoun county area. By having completed substantial renovations over the past several years, the FY 2016-2017 Preliminary Budget is reduced by \$140,000 for a remaining renovation budget of \$100,000.

3.0 Operation and Maintenance of Lands and Works

This program's FY 2016-2017 Preliminary Budget is \$3,728,521, a 4.9 percent decrease from the FY 2015-2016 Adopted Budget of \$3,920,442. Activities include Land Management, Works, Facilities, Fleet Services, and IT operations that support this program. Land Management represents 76.8 percent of the program's budget to restore, improve, protect, and maintain more than 200,000 acres of District-owned land. Program Salaries and Benefits and Operating Expenses continue to be the significant drivers of expenditures in comparison to Fixed Capital Outlay which can vary significantly from year to year.

Program 3 is also comprised of the operations and maintenance budget for administrative buildings and grounds. The FY 2016-2017 Preliminary Budget includes a small reduction of \$1,868 for a total budget of \$374,165. Funds provide for building security, janitorial services, utilities, building insurance, phone service, generator use, and building and shop supplies. In particular, funds cover maintenance and repair costs for buildings, grounds, and electrical and plumbing needs. A replacement plan for the District headquarters' 13 central air conditioning/heating units was implemented in FY 2015-2016 and includes the potential replacement of four units in FY 2016-2017.

4.0 Regulation

This program's FY 2016-2017 Preliminary Budget of \$3,833,353 is 1.9 percent less than the FY 2015-2016 Adopted Budget. This decrease is due primarily to a \$71,439 reduction in Operating Expenses for Information Technology that includes lower repair and maintenance costs for servers and software supporting this program.

The Regulatory Services Division uses the e-Permitting and e-Regulatory database system in the Environmental Resource and Surface Water Permitting program and the

Budget Highlights

Water Use Permitting program. The Water Well Construction Permitting program is scheduled to be using the system by mid-2017.

The Regulatory Services staff may engage in rulemaking in FY 2016-2017. This will require staff time, legal assistance, and a contractor to develop a Statement of Estimated Regulatory Costs (SERC). The District will use a financial analysis contractor experienced with SERC development.

The Regulatory Services Division also budgeted a decrease in Contracted Services of 11.7 percent (\$26,973) related to banking expenses for online payments.

5.0 Outreach

This program's FY 2016-2017 Preliminary Budget is \$175,760, a reduction of \$4,564 or 2.5 percent from FY 2015-2016. This program funds a Communications Director and Communications Specialist as well as operational expenses for conducting the outreach efforts of the District. Personnel costs decreased slightly and some operating expenses were reduced to better align with historical spending patterns.

6.0 District Management and Administration

This program's FY 2016-2017 Preliminary Budget is \$2,102,117, a 3.3 percent increase over FY 2015-2016. This program funds the Governing Board, Executive Director, Information Technology, Human Resources, and Finance functions of the District. The \$67,724 increase across the program is mainly due to an additional \$60,364 for IT services. These include an increase to online data services costs associated with more bandwidth needs of the District, repair and maintenance expenses, e.g., updates, for related software purchases made in FY 2015-2016 and planned for FY 2016-2017, and legal counsel services to help review contracts involving IT initiatives. The remaining variance is a net increase of \$7,360. This amount consists of increases for a planned retirement-related leave payout, insurance, copier lease, and legal counsel services offset by decreases in personnel ad placements, the distribution of postage from the Division of Administration to other divisions, and a one-time actuary study planned for FY 2015-2016 and removed from the FY 2016-2017 Preliminary Budget.

Districtwide Information Technology

The District is proposing expenditures of \$1,917,316 for IT in FY 2016-2017, which is \$12,675 or 0.7 percent more than budgeted in FY 2015-2016. The District's IT efforts in FY 2016-2017 will primarily focus on maintenance and support to provide solutions that meet the business needs of the organization. Hardware and software will be maintained or replaced to ensure capacity, performance, and adherence to support requirements. The small change in IT's budget is a net increase of larger variances. Substantial increases in online data service charges associated with greater bandwidth needs and in maintenance agreements from related software purchases are offset by significant savings attributable to e-Permitting and e-Regulatory applications that became operational in FY 2015-2016.

Budget Highlights

It should be noted that IT's budget is shown in activities across programs allocated by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses. The FY 2016-2017 allocation for IT resources is set at 16.0 percent for Regulatory Services specific to ERP operations, 17.7 percent for other Regulatory Services operations, 25.2 percent for Water Resources Planning and Monitoring, 2.5 percent for mitigation-related assistance, 16.8 percent for Operations and Maintenance of Lands and Works, and 21.8 percent for District Management and Administration.

Program and Activity Allocations

A. Program Definitions, Descriptions and Budget

The following section provides definitions and descriptions by program as previously defined by the EOG. Each program has five segments, including Program Definitions; District Definitions; Changes and Trends; Major Budget Items; and Budget Variances. It should be noted that the budget variances segment compares the FY 2015-2016 Adopted Budget with the FY 2016-2017 Preliminary Budget.

Programs with a minor variance are generally considered to be within an allowable margin and do not include a detailed explanation. A more detailed description is provided for programs with a significant budget variance. There are numerous variances resulting from the reallocation of staff resources and expenditures across program areas to more accurately align costs and provide resources for priority activities. Personnel information for all six program areas is also summarized on the following pages.

Due to a relatively low ad valorem millage rate and subsequently small amount of revenue collected in proportion to the total budget, it is necessary for the District to use all sources of revenue to fund the administrative support activities. All program activities that have Salaries and Benefits in their budget transfer a portion of the revenue collected to the administrative activities. The transfers-out, if presented in the budget, would overstate the requested expenditure budget as they provide authority for the transfer of cash from one fund to another. For the same reason, the transfers-in are not presented in the budget as they are revenue received by another fund being transferred to the General Fund. Including the transfers-in would overstate the available resources of the District.

Because of the required transfers, the revenue and expenditures presented in the following program and activity spreadsheets will not be balanced. Programs that are transferring funds out will have higher revenue receipts than the expenditure budget and programs receiving the transfer will show lower revenue than the expenditure budget. No revenue will appear in the following charts for activities funded totally by transfers.

<u>Expenditure Category</u>	<u>Budget</u>	<u>Funds</u>	<u>Difference</u>
Salaries and Benefits	8,249,949	7,287,511	(962,438)
Other Personal Services	351,544	338,454	(13,090)
Contracted Services	6,891,510	6,713,958	(177,552)
Operating Expenses	2,687,534	2,096,208	(591,326)
Operating Capital Outlay	616,853	616,853	0
Fixed Capital Outlay	180,000	180,000	0
Interagency Expenditures (Cooperative Funding)	17,723,438	17,723,438	0
Interagency Transfers	0	1,744,406	1,744,406
Total	<u>36,700,828</u>	<u>36,700,828</u>	<u>0</u>

Program and Activity Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

ALL PROGRAMS

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
1.0 Water Resources Planning and Monitoring	\$ 2,469,337	\$ 3,733,756	\$ 4,579,977	\$ 7,087,834	\$ 6,614,644	\$ (473,190)	-6.7%
2.0 Acquisition, Restoration and Public Works	\$ 2,745,571	\$ 9,440,282	\$ 11,566,624	\$ 38,645,294	\$ 20,246,433	\$ (18,398,861)	-47.6%
3.0 Operation and Maintenance of Lands and Works	\$ 2,765,509	\$ 2,862,776	\$ 3,237,415	\$ 3,920,442	\$ 3,728,521	\$ (191,921)	-4.9%
4.0 Regulation	\$ 2,968,755	\$ 3,244,518	\$ 3,467,781	\$ 3,906,837	\$ 3,833,353	\$ (73,484)	-1.9%
5.0 Outreach	\$ 121,091	\$ 135,950	\$ 154,303	\$ 180,324	\$ 175,760	\$ (4,564)	-2.5%
6.0 District Management and Administration	\$ 1,900,404	\$ 2,409,366	\$ 1,934,162	\$ 2,034,393	\$ 2,102,117	\$ 67,724	3.3%
TOTAL	\$ 12,970,667	\$ 21,826,648	\$ 24,940,262	\$ 55,775,124	\$ 36,700,828	\$ (19,074,296)	-34.2%

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 7,026,076	\$ 7,613,198	\$ 7,994,942	\$ 8,369,588	\$ 8,249,949	\$ (119,639)	-1.4%
Other Personal Services	\$ 155,602	\$ 248,761	\$ 270,646	\$ 360,497	\$ 351,544	\$ (8,953)	-2.5%
Contracted Services	\$ 2,683,297	\$ 3,473,909	\$ 3,568,283	\$ 7,895,507	\$ 6,891,510	\$ (1,003,997)	-12.7%
Operating Expenses	\$ 2,036,653	\$ 2,104,691	\$ 2,019,448	\$ 2,936,949	\$ 2,687,534	\$ (249,415)	-8.5%
Operating Capital Outlay	\$ 228,632	\$ 506,167	\$ 687,664	\$ 719,976	\$ 616,853	\$ (103,123)	-14.3%
Fixed Capital Outlay	\$ 47,587	\$ 937,153	\$ 1,345,310	\$ 5,783,568	\$ 180,000	\$ (5,603,568)	-96.9%
Interagency Expenditures (Cooperative Funding)	\$ 792,820	\$ 6,942,769	\$ 9,053,969	\$ 29,709,039	\$ 17,723,438	\$ (11,985,601)	-40.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 12,970,667	\$ 21,826,648	\$ 24,940,262	\$ 55,775,124	\$ 36,700,828	\$ (19,074,296)	-34.2%

SOURCE OF FUNDS

Fiscal Year 2016-17

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 3,470,712	\$ 26,599	\$ -	\$ 65,783	\$ 3,425,679	\$ 298,738	\$ 7,287,511
Other Personal Services	\$ 93,014	\$ -	\$ -	\$ 1,139	\$ 242,744	\$ 1,557	\$ 338,454
Contracted Services	\$ 1,402,798	\$ 478,684	\$ -	\$ 10,550	\$ 2,890,926	\$ 1,931,000	\$ 6,713,958
Operating Expenses	\$ 465,200	\$ 65,600	\$ -	\$ 27,780	\$ 1,499,353	\$ 38,275	\$ 2,096,208
Operating Capital Outlay	\$ 228,145	\$ 123,150	\$ -	\$ 20,800	\$ 242,758	\$ 2,000	\$ 616,853
Fixed Capital Outlay	\$ 55,000	\$ 75,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 180,000
Interagency Expenditures (Cooperative Funding)	\$ 8,000	\$ 8,274,293	\$ -	\$ -	\$ 9,124,313	\$ 316,832	\$ 17,723,438
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intra-agency Transfers	\$ 607,040	\$ 255,959	\$ -	\$ 15,528	\$ 796,203	\$ 69,676	\$ 1,744,406
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 6,329,909	\$ 9,299,285	\$ -	\$ 141,580	\$ 18,271,976	\$ 2,658,078	\$ 36,700,828

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	101.0	\$ 5,757,827	\$ 8,205,422	\$ 44,527	\$ 8,249,949
Other Personal Services	9.4	\$ 284,874	\$ 351,544	\$ -	\$ 351,544
Contracted Services	-	\$ -	\$ 4,717,070	\$ 2,174,440	\$ 6,891,510
Operating Expenses			\$ 2,616,113	\$ 71,421	\$ 2,687,534
Operating Capital Outlay			\$ 384,703	\$ 232,150	\$ 616,853
Fixed Capital Outlay			\$ 30,000	\$ 150,000	\$ 180,000
Interagency Expenditures (Cooperative Funding)			\$ 169,125	\$ 17,554,313	\$ 17,723,438
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 16,473,977	\$ 20,226,851	\$ 36,700,828

WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2015-2016 to 2016-2017	
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	105.0	101.0	101.0	101.0	101.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Other Personal Services	15.0	10.4	9.4	9.4	9.4	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
TOTAL WORKFORCE	120.0	111.4	110.4	110.4	110.4	0.0	0.00%

Program and Activity Allocations

Northwest Florida Water Management District
 NEW ISSUES - REDUCTION SUMMARY
 Fiscal Year 2016-17
 Preliminary Budget - January 15, 2016

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
Reductions							
Salaries and Benefits	216,199	132,729	105,144	22,406	4,434	48,511	529,423
Other Personal Services	199	7,651	1,752	10,583	0	475	20,660
Contracted Services	1,216,230	1,186,881	82,180	45,465	0	6,000	2,536,756
Operating Expenses	43,007	110,211	231,716	97,322	1,619	29,376	513,251
Operating Capital Outlay	113,589	0	71,000	0	0	0	184,589
Fixed Capital Outlay	0	5,603,568	25,000	0	0	0	5,628,568
Interagency Expenditures (Cooperative Funding)	0	12,620,726	0	0	0	0	12,620,726
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,589,224	19,661,766	516,792	175,776	6,053	84,362	

New Issues							
Salaries and Benefits	223,278	48,886	74,231	1,375	1,489	60,525	409,784
Other Personal Services	4,178	4,252	2,519	0	0	758	11,707
Contracted Services	846,231	539,483	108,541	18,492	0	20,012	1,532,759
Operating Expenses	41,547	10,035	113,756	28,778	0	69,720	263,836
Operating Capital Outlay	800	124	25,824	53,647	0	1,071	81,466
Fixed Capital Outlay	0	25,000	0	0	0	0	25,000
Interagency Expenditures (Cooperative Funding)	0	635,125	0	0	0	0	635,125
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,116,034	1,262,905	324,871	102,292	1,489	152,086	

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
NET CHANGE							
Salaries and Benefits	7,079	(83,843)	(30,913)	(21,031)	(2,945)	12,014	(119,639)
Other Personal Services	3,979	(3,399)	767	(10,583)	0	283	(8,953)
Contracted Services	(369,999)	(647,398)	26,361	(26,973)	0	14,012	(1,003,997)
Operating Expenses	(1,460)	(100,176)	(117,960)	(68,544)	(1,619)	40,344	(249,415)
Operating Capital Outlay	(112,789)	124	(45,176)	53,647	0	1,071	(103,123)
Fixed Capital Outlay	0	(5,578,568)	(25,000)	0	0	0	(5,603,568)
Interagency Expenditures (Cooperative Funding)	0	(11,985,601)	0	0	0	0	(11,985,601)
Reserves - Emergency Response	0	0	0	0	0	0	0
	(473,190)	(18,398,861)	(191,921)	(73,484)	(4,564)	67,724	(19,074,296)

Program and Activity Allocations

Water Resources Planning and Monitoring (Program 1.0)

This program area includes all water management planning, including water supply planning; other water resources planning; development of MFLs; research, data collection, analysis and monitoring; and technical assistance including local and regional plan and program reviews.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.0 Water Resources Planning and Monitoring

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,360,739	\$ 1,632,804	\$ 1,878,631	\$ 2,039,125	\$ 2,046,204	\$ 7,079	0.3%
Other Personal Services	\$ 19,281	\$ 12,702	\$ 20,251	\$ 20,529	\$ 24,508	\$ 3,979	19.4%
Contracted Services	\$ 826,050	\$ 1,614,610	\$ 1,984,703	\$ 4,213,946	\$ 3,843,947	\$ (369,999)	-8.8%
Operating Expenses	\$ 179,668	\$ 236,421	\$ 251,328	\$ 405,175	\$ 403,715	\$ (1,460)	-0.4%
Operating Capital Outlay	\$ 83,599	\$ 187,219	\$ 412,227	\$ 359,059	\$ 246,270	\$ (112,789)	-31.4%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 50,000	\$ 32,837	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,469,337	\$ 3,733,756	\$ 4,579,977	\$ 7,087,834	\$ 6,614,644	\$ (473,190)	-6.7%

SOURCE OF FUNDS

Fiscal Year 2016-17

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 65,783	\$ 1,707,814	\$ 272,607	\$ 2,046,204
Other Personal Services	\$ -	\$ -	\$ -	\$ 1,139	\$ 21,812	\$ 1,557	\$ 24,508
Contracted Services	\$ -	\$ 417,633	\$ -	\$ 10,550	\$ 1,484,764	\$ 1,931,000	\$ 3,843,947
Operating Expenses	\$ -	\$ 5,800	\$ -	\$ 27,780	\$ 331,860	\$ 38,275	\$ 403,715
Operating Capital Outlay	\$ -	\$ 102,150	\$ -	\$ 20,800	\$ 121,320	\$ 2,000	\$ 246,270
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ 584,636	\$ -	\$ 141,580	\$ 4,059,828	\$ 2,309,052	\$ 7,095,096

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	21.0	\$ 1,462,192	\$ 2,039,428	\$ 6,776	\$ 2,046,204
Other Personal Services	1.0	\$ 22,665	\$ 24,508	\$ -	\$ 24,508
Contracted Services	-	\$ -	\$ 2,608,947	\$ 1,235,000	\$ 3,843,947
Operating Expenses			\$ 385,665	\$ 18,050	\$ 403,715
Operating Capital Outlay			\$ 210,620	\$ 35,650	\$ 246,270
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 50,000	\$ -	\$ 50,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 5,319,168	\$ 1,295,476	\$ 6,614,644

WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2015-2016 to 2016-2017	
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	19.0	21.0	21.0	21.0	21.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	4.0	1.5	1.0	1.0	1.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	23.0	22.5	22.0	22.0	22.0	0.0	0.00%

Program and Activity Allocations

Changes and Trends

The District will continue the development of MFLs for Northwest Florida that began in FY 2012-2013. Staffing and Other Personal Services for water management planning in FY 2016-2017 increased due to the Districtwide Water Supply Assessment and Region II RWSP updates; support for springs and Gulf of Mexico restoration activities; and MFL development for the Shoal and Lower Yellow River system. The decreases in Contracted Services, Operating Expenses, and Operating Capital Outlay primarily reflect completion of coastal inundation and Risk MAP modeling tasks for FEMA projects and completion of a springs monitoring grant in FY 2015-2016. Both MFL development and FEMA technical assistance projects will continue to comprise large portions of this program, with budgets that will vary from year-to-year based on work accomplished and the cyclical nature of the work products.

Budget Variances

This program reflects an overall decrease of \$473,190 or 6.7 percent, mainly due to completed FEMA projects during FY 2015-2016. Salaries and Benefits, however, increase by \$7,079 or 0.3 percent, due to MFL development, an update to the WSA and Region II RWSP, and expanded support for prioritizing watershed restoration projects associated with the federal RESTORE Act. Reductions in Contracted Services (\$369,999 or 8.8 percent) are primarily due to completion of several FEMA projects. In addition to the aforementioned reasons, decreases in Operating Expenses (\$1,460 or 0.4 percent) and Operating Capital Outlay (\$112,789 or 31.4 percent) are also due to cost savings realized in FY 2015–2016 for equipment purchases, training, and monitoring efforts to facilitate MFL development.

Major Budget Items

Contracted Services makes up more than half (58.1 percent) of the budget for this program followed by Salaries and Benefits (30.9 percent). Contracted Services is for management consultant activity for FEMA coastal inundation and Risk MAP projects as well as MFL development. The Salaries and Benefits budget covers several major activities conducted by the District such as MFL development, water supply planning, watershed planning, and technical assistance.

Program and Activity Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
1.0 Water Resources Planning and Monitoring
Fiscal Year 2016-17
Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)		22.00	\$	7,087,834
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				216,199
1	Distribution of labor costs among activities and programs, completion of preliminary FEMA activities, removal of 27th pay period, and fewer leave payouts	213,637		
2	Removal of 27th pay period in IT Bureau	2,562		
Other Personal Services				199
3	Staff time due to reduced MFL activities	199		
Contracted Services				1,216,230
4	Completion of preliminary FEMA mapping projects, outreach, migration to Flood Risk Information System, and quality control plan development tasks	674,000		
5	Completion of DEP springs grant and reduction of budget for contract well drilling expenses	542,230		
Operating Expenses				43,007
6	IT Bureau travel, training, computer equipment, and server repairs and maintenance	17,919		
7	Staff travel, office supplies and continuing education expenses related to completed FEMA activities	11,200		
8	Monitoring operating expenses including fuel, repairs and maintenance, and field supplies	7,813		
9	MFL operating expenses including fuel, cellular, postage, and other field and technical supplies	3,375		
10	Continuing education expenses for other water resources planning staff	2,000		
11	Postage, fuel and travel expenses for Intergovernmental Coordination activities	700		
Operating Capital Outlay				113,589
12	Completion of DEP springs grant	72,800		
13	Replacement of one field vehicle in FY 2016-2017 as opposed to two in FY 2015-2016	26,850		
14	Monitoring stations in both the data collection project and for MFLs	8,275		
15	IT Bureau computer hardware purchases	5,664		
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Reserves				-
TOTAL REDUCTIONS		0.00		1,589,224

Program and Activity Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

1.0 Water Resources Planning and Monitoring

Fiscal Year 2016-17

Preliminary Budget - January 15, 2016

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				223,278
1	Staff time for FEMA projects and anticipated new FEMA grant for FY 2016-2017	85,249		
2	Staff time for increased emphasis on watershed project planning and development; increase also reflects depletion of Ecosystem Trust Fund for surface water improvement and management project implementation	73,868		
3	Staff time for MFL to better match FY 2014-2015 actual salaries, with addition of time for Shoal River project	44,779		
4	Staff time for monitoring activities as general springs monitoring moved from MFLs	13,130		
5	Staff time for joint Water Supply Assessment/Region II Plan Update	4,762		
6	Salary, tax, and benefit adjustments for IT Bureau	1,080		
7	Staff time projected for Emergency Operating Center participation	410		
Other Personal Services				4,178
8	Staff time for project planning and development	1,875		
9	Bonus allocation for existing OPS position	1,516		
10	Regional Water Supply Plan OPS staff time for Water Supply Assessment/Region II Plan Update	630		
11	Staff time for monitoring activities	157		
Contracted Services				846,231
12	New FEMA Flood study analysis and floodplain mapping, community engagement tasks and project scope development for Escambia River Watershed	370,000		
13	Activities for Region II and ongoing technical assessments for MFL program and US Geological Survey data collection for Shoal River	288,365		
14	Completion of joint Water Supply Assessment/Regional II Plan Update and US Geological Survey agricultural mapping project for Escambia and Santa Rosa counties	174,000		
15	Legal Counsel for review of contracts and agreements and contractual services for IT initiatives	13,866		
Operating Expenses				41,547
16	Bandwidth increase for headquarters and field offices, connectivity to St. Johns River Water Management District, and repair and maintenance for software purchased in FY 2015-2016	36,423		
17	Distribution of budget for postage from Division of Administration, office supplies and continuing education for new FEMA Grant projects	3,000		
18	Distribution of budget for postage from Division of Administration to Resource Management Division, copier lease, and office supplies	1,242		
19	IT Bureau computer supplies	782		
20	Distribution of budget for postage for local government/utility RWSP/WSA letters from Division of Administration	100		
Operating Capital Outlay				800
21	Replacement and repair of equipment for expansion of monitoring network	800		
Fixed Capital Outlay				
Interagency Expenditures (Cooperative Funding)				
Reserves				-
TOTAL NEW ISSUES			0.00	1,116,034
1.0 Water Resources Planning and Monitoring				
Total Workforce and Preliminary Budget for FY 2016-17			22.00	\$ 6,614,644

Program and Activity Allocations

District Water Management Planning (Activity 1.1)

The District's Strategic Water Management Plan is the Districtwide planning document developed pursuant to section 373.036, F.S. The document encompasses all other levels of water management planning that include, but are not limited to, local and regional water management and water supply planning, MFLs, watershed planning, and other long-term water resource planning efforts.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.1 District Water Management Planning

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 434,816	\$ 1,036,165	\$ 1,009,323	\$ 1,007,974	\$ 1,015,645	\$ 7,671	0.8%
Other Personal Services	\$ 8,965	\$ 5,509	\$ 11,618	\$ 10,537	\$ 14,359	\$ 3,822	36.3%
Contracted Services	\$ 77,679	\$ 378,793	\$ 607,269	\$ 1,215,200	\$ 1,678,065	\$ 462,865	38.1%
Operating Expenses	\$ 15,002	\$ 25,100	\$ 20,114	\$ 42,910	\$ 38,877	\$ (4,033)	-9.4%
Operating Capital Outlay	\$ 27,366	\$ 62,914	\$ 39,523	\$ 30,000	\$ 30,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 50,000	\$ 32,837	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 563,828	\$ 1,568,481	\$ 1,720,684	\$ 2,356,621	\$ 2,826,946	\$ 470,325	20.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ 457,210	\$ -	\$ -	\$ 2,608,720	\$ -	\$ 3,065,930

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,015,645	\$ -	\$ 1,015,645
Other Personal Services	\$ 14,359	\$ 357	\$ 14,716
Contracted Services	\$ 1,504,065	\$ -	\$ 1,504,065
Operating Expenses	\$ 28,477	\$ -	\$ 28,477
Operating Capital Outlay	\$ 30,000	\$ -	\$ 30,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,642,546	\$ 75,290	\$ 2,717,836

Changes and Trends

The changes and trends for water management planning reflect those described above for Program 1.0: continued efforts to develop MFLs for Northwest Florida beginning in FY 2013-2014; technical assistance for the state's efforts with respect to the ACF interstate basin; and watershed planning in support of the state's RESTORE Act effort as well as project planning in support of other restoration efforts.

Program and Activity Allocations

Budget Variances

The primary increases reflected in the table are for Contracted Services (38.1 percent), Other Personal Services (36.3 percent), and Salaries and Benefits (0.8 percent). The increase in Contracted Services is for continued implementation of priority MFL projects, including a newly initiated Shoal and Lower Yellow River MFL Project, and support for five-year updates to the WSA and Region II RWSP. Increases in Other Personal Services reflect reallocation of part-time staff to assist with these efforts.

Major Budget Items

Major budget items in this activity are Contracted Services for consultant services followed by Salaries and Benefits for MFLs, water supply planning, and watershed planning. Contracted Services includes data assessments, surveying, well drilling, data collection, hydrologic modeling, and development of hydrologic regimes for priority MFL waterbodies. This category also includes consultants to assist with resource evaluations for the WSA and Region II RWSP update. Additionally, funding is budgeted for a collaborative agriculture irrigation land use project with USGS and DACS.

Program and Activity Allocations

Water Supply Planning (Subactivity 1.1.1)

The purpose of this activity is to quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources for people and natural systems. This includes WSAs developed pursuant to section 373.036, F.S., and RWSPs developed pursuant to section 373.709, F.S.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.1.1 Water Supply Planning

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 134,036	\$ 100,700	\$ 60,233	\$ 97,169	\$ 101,931	\$ 4,762	4.9%
Other Personal Services	\$ 6,406	\$ 2,583	\$ 10	\$ 2,386	\$ 3,016	\$ 630	26.4%
Contracted Services	\$ 403	\$ 43,408	\$ -	\$ 1,000	\$ 175,000	\$ 174,000	17400.0%
Operating Expenses	\$ 1,160	\$ 1,744	\$ 556	\$ 2,700	\$ 2,800	\$ 100	3.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 142,005	\$ 148,435	\$ 60,799	\$ 103,255	\$ 282,747	\$ 179,492	173.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016-17	\$ -	\$ 175,400	\$ -	\$ -	\$ 131,697	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 101,931	\$ 175,400	\$ 277,331
Other Personal Services	\$ 3,016	\$ -	\$ 3,016
Contracted Services	\$ 1,000	\$ -	\$ 1,000
Operating Expenses	\$ 1,400	\$ 174,000	\$ 175,400
Operating Capital Outlay	\$ -	\$ 1,400	\$ 1,400
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 107,347	\$ 175,400	\$ 282,747

Changes and Trends

Expenditures for water supply planning vary over a five-year period to reflect the cyclical statutory and rule requirements for updating assessments and plans. Increases in FY 2015-2016 and FY 2016-2017 reflect initiation and implementation of updates for both the Districtwide WSA and Region II RWSP.

Program and Activity Allocations

Budget Variances

Increased expenditures for Contracted Services (17,400.0 percent), Other Personal Services (26.4 percent), Salaries and Benefits (4.9 percent) and Operating Expenses (3.7 percent) reflect continued implementation of the Districtwide WSA and initiation of the Region II RWSP update.

Major Budget Items

Contracted Services and Salaries and Benefits make up the majority of this activity at \$175,000 and \$101,931, respectively. Areas of focus will include continuation of the WSA, initiation of an update to the Region II RWSP, and developing an annual water use report. The District will continue water use data collection and analysis to support reporting on important statewide water use metrics, technical assistance to DACS in that agency's updates to the Florida Statewide Agricultural Irrigation Demand estimates, and identification of emerging water supply opportunities. Additionally, a nonrecurring data collection project in northern Escambia and Santa Rosa counties with USGS and DACS is planned and will provide better information on agricultural irrigation in these areas to assist in future water supply estimates and projections.

Program and Activity Allocations

Minimum Flows and Levels (Subactivity 1.1.2)

The foundation of the development of minimum surface and groundwater levels and surface water flows is established in section 373.042, F.S., to protect water resources from significant harm.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.1.2 Minimum Flows and Levels

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 138,307	\$ 265,291	\$ 418,097	\$ 408,052	\$ 430,535	\$ 22,483	5.5%
Other Personal Services	\$ 2,245	\$ 1,016	\$ 391	\$ 199	\$ -	\$ (199)	-100.0%
Contracted Services	\$ 77,258	\$ 335,385	\$ 605,571	\$ 1,213,200	\$ 1,501,565	\$ 288,365	23.8%
Operating Expenses	\$ 6,706	\$ 16,406	\$ 6,449	\$ 20,350	\$ 16,975	\$ (3,375)	-16.6%
Operating Capital Outlay	\$ 27,366	\$ 62,914	\$ 39,523	\$ 30,000	\$ 30,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 251,882	\$ 681,012	\$ 1,070,031	\$ 1,671,801	\$ 1,979,075	\$ 307,274	18.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ 278,810	\$ -	\$ -	\$ 1,800,158	\$ -	\$ 2,078,968

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 430,535	\$ -	\$ 430,535
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,501,565	\$ -	\$ 1,501,565
Operating Expenses	\$ 10,975	\$ 6,000	\$ 16,975
Operating Capital Outlay	\$ 30,000	\$ -	\$ 30,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,973,075	\$ 6,000	\$ 1,979,075

Changes and Trends

The District budget for MFL development has increased from FY 2011-2012 to FY 2016-2017. During FY 2014-2015 and FY 2015-2016 the District received \$520,000 in DEP springs protection grant funding for hydrologic monitoring of MFL bodies. The grant funding reduced the need for contracted services for data collection in those two years. Increases in Salaries and Benefits and Contracted Services in FY 2016-2017 reflect the initiation of the Shoal and Lower Yellow River system MFL, increased MFL activities, and increased monitoring costs for the Wakulla Spring, Sally Ward Spring, and St. Marks River Rise MFLs previously funded by the DEP grant.

Program and Activity Allocations

Budget Variances

The decreases are reductions in Other Personal Services (100.0 percent) and Operating Expenses (16.6 percent) from FY 2015-2016. The decreases reflect a reallocation of OPS to other projects and a reduced need for field and technical supplies, cell phones, and fuel in FY 2016-2017.

Major Budget Items

The major budget item is Contracted Services (\$1,501,565), which makes up 75.9 percent of the budget for this activity and provides for contracted services to support MFL data collection and technical assessments. Salaries and Benefits is the next largest category at 21.8 percent and covers full-time staff working on MFL development and managing consultant contracts.

Program and Activity Allocations

Other Water Resources Planning (Subactivity 1.1.3)

This subactivity includes water management planning efforts not otherwise captured above, such as statewide clearinghouse activities, comprehensive planning, SWIM/watershed assessment and plans, project planning, and feasibility studies.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.1.3 Other Resource Planning

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 162,473	\$ 670,174	\$ 530,993	\$ 502,753	\$ 483,179	\$ (19,574)	-3.9%
Other Personal Services	\$ 314	\$ 1,910	\$ 11,217	\$ 7,952	\$ 11,343	\$ 3,391	42.6%
Contracted Services	\$ 18	\$ -	\$ 1,698	\$ 1,000	\$ 1,500	\$ 500	50.0%
Operating Expenses	\$ 7,136	\$ 6,950	\$ 13,109	\$ 19,860	\$ 19,102	\$ (758)	-3.8%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 50,000	\$ 32,837	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 169,941	\$ 729,034	\$ 589,854	\$ 581,565	\$ 565,124	\$ (16,441)	-2.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ 3,000	\$ -	\$ -	\$ 676,865	\$ -	\$ 679,865

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 483,179	\$ -	\$ 483,179
Other Personal Services	\$ 11,343	\$ -	\$ 11,343
Contracted Services	\$ 1,500	\$ -	\$ 1,500
Operating Expenses	\$ 16,102	\$ 3,000	\$ 19,102
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 562,124	\$ 3,000	\$ 565,124

Changes and Trends

Planned expenditures for Salaries and Benefits have fluctuated over the last five years to meet both statewide and District priorities. Examples include increased efforts to improve major springs systems and watershed restoration projects and planning pursuant to the federal RESTORE Act – at both the regional and local levels. Likewise, the Other Personal Services and Operating Expenses categories have also varied based on these needs.

Program and Activity Allocations

Budget Variances

The primary variances reflected are increases in Other Personal Services (42.6 percent) and Contracted Services (50.0 percent) to address an increased effort in watershed and project planning and increased legal review, respectively. Operating Expenses decrease by 3.8 percent to align with historical spending patterns. The slight decrease in Salaries and Benefits reflects reallocation of staff hours to Activity 1.1.1 as well as watershed planning efforts funded through a two-year grant to complete SWIM Plan updates under Activity 2.3.0.

Major Budget Items

The major budget items for FY 2016-2017 include \$483,179 in Salaries and Benefits and \$50,000 in Interagency Expenditures. This funding will support accomplishment of previously described priorities, including ACF basin coordination, project planning and development for watershed and springs protection, and interagency RESTORE Act related coordination. Additional activities include development of annual updates to the Consolidated Annual Report, Florida Forever Work Plan, and Strategic Water Management Plan. Interagency expenditures will support funding assistance for local watershed initiatives.

Program and Activity Allocations

Research, Data Collection, Analysis and Monitoring (Activity 1.2)

This activity supports water management planning, restoration, and preservation efforts including water quality monitoring; data collection; and evaluation and research. More specifically, these activities include operation of the District's ground and surface water monitoring networks; hydrologic data collection for water resources development; special projects performed in cooperation with state and federal agencies, local governments and utilities; and data collection, analysis and monitoring associated with the SWIM program as well as regional water supply planning activities.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 321,692	\$ 341,431	\$ 463,575	\$ 483,747	\$ 490,577	\$ 6,830	1.4%
Other Personal Services	\$ 9,128	\$ 7,125	\$ 8,633	\$ 9,992	\$ 10,149	\$ 157	1.6%
Contracted Services	\$ 53,435	\$ 88,213	\$ 190,870	\$ 697,780	\$ 155,050	\$ (542,730)	-77.8%
Operating Expenses	\$ 147,136	\$ 140,301	\$ 97,206	\$ 146,390	\$ 138,577	\$ (7,813)	-5.3%
Operating Capital Outlay	\$ 56,233	\$ 87,383	\$ 303,546	\$ 267,075	\$ 159,950	\$ (107,125)	-40.1%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 587,624	\$ 664,453	\$ 1,063,830	\$ 1,604,984	\$ 954,303	\$ (650,681)	-40.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ 127,426	\$ -	\$ 141,580	\$ 717,515	\$ 83,961	\$ 1,070,482

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 483,801	\$ 6,776	\$ 490,577
Other Personal Services	\$ 10,149	\$ -	\$ 10,149
Contracted Services	\$ 155,050	\$ -	\$ 155,050
Operating Expenses	\$ 138,577	\$ -	\$ 138,577
Operating Capital Outlay	\$ 124,300	\$ 35,650	\$ 159,950
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 911,877	\$ 603,286	\$ 1,515,163

Program and Activity Allocations

Changes and Trends

Beginning in FY 2014-2015, total expenditures for this activity increased with the full implementation of the District's MFL program. Contracted Services increased in FY 2015-2016 due to receipt of a DEP grant for enhanced hydrologic and water quality monitoring of Wakulla Spring and Jackson Blue Spring and subsequent completion of the project in FY 2016-2017. Operating Capital Outlay decreases in FY 2015-2016 and FY 2016-2017 are due to completion of equipment acquisition for spring basin hydrologic and water quality monitoring and reallocation of equipment costs to Operating Expenses as a result of declines in monitoring and metering equipment prices. Operating Expenses decreased in FY 2014-2015 due to reduced fuel costs as well as reallocation of computer software cost to Activity 1.5. In addition to the reallocation of equipment costs, this category increased again in FY 2015-2016 to accommodate increasing staff travel and vehicle repair and maintenance expenses as well as increased equipment repair and maintenance costs associated with expanded monitoring networks. FY 2015-2016 fuel costs are a significant portion of the increase in Operating Expenses from FY 2014-2015. The decrease in FY 2016-2017 reflects lower costs for vehicle repair due to replacement of three sampling vehicles and incorporates lower fuel prices.

Budget Variances

The primary variance between FY 2015-2016 and FY 2016-2017 includes a decrease in Contracted Services (77.8 percent) due to completion of the nonrecurring DEP grant for enhanced hydrologic and water quality monitoring as well as a reduction in well drilling contractor services for new monitoring stations. Operating Capital Outlay decreases by 40.1 percent from the completion of monitoring equipment purchase and installation associated with the DEP Spring Monitoring grant; and the purchase of two replacement field trucks in FY 2015-2016. The reduction in Operating Expenses (5.3 percent) reflects associated reductions in vehicle fuel and repairs necessary with newer vehicles as well as reductions in field supplies. A slight increase in Salaries and Benefits (1.4 percent) and Other Personal Services (1.6 percent), reflects the reallocation of some general MFL and springs monitoring from Activity 1.1.2 to this activity.

Major Budget Items

Salaries and Benefits (\$490,577) is the major budget item followed by the nonlabor categories of Contracted Services (\$155,050), Operating Expenses (\$138,577), and OCO (\$159,950). These provide for the continuation of Districtwide surface water and groundwater monitoring to support MFLs, springs protection, resources assessment, regulatory programs, and emergency management activities.

Program and Activity Allocations

Technical Assistance (Activity 1.3)

Technical assistance activities include local, state, tribal, and federal planning support, including review of state transportation projects; floodplain management and mapping efforts; assistance to the state Emergency Operations Center; local government comprehensive plan technical assistance; developments of regional impact review; and coastal zone management technical assistance.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.3 Technical Assistance

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 603,758	\$ 254,787	\$ 265,587	\$ 359,845	\$ 353,905	\$ (5,940)	-1.7%
Other Personal Services	\$ 1,188	\$ 68	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 694,936	\$ 1,139,087	\$ 1,149,921	\$ 2,275,000	\$ 1,971,000	\$ (304,000)	-13.4%
Operating Expenses	\$ 15,838	\$ 2,545	\$ 6,765	\$ 29,200	\$ 20,300	\$ (8,900)	-30.5%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,315,720	\$ 1,396,487	\$ 1,422,273	\$ 2,664,045	\$ 2,345,205	\$ (318,840)	-12.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ -	\$ -	\$ -	\$ 202,229	\$ 2,225,091	\$ 2,427,320

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 353,905	\$ -	\$ 353,905
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 910,000	\$ 1,061,000	\$ 1,971,000
Operating Expenses	\$ 12,650	\$ 7,650	\$ 20,300
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,276,555	\$ 10,729	\$ 1,287,284

Program and Activity Allocations

Changes and Trends

Planned expenditures for this activity have fluctuated over the last five years largely to meet FEMA and regional priorities and work plans. Contracted Services decreased significantly for FY 2016-2017, reflecting completion of work plan activities. Other cost categories have varied from year to year based largely in response to FEMA work plans.

Budget Variances

The reduction in Contracted Services (13.4 percent) reflects completion of preliminary FEMA mapping projects and associated outreach, the migration to the Flood Risk Information System, and quality control plan development tasks in FY 2015-2016. Likewise, Operating Expenses for travel, office supplies, and continuing education, as well as Salaries and Benefits decrease (30.5 percent and 1.7 percent, respectively).

Major Budget Items

Contracted Services budget of \$1,971,000 makes up more than 80.0 percent of the budget for this activity. Consultants with expertise in a wide range of floodplain mapping activities including mapping needs assessment, project scoping, engineering analysis, floodplain delineation, outreach, GIS and intergovernmental coordination are contracted to assist the District in developing a fully integrated floodplain mapping program. Contracted Services primarily support continued implementation of the District's flood hazard mapping, assessment and planning initiatives through Risk MAP, and the updating of coastal flood maps using the updated coastal flood analysis.

Program and Activity Allocations

Technology and Information Services (Activity 1.5)

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

1.5 Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 473	\$ 421	\$ 140,146	\$ 187,559	\$ 186,077	\$ (1,482)	-0.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ 8,517	\$ 36,643	\$ 25,966	\$ 39,832	\$ 13,866	53.4%
Operating Expenses	\$ 1,692	\$ 68,475	\$ 127,243	\$ 186,675	\$ 205,961	\$ 19,286	10.3%
Operating Capital Outlay	\$ -	\$ 36,922	\$ 69,158	\$ 61,984	\$ 56,320	\$ (5,664)	-9.1%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 2,165	\$ 114,335	\$ 373,190	\$ 462,184	\$ 488,190	\$ 26,006	5.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ -	\$ -	\$ -	\$ 531,364	\$ -	\$ 531,364

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 186,077	\$ -	\$ 186,077
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 39,832	\$ -	\$ 39,832
Operating Expenses	\$ 205,961	\$ -	\$ 205,961
Operating Capital Outlay	\$ 56,320	\$ -	\$ 56,320
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 488,190	\$ 5,751	\$ 493,941

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. After a couple of years of major IT investments, the focus is changing to primarily be in a maintenance and support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization. Hardware and software will be maintained or replaced as needed to ensure capacity,

Program and Activity Allocations

performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses.

Budget Variances

The FY 2016-2017 Preliminary Budget reflects the prior year allocation of recurring IT costs related to the program areas and the need to support existing technologies, which requires both software and hardware to maintain services and infrastructure to support District business needs.

Major Budget Items

Operating Expenses (\$205,961) followed by Salaries and Benefits (\$186,077) make up the majority of this activity's budget. These costs represent a share of the recurring licensing, software maintenance, and IT staff time associated with IT activities for the District.

Program and Activity Allocations

Acquisition, Restoration and Public Works (Program 2.0)

This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects; water supply development assistance; water control projects; support and administrative facilities construction; cooperative projects; land acquisition; and the restoration of lands and waterbodies.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17
PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.0 Acquisition, Restoration and Public Works

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 756,459	\$ 658,672	\$ 735,936	\$ 696,712	\$ 612,869	\$ (83,843)	-12.0%
Other Personal Services	\$ 24,462	\$ 10,199	\$ 4,542	\$ 27,119	\$ 23,720	\$ (3,399)	-12.5%
Contracted Services	\$ 764,133	\$ 746,232	\$ 370,061	\$ 2,339,570	\$ 1,692,172	\$ (647,398)	-27.7%
Operating Expenses	\$ 332,599	\$ 157,646	\$ 85,817	\$ 211,780	\$ 111,604	\$ (100,176)	-47.3%
Operating Capital Outlay	\$ 70,822	\$ 66,791	\$ 29,613	\$ 15,506	\$ 15,630	\$ 124	0.8%
Fixed Capital Outlay	\$ 15,000	\$ 916,219	\$ 1,327,523	\$ 5,703,568	\$ 125,000	\$ (5,578,568)	-97.8%
Interagency Expenditures (Cooperative Funding)	\$ 782,096	\$ 6,884,523	\$ 9,013,132	\$ 29,651,039	\$ 17,665,438	\$ (11,985,601)	-40.4%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,745,571	\$ 9,440,282	\$ 11,566,624	\$ 38,645,294	\$ 20,246,433	\$ (18,398,861)	-47.6%

SOURCE OF FUNDS

Fiscal Year 2016-17

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 122,023	\$ 26,599	\$ -	\$ -	\$ 464,247	\$ -	\$ 612,869
Other Personal Services	\$ 7,979	\$ -	\$ -	\$ -	\$ 15,741	\$ -	\$ 23,720
Contracted Services	\$ 313,793	\$ 44,750	\$ -	\$ -	\$ 1,333,629	\$ -	\$ 1,692,172
Operating Expenses	\$ 2,321	\$ 43,600	\$ -	\$ -	\$ 65,683	\$ -	\$ 111,604
Operating Capital Outlay	\$ -	\$ 10,000	\$ -	\$ -	\$ 5,630	\$ -	\$ 15,630
Fixed Capital Outlay	\$ -	\$ 75,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 125,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 8,274,293	\$ -	\$ -	\$ 9,074,313	\$ 316,832	\$ 17,665,438
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 466,999	\$ 8,480,414	\$ -	\$ -	\$ 11,129,893	\$ 316,832	\$ 20,394,138

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	7.0	\$ 444,261	\$ 612,869	\$ -	\$ 612,869
Other Personal Services	1.0	\$ 21,832	\$ 23,720	\$ -	\$ 23,720
Contracted Services	-	\$ -	\$ 858,732	\$ 833,440	\$ 1,692,172
Operating Expenses			\$ 69,283	\$ 42,321	\$ 111,604
Operating Capital Outlay			\$ 5,630	\$ 10,000	\$ 15,630
Fixed Capital Outlay			\$ -	\$ 125,000	\$ 125,000
Interagency Expenditures (Cooperative Funding)			\$ 111,125	\$ 17,554,313	\$ 17,665,438
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 1,681,359	\$ 18,565,074	\$ 20,246,433

WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2015-2016 to 2016-2017	
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	12.0	7.0	7.0	7.0	7.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	4.0	1.5	1.0	1.0	1.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	16.0	8.5	8.0	8.0	8.0	0.0	0.0%

Program and Activity Allocations

Changes and Trends

The most visible change in this program's budget over the last five years is in cooperative funding expenditures that have increased overall since FY 2012-2013, most significantly in the last two fiscal years. The decrease in the FY 2016-2017 Preliminary Budget reflects the accomplishment and rescheduling of several nonrecurring grants and projects. Fixed Capital Outlay costs vary across the time period reflecting major restoration and capital projects, such as the Williford Spring restoration completed in FY 2015-2016. Increases and decreases in other budget categories are often proportional to these major initiatives as the associated costs to implement the projects, such as increased Contracted Services costs in FY 2015-2016. However, this budget category will also fluctuate based on the cyclical nature of some FDOT mitigation tasks and FDOT's mitigation needs. The District does not plan to make additional land purchases for mitigation in FY 2016-2017.

Funding is budgeted to accomplish District and state priorities for protection and restoration of major spring systems. Stormwater retrofit and restoration projects in the Apalachicola and St. Andrew Bay watersheds will largely be complete, but planning and some project implementation will continue. Expenditures are also planned to further implement the District's water supply development assistance grant program.

Budget Variances

This program reflects an overall decrease of 47.6 percent, the largest variance being the reduction in Interagency Expenditures of \$11,985,601 (40.4 percent), due to the completion of nonrecurring springs protection and restoration, water quality improvement, and water supply development grant projects. Fixed Capital Outlay decreases of \$5,578,568 (97.8 percent) reflect planned completion of land acquisition projects for springs protection of Jackson Blue Spring and Econfina Creek and Springs complex; restoration and protection activities at Live Oak Landing, Hightower Spring Landing, Spurling Landing, Devils Hole Spring, Cotton Landing, and Walsingham Park; and the completion of the Econfina Field Office addition. A 47.3 percent decrease in Operating Expenses reflects a reduction to the District's renovation and IT budgets. Contracted Services is reduced by 27.7 percent to reflect completion of: some tasks for the Claiborne Aquifer Test project; construction of coastal water quality monitoring wells; and western regional groundwater flow model.

Major Budget Items

Continued expenditures for grant funding of \$17,665,438, the major budget item for this program, will help local governments and non-profit utilities achieve water supply development priorities, implement major stormwater retrofit projects, and continue implementing springs restoration and protection priorities at first and second magnitude springs.

Program and Activity Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

2.0 Acquisition, Restoration and Public Works

Fiscal Year 2016-17

Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)			8.00	\$	38,645,294
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits					132,729
1	Distribution of labor costs for National Fish and Wildlife Foundation	31,654			
2	Staff time due to Ecosystem Trust Fund-related projects nearing completion	31,462			
3	Distribution of labor cost to MFLs, development of groundwater models and hydrogeologic evaluations, and planning hours to regional water supply plan update	27,112			
4	Distribution of labor cost for mitigation projects	16,640			
5	Staff time to manage Region II transport model	12,995			
6	Staff time due to completion of Claiborne Aquifer Test	11,491			
7	Realignment of labor costs to water resource	837			
8	Removal of 27th pay period in IT Bureau	538			
Other Personal Services					7,651
9	Realignment of labor costs to other projects	4,428			
10	Redistribution of labor costs for National Fish and Wildlife Foundation	3,223			
Contracted Services					1,186,881
11	RMD contractual costs aligned with anticipated needs	562,000			
12	Cost reduction for Claiborne Aquifer Test	280,000			
13	Completion of water quality monitoring well construction	100,000			
14	National Fish and Wildlife Foundation contractual services aligned with anticipated costs for NFWF Task 4, year 2 only	94,881			
15	Completion of Western Regional Groundwater Flow Model	75,000			
16	Distribution of budget to Lands Improvement	60,000			
17	Completion of onsite archeology monitoring for Cotton Landing and Devils Hole Spring	15,000			
Operating Expenses					110,211
18	District building renovation needs	70,000			
19	IT Bureau travel, training, computer equipment, and server repairs and maintenance	25,688			
20	Mitigation operating expenses including field equipment rental, legal ads, maps, fuel, travel, printing and copying, and parts and supplies	11,378			
21	Realignment of National Fish and Wildlife Foundation operating expenses across projects by task	3,145			
Operating Capital Outlay					-
Fixed Capital Outlay					5,603,568
22	Completion of land acquisition projects	4,838,568			
23	Completion of streambank restoration projects at Live Oak Landing, Hightower Spring Landing, Spurling Landing, Devils Hole Spring, Cotton Landing and Walsingham Park	625,000			
24	District building renovation needs	70,000			
25	Completion of Williford Spring restoration	70,000			
Interagency Expenditures (Cooperative Funding)					12,620,726
26	Reflects accomplishment of Water Supply Grant projects	6,167,500			
27	Reflects accomplishment of Ecosystem Trust Fund projects for St. Andrew Bay and Apalachicola Bay	2,514,701			
28	Reflects task accomplishment for approved spring protection and restoration projects	2,484,775			
29	Reflects ongoing implementation of Jackson Blue Spring Agriculture BMP project	953,750			
30	Reflects accomplishment of Apalachicola Bay Water Quality Improvement projects	500,000			
Debt					-
Reserves					-
TOTAL REDUCTIONS			0.00		19,661,766

Program and Activity Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
2.0 Acquisition, Restoration and Public Works
Fiscal Year 2016-17
Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)			8.00	\$	38,645,294
New Issues					
Issue	Description	Issue Amount	Workforce	Category	Subtotal
Salaries and Benefits					48,886
1	Staff time for National Fish and Wildlife Foundation projects now divided by task	39,123			
2	Distribution of labor cost for mitigation projects	8,427			
3	Distribution of labor costs across programs and activities	654			
4	Salary, tax, and benefit adjustments for staff assigned to Water Supply Development	542			
5	Salary, tax, and benefit adjustments for IT Bureau	140			
Other Personal Services					4,252
6	Staff time for National Fish and Wildlife Foundation projects now divided by task	3,114			
7	Bonus allocation for existing OPS position	749			
8	Lands Division staff time for additional mitigation labor costs	389			
Contracted Services					539,483
9	Hog control, burning, shrub reduction and herbicide work	319,400			
10	Distribution of restoration costs to lands improvement, University of Florida comprehensive restoration, wiregrass planting, prescribed burns, and herbicide work	112,850			
11	Distribution of budget for National Fish and Wildlife Foundation project into four separate projects by task	95,347			
12	Documentation reports on potential conservation easement purchases	10,000			
13	Legal Counsel for review of contracts and agreements and contractual services for IT initiatives	1,886			
Operating Expenses					10,035
14	Bandwidth increase for headquarters and field offices, connectivity to St. Johns River Water Management District, and repair and maintenance for software purchased in FY 2015-2016	3,726			
15	Mitigation needs for road repair materials, office equipment rental, and additional permit fees	3,613			
16	Distribution of budget for National Fish and Wildlife Foundation project into four separate projects by task	2,196			
17	Continuing education expenses for other water resources planning staff	500			
Operating Capital Outlay					124
18	IT Bureau computer supply purchases	124			
Fixed Capital Outlay					25,000
19	New streambank restoration project at Seven Runs	25,000			
Interagency Expenditures (Cooperative Funding)					635,125
20	Mobile irrigation lab (\$71,125) and Bay County grant (\$500,000)	571,125			
21	Sod Based Crop Rotation Pilot Program match	64,000			
Debt					-
Reserves					-
TOTAL NEW ISSUES			0.00		1,262,905
2.0 Acquisition, Restoration and Public Works					
Total Workforce and Preliminary Budget for FY 2016-17			8.00	\$	20,246,433

Program and Activity Allocations

Land Acquisition (Activity 2.1)

This activity is for the acquisition of land and facilities, such as those purchased for the protection and management of water resources in Northwest Florida. It does not include land acquisition components of water resource development projects, surface water projects, or other cooperative projects. Typical purchases have included acquisition of the floodplain of the major rivers in Northwest Florida, as well as the acquisition of aquifer recharge areas that protect potable water supplies. Acquisitions are characterized as fee (District owns outright) or other less-than-fee (seller retains ownership) interests in lands needed for water management, water supply, or the conservation or protection of water resources.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.1 - Land Acquisition

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 10,660	\$ 11,480	\$ 17,274	\$ 25,945	\$ 26,599	\$ 654	2.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 17,781	\$ 22,644	\$ 8,302	\$ 34,750	\$ 44,750	\$ 10,000	28.8%
Operating Expenses	\$ 367	\$ 476	\$ 209	\$ 3,600	\$ 3,600	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 15,000	\$ -	\$ -	\$ 4,838,568	\$ -	\$ (4,838,568)	-100.0%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 43,808	\$ 34,600	\$ 25,785	\$ 4,902,863	\$ 74,949	\$ (4,827,914)	-98.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ 81,121	\$ -	\$ -	\$ -	\$ -	\$ 81,121

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 26,599	\$ -	\$ 26,599
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 44,750	\$ -	\$ 44,750
Operating Expenses	\$ 3,600	\$ -	\$ 3,600
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 74,949	\$ -	\$ 74,949

Program and Activity Allocations

Changes and Trends

Land acquisition funding of \$4,838,568 budgeted in FY 2015-2016 for springs protection at Jackson Blue Spring and Econfina Creek is expected to be expended before the start of the new fiscal year. The FY 2016-2017 Preliminary Budget includes a small increase in Salaries and Benefits for land acquisition efforts due to staff adjustments. The FY 2016-2017 Preliminary Budget for this activity decreases 98.5 percent from the FY 2015-2016 Adopted Budget. The only Fixed Capital Outlay expenditure in this activity over the last several years was \$15,000 for the purchase of a 10-acre tract in the Econfina Creek WMA in FY 2012-2013.

Budget Variances

As noted above, Fixed Capital Outlay reflects an overall decrease of 100.0 percent and is due to the completion of land acquisition efforts for springs protection.

Major Budget Items

The primary budget items are Salaries and Benefits and Contracted Services. These two budget items make up 95.2 percent of the overall budget (\$26,599 for Salaries and Benefits and \$44,750 for Contracted Services) or \$71,349 for this activity. Contracted Services cover costs for legal services, land appraisals and appraisal reviews, boundary map-acreage certifications or surveys, environmental audits, and title exam and insurance.

Program and Activity Allocations

Water Source Development (Activity 2.2)

This activity includes water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.2 - Water Source Development

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 166,207	\$ 148,297	\$ 205,806	\$ 191,768	\$ 151,366	\$ (40,402)	-21.1%
Other Personal Services	\$ 14,397	\$ 6,001	\$ 2,534	\$ 16,502	\$ 12,823	\$ (3,679)	-22.3%
Contracted Services	\$ 14,044	\$ 2,035	\$ 67,491	\$ 481,787	\$ 307,287	\$ (174,500)	-36.2%
Operating Expenses	\$ 7,071	\$ 5,277	\$ 560	\$ 2,250	\$ 2,750	\$ 500	22.2%
Operating Capital Outlay	\$ 2,086	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 341,785	\$ 5,873,100	\$ 4,812,607	\$ 13,877,793	\$ 8,281,418	\$ (5,596,375)	-40.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 545,590	\$ 6,034,710	\$ 5,088,998	\$ 14,570,100	\$ 8,755,644	\$ (5,814,456)	-39.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 69,950	\$ 8,210,293	\$ -	\$ -	\$ 513,497	\$ -	\$ 8,793,740

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 151,366	\$ -	\$ 151,366
Other Personal Services	\$ 12,823	\$ -	\$ 12,823
Contracted Services	\$ 303,100	\$ 4,187	\$ 307,287
Operating Expenses	\$ 2,750	\$ -	\$ 2,750
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 71,125	\$ 8,210,293	\$ 8,281,418
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 541,164	\$ 8,214,480	\$ 8,755,644

Changes and Trends

Budgeted expenditures for this activity reflect a decrease from the FY 2015-2016 budget, as discussed in the subactivity descriptions that follow.

Program and Activity Allocations

Budget Variances

The primary changes reflected for FY 2016-2017 are the decreases in Interagency Expenditures (40.3 percent), Contracted Services (36.2 percent), Other Personal Services (22.3 percent) and Salaries and Benefits (21.1 percent). Additional variances include increased expenditures in Operating Expenses (22.2 percent). Details are provided in the following discussions of subactivities 2.2.1 and 2.2.2.

Major Budget Items

The major budget items are Interagency Expenditures (\$8,281,418), Contracted Services (\$307,287), and Salaries and Benefits (\$151,366), which all support the cooperative funding and water resource development as described below.

Program and Activity Allocations

Water Resource Development Projects (Subactivity 2.2.1)

This subactivity includes projects designed to create, from traditional or alternative sources, a quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in section 373.019(26), F.S. (See Subactivity 2.2.2). Such projects may include the construction, operation and maintenance of major public works facilities that provide for the augmentation of available surface and groundwater supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district RWSPs or district water management plans, as applicable, and the water resource development work program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.2.1 Water Resource Development Projects

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 159,342	\$ 89,325	\$ 146,206	\$ 139,299	\$ 98,355	\$ (40,944)	-29.4%
Other Personal Services	\$ 14,348	\$ 5,615	\$ 2,534	\$ 16,104	\$ 12,434	\$ (3,670)	-22.8%
Contracted Services	\$ 1,950	\$ 2,035	\$ 66,843	\$ 481,187	\$ 306,687	\$ (174,500)	-36.3%
Operating Expenses	\$ 6,805	\$ 5,210	\$ 537	\$ 1,750	\$ 2,250	\$ 500	28.6%
Operating Capital Outlay	\$ 2,086	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ 571,125	\$ 571,125	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 184,531	\$ 102,185	\$ 216,120	\$ 638,340	\$ 990,851	\$ 352,511	55.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016-17	\$ 69,950	\$ 500,000	\$ -	\$ -	\$ 446,607	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 98,355	\$ -	\$ 98,355
Other Personal Services	\$ 12,434	\$ -	\$ 12,434
Contracted Services	\$ 302,500	\$ 4,187	\$ 306,687
Operating Expenses	\$ 2,250	\$ -	\$ 2,250
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 71,125	\$ 500,000	\$ 571,125
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 486,664	\$ 504,187	\$ 990,851

Program and Activity Allocations

Changes and Trends

With the exception of Contracted Services and Interagency Expenditures, this subactivity has generally remained consistent over the last five years. Salaries and Benefits decreases in FY 2013-2014 and FY 2016-2017 reflect realignment of staff to meet changing priorities, such as MFLs and updates to the WSA and Region II RWSP (Activity 1.1.1). Beginning in FY 2014-2015, Contracted Services increased to begin the well construction and modeling work needed to support the RWSPs and other regional aquifer modeling projects. Reductions in FY 2016-2017 reflect completion of all or portions of several of these tasks, as described below. New costs in FY 2016-2017 to the Interagency Expenditures category are for a nonrecurring wastewater reuse grant within the Region III RWSP as well as realignment of recurring Mobile Irrigation Lab (MIL) support to DACS that was previously within Activity 2.3.

Budget Variances

The increase in Interagency Expenditures reflects a \$500,000 grant to Bay County for a major collaborative wastewater reuse pipeline project with Gulf Power Company and Panama City. The grant will go toward construction of one component of a larger initiative to reduce wastewater discharges and improve water quality of St. Andrew Bay, while also providing potable water offset to utility and industrial users. The remaining \$71,125 in this category is a recurring expense to support the MIL in Northwest Florida. This project has been ongoing since 2004 and is being realigned in the budget, due to the spending down of other funding sources.

The wastewater reuse pipeline project is part of a larger initiative consisting of three interconnected projects: (1) construction of this reuse line from the North Bay Wastewater Treatment Facility (WWTF) to Plant Smith; (2) construction of wastewater line along County Road 388, bringing wastewater from the existing River Camps WWTF to the North Bay WWTF; and (3) construction of the North Bay wastewater collection system, resulting in the near-term elimination of 220 septic systems and long-term connection of up to 4,000 other residences served by septic systems. To build upon this effort, Gulf Power and the city of Panama City are also developing plans to bring wastewater from Panama City's wastewater system, which currently discharges treated wastewater into St. Andrew Bay.

Most of the other categories reflect decreases from completing water resource activities, including construction of coastal water quality monitor wells and the Western Regional Groundwater Flow Model. Reallocation of staff from this activity to 1.1.1 and 1.1.2 are reflected in the decreases to Salaries and Benefits and Other Personal Services.

Major Budget Items

The major budget items are Interagency Expenditures (\$571,125) and Contracted Services (\$306,687) followed by Salaries and Benefits (\$98,355). These support the District's Water Resource Development program, including data collection and groundwater model development in support of RWSPs and Regulatory Services and local government assistance with alternative water source development.

Program and Activity Allocations

Water Supply Development Assistance (Subactivity 2.2.2)

This subactivity provides financial assistance for regional and local water supply development projects. Such projects may include the construction of facilities identified as “water supply development” pursuant to section 373.019(26), F.S. This subactivity also includes assistance provided to local governments and water utilities in their efforts to develop traditional and alternative water supply sources to meet demands or to address shortcomings in traditional sources. This can include assistance with reuse projects, alternative surface water sources, and other traditional or alternative activities that increase the long-term reliability of water resources.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.2.2 Water Supply Development Assistance

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 6,865	\$ 58,972	\$ 59,600	\$ 52,469	\$ 53,011	\$ 542	1.0%
Other Personal Services	\$ 49	\$ 386	\$ -	\$ 398	\$ 389	\$ (9)	-2.3%
Contracted Services	\$ 12,094	\$ -	\$ 648	\$ 600	\$ 600	\$ -	0.0%
Operating Expenses	\$ 266	\$ 67	\$ 23	\$ 500	\$ 500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 341,785	\$ 5,873,100	\$ 4,812,607	\$ 13,877,793	\$ 7,710,293	\$ (6,167,500)	-44.4%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 361,059	\$ 5,932,525	\$ 4,872,878	\$ 13,931,760	\$ 7,764,793	\$ (6,166,967)	-44.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016-17	\$ -	\$ 7,710,293	\$ -	\$ -	\$ 66,890	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 50,873	\$ -	\$ 50,873
Other Personal Services	\$ 384	\$ -	\$ 384
Contracted Services	\$ 600	\$ -	\$ 600
Operating Expenses	\$ 500	\$ -	\$ 500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 7,710,293	\$ 7,710,293
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 52,357	\$ 7,710,293	\$ 7,762,650

Program and Activity Allocations

Changes and Trends

Beginning in FY 2013-2014, significant investment in water supply development commenced and is reflected in increases to Interagency Expenditures as well as Salaries and Benefits. The FY 2016-2017 Preliminary Budget for this activity has a significant decrease in nonrecurring expenditures for cooperative funding, reflecting reimbursements paid to local governments and utilities for completed water supply development projects throughout Northwest Florida, especially to financially disadvantaged communities.

Budget Variances

The primary change is a net decrease in Interagency Expenditures of \$6,167,500 (44.4 percent), reflecting completion and reimbursements paid for existing water supply grants. Salaries and Benefits increase by 1.0 percent to reflect additional project management required for new projects scheduled for FY 2015-2016 that will continue into FY 2016-2017 and beyond.

Major Budget Items

The major budget item for this activity is Interagency Expenditures (\$7,710,293), most of which is from water supply development assistance grants approved in FY 2013-2014 and FY 2014-2015. In FY 2015-2016, the District added \$2,325,000 for new grants expected to begin in FY 2015-2016 and extend into FY 2016-2017.

Program and Activity Allocations

Surface Water Projects (Activity 2.3)

This activity includes projects that restore or protect surface water quality, associated aquatic and wetland habitats, and related resources. It may also include projects that provide flood and resource protection, through the acquisition and improvement of land, construction of public works, and other activities.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.3 - Surface Water Projects

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 579,592	\$ 498,895	\$ 423,663	\$ 450,148	\$ 406,451	\$ (43,697)	-9.7%
Other Personal Services	\$ 10,065	\$ 4,198	\$ 2,008	\$ 10,617	\$ 10,897	\$ 280	2.6%
Contracted Services	\$ 730,795	\$ 721,553	\$ 240,534	\$ 1,805,437	\$ 1,336,153	\$ (469,284)	-26.0%
Operating Expenses	\$ 323,469	\$ 39,698	\$ 19,359	\$ 53,371	\$ 44,657	\$ (8,714)	-16.3%
Operating Capital Outlay	\$ 68,736	\$ -	\$ 4,094	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	0.0%
Interagency Expenditures (Cooperative Funding)	\$ 440,311	\$ 1,011,423	\$ 4,200,525	\$ 15,773,246	\$ 9,384,020	\$ (6,389,226)	-40.5%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 2,152,968	\$ 2,275,767	\$ 4,890,183	\$ 18,142,819	\$ 11,232,178	\$ (6,910,641)	-38.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 397,049	\$ 64,000	\$ -	\$ -	\$ 10,551,132	\$ 316,832	\$ 11,329,013

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 406,451	\$ -	\$ 406,451
Other Personal Services	\$ 10,897	\$ -	\$ 10,897
Contracted Services	\$ 506,900	\$ 829,253	\$ 1,336,153
Operating Expenses	\$ 42,336	\$ 2,321	\$ 44,657
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ 50,000	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ 40,000	\$ 9,344,020	\$ 9,384,020
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,006,584	\$ 10,225,594	\$ 11,232,178

Program and Activity Allocations

Changes and Trends

Budgeted expenditures for this activity vary greatly between categories and from year to year. Some categories, like Salaries and Benefits, show a slowly decreasing trend over the last five years while other categories, such as Interagency Expenditures, have ranged from \$440,311 in FY 2012-2013 to \$15,773,246 in FY 2015-2016. Relatively consistent projects in this activity include water quality improvement projects for St. Andrew Bay and Apalachicola River and Bay, implementation of RESTORE Act-related stormwater and flood control projects, and FDOT mitigation. With additional Legislative appropriations in FY 2014-2015, significant increases in Interagency Expenditures were budgeted for springs protection and restoration projects including: Agricultural BMP Cost Share Program in the Jackson Blue Spring contribution area; Wakulla Spring restoration, including wastewater retrofit and water quality improvement projects; and the Claiborne aquifer evaluation. Subsequent springs funding has included additional phases to these projects as well as a new septic-to-sewer project in Jackson County. Apalachicola River and Bay stormwater and water quality improvement activities were budgeted from carryover funding appropriated by the Legislature in FY 2013-2014. The overall reduction in this activity (38.1 percent) in FY 2016-2017 reflects completion of major stormwater retrofit projects in St. Andrew Bay and Apalachicola River and Bay; rescheduling of some major construction activities for spring projects to FY 2017-2018; and completion of some tasks for the Claiborne Aquifer Test project.

Budget Variances

The major budget decreases in Interagency Expenditures (40.5 percent), Contracted Services (26.0 percent) and Operating Expenses (16.3 percent) reflect completion of planned projects and reductions in mitigation budget expenditures. Projects completed include stormwater retrofit projects in Bay County with the cities of Callaway, Mexico Beach, and Parker, and in Franklin County with the city of Carrabelle. The increase in planned expenditures for Other Personal Services reflects the addition of bonus allocation eligibility for staff.

Major Budget Items

The largest budget item is Interagency Expenditures of \$9,384,020, which supports continuing springs restoration and cooperative watershed protection and restoration projects. FDOT mitigation expenses, including large portions of Salaries and Benefits (\$406,451), Contracted Services (\$1,336,153), and Operating Expenses (\$44,657), are directed toward providing compensatory mitigation for wetland impacts incurred by FDOT transportation improvements. Mitigation activities include implementing restoration and monitoring plans pursuant to existing permits and developing mitigation for new projects for transportation impacts outside of private mitigation bank service areas. Additional major budget items in these categories include the second year of a National Fish and Wildlife Foundation grant to update SWIM plans for the seven major watersheds across northwest Florida, and an anticipated federal grant for the sod-based crop rotation pilot project in Jackson County. See Appendix C for more information on individual projects.

Program and Activity Allocations

Facilities Construction and Major Renovations (Activity 2.5)

This program is responsible for the design, construction, and significant renovation of all District support and administrative facilities.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ -	\$ 78,802	\$ 10,662	\$ 110,000	\$ 40,000	\$ (70,000)	-63.6%
Operating Capital Outlay	\$ -	\$ 51,677	\$ 3,765	\$ 10,000	\$ 10,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ 116,432	\$ 177,689	\$ 120,000	\$ 50,000	\$ (70,000)	-58.3%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ -	\$ 246,911	\$ 192,116	\$ 240,000	\$ 100,000	\$ (140,000)	-58.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ 40,000	\$ 40,000
Operating Capital Outlay	\$ -	\$ 10,000	\$ 10,000
Fixed Capital Outlay	\$ -	\$ 50,000	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ 100,000	\$ 100,000

Changes and Trends

Major construction, renovation, and repairs have been ongoing since FY 2013-2014 at the District's headquarters office complex consisting of four buildings located near Midway. The buildings are about 40 years old and have significant structural, electrical, and other deficiencies that require attention. Continued renovations address safety for the District's employees, customers, and Governing Board members, as well as ensuring the maximum effective use of existing space. Renovations on the Governing Board room were completed in FY 2014-2015, resulting in the budget decrease for FY 2015-2016.

Program and Activity Allocations

In FY 2014-2015, Headquarters facility improvements included the replacement of a septic tank with hookups to city sewer and construction/renovations to a roof, sidewalk, and driveway. The District also expanded the Lands Division's Econfina Field Office facility in Youngstown by 1,200 square feet to accommodate a transfer of Lands staff from the Marianna field office to the Youngstown site. In the 1980s, the District had the Marianna building constructed on land leased from the Jackson County Board of County Commissioners. Through an agreement with Jackson County, the District donated the Marianna field office to, and terminated the lease with, the Board of County Commissioners in October 2015. The agreement includes District retention of office space, vehicle parking, and temporary parking for trailerable equipment to provide more efficient operations in the East Region of the District.

The FY 2015-2016 Adopted Budget has funding allocated to continue improvements at the Econfina Field Office, including the addition of a concrete slab under a large barn structure to store equipment and materials being relocated from the Marianna field office. However, the main renovation expense planned in FY 2015-2016 is the installation of a second Internet connection to District Headquarters. When the existing circuit fails, the District is unable to send or receive emails or share information with other agencies or the public via our systems. Over the past two years numerous outages have occurred, some lasting more than a day. This redundancy will provide for increased availability of District IT resources hosted in the Headquarters Data Center to staff, partner agencies, and the general public.

Budget Variances

The FY 2016-2017 Preliminary Budget for this activity proposes a decrease of \$140,000 with the anticipated outcome of completing many of the major Headquarters improvements, Youngstown facility renovations, and second Internet connection by the end of FY 2015-2016.

Major Budget Items

Operating Expenses (\$40,000) and Fixed Capital Outlay (\$50,000) are the main budget categories, due to the District's interest in addressing continued improvements to District support and administrative buildings.

Program and Activity Allocations

Other Acquisition and Restoration Activities (Activity 2.6)

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.6 - Other Acquisition and Restoration Activities

Fiscal Year 2016-17

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 1,513	\$ -	\$ 38,499	\$ 15,000	\$ -	\$ (15,000)	-100.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ 799,787	\$ 1,149,834	\$ 695,000	\$ 25,000	\$ (670,000)	-96.4%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,513	\$ 799,787	\$ 1,188,333	\$ 710,000	\$ 25,000	\$ (685,000)	-96.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ 25,000	\$ 25,000	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 25,000	\$ 25,000	\$ 50,000

Changes and Trends

The FY 2016-2017 Preliminary Budget is significantly reduced due to the completion of restoration activities at Williford Spring and expected completion of restoration projects in the Econfina Creek and Choctawhatchee River/Holmes Creek WMA's during FY 2015-2016. Funds proposed for the District's FY 2016-2017 Preliminary Budget include funding for a streambank restoration and protection project at Seven Runs Park in the Choctawhatchee River WMA.

Program and Activity Allocations

Budget Variances

Due to the completion of the Williford Spring project, the expected completion of Devil's Hole Spring and Walsingham Park, and the cooperative projects with Washington County, the District's FY 2016-2017 Preliminary Budget represents a significant FCO budget reduction from FY 2015-2016 Tentative Budget.

Major Budget Items

Fixed Capital Outlay makes up 100.0 percent of this activity's budget. These funds will support a streambank restoration and protection project benefitting the Choctawhatchee River system.

Program and Activity Allocations

Technology and Information Services (Activity 2.7)

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

2.7 - Technology and Information Services

Fiscal Year 2016-17

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ 89,193	\$ 28,851	\$ 28,453	\$ (398)	-1.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ 15,235	\$ 2,596	\$ 3,982	\$ 1,386	53.4%
Operating Expenses	\$ 1,692	\$ 33,393	\$ 55,027	\$ 42,559	\$ 20,597	\$ (21,962)	-51.6%
Operating Capital Outlay	\$ -	\$ 15,114	\$ 21,754	\$ 5,506	\$ 5,630	\$ 124	2.3%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,692	\$ 48,507	\$ 181,209	\$ 79,512	\$ 58,662	\$ (20,850)	-26.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ -	\$ -	\$ -	\$ 65,264	\$ -	\$ 65,264

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 28,453	\$ -	\$ 28,453
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,982	\$ -	\$ 3,982
Operating Expenses	\$ 20,597	\$ -	\$ 20,597
Operating Capital Outlay	\$ 5,630	\$ -	\$ 5,630
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 58,662	\$ -	\$ 58,662

Program and Activity Allocations

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. After a couple of years of major IT investments, the focus is changing to primarily be in a maintenance and support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization.

Budget Variances

The FY 2016-2017 Preliminary Budget reflects the same allocation of recurring IT costs related to the program areas used in the prior year and the need to support existing technologies, which requires both software and hardware to maintain services and infrastructure.

Major Budget Items

Salaries and Benefits (\$28,453) and Operating Expenses (\$20,579) make up the majority of this activity's budget. These costs represent a share of the recurring licensing, software maintenance, and IT staff time associated with IT activities for the District.

Program and Activity Allocations

Operations and Maintenance of Lands and Works (Program 3.0)

This program includes all operation and maintenance of facilities; flood control and water supply structures; lands; and other works authorized by Chapter 373, F.S.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

3.0 Operation and Maintenance of Lands and Works

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,101,750	\$ 1,176,239	\$ 1,339,731	\$ 1,336,632	\$ 1,305,719	\$ (30,913)	-2.3%
Other Personal Services	\$ 33,931	\$ 32,240	\$ 37,765	\$ 35,565	\$ 36,332	\$ 767	2.2%
Contracted Services	\$ 824,200	\$ 708,763	\$ 770,642	\$ 950,902	\$ 977,263	\$ 26,361	2.8%
Operating Expenses	\$ 700,719	\$ 836,805	\$ 966,725	\$ 1,285,113	\$ 1,167,153	\$ (117,960)	-9.2%
Operating Capital Outlay	\$ 68,736	\$ 79,549	\$ 96,765	\$ 224,230	\$ 179,054	\$ (45,176)	-20.1%
Fixed Capital Outlay	\$ 25,449	\$ 20,934	\$ 17,787	\$ 80,000	\$ 55,000	\$ (25,000)	-31.3%
Interagency Expenditures (Cooperative Funding)	\$ 10,724	\$ 8,246	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,765,509	\$ 2,862,776	\$ 3,237,415	\$ 3,920,442	\$ 3,728,521	\$ (191,921)	-4.9%

SOURCE OF FUNDS

Fiscal Year 2016-17

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,189,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,189,882
Other Personal Services	\$ 36,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,332
Contracted Services	\$ 926,417	\$ 16,301	\$ -	\$ -	\$ -	\$ -	\$ 942,718
Operating Expenses	\$ 137,858	\$ 16,200	\$ -	\$ -	\$ 744,869	\$ -	\$ 898,927
Operating Capital Outlay	\$ 87,923	\$ 11,000	\$ -	\$ -	\$ 80,131	\$ -	\$ 179,054
Fixed Capital Outlay	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Interagency Expenditures (Cooperative Funding)	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 2,515,374	\$ 675,219	\$ -	\$ -	\$ 825,000	\$ -	\$ 3,574,609

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	16.0	\$ 883,170	\$ 1,305,719	\$ -	\$ 1,305,719
Other Personal Services	1.9	\$ 32,951	\$ 36,332	\$ -	\$ 36,332
Contracted Services	-	\$ -	\$ 911,263	\$ 66,000	\$ 977,263
Operating Expenses			\$ 1,156,103	\$ 11,050	\$ 1,167,153
Operating Capital Outlay			\$ 44,554	\$ 134,500	\$ 179,054
Fixed Capital Outlay			\$ 30,000	\$ 25,000	\$ 55,000
Interagency Expenditures (Cooperative Funding)			\$ 8,000	\$ -	\$ 8,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 3,728,521	\$ 236,550	\$ 3,965,071

WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2015-2016 to 2016-2017	
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	14.0	16.0	16.0	16.0	16.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	4.0	1.9	1.9	1.9	1.9	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	18.0	17.9	17.9	17.9	17.9	0.0	0.0

Program and Activity Allocations

Changes and Trends

Program expenses have been fairly consistent over the past several years. Land management represents a large percentage of this program's budget. Overall, Salaries and Benefits, Operating Expenses, and Contracted Services continue to be significant expenses as demonstrated across the past several years in comparison to Fixed Capital Outlay which can vary significantly from year to year.

Regarding the lands management database, the District plans to upgrade to a Forest Information Dashboard system in FY 2016-2017. Under the new system, land management database information will be uploaded daily for easier data access and storage; provide enhanced web-based reporting, analytics, and enhanced mapping capabilities. In the FY 2016-2017 Preliminary Budget, the District plans to evaluate and consider the implementation of a pine harvest allocation program and development of other databases in concert with District GIS staff. These efforts are to improve planning and evaluation of prescribed burns and track and manage infrastructure inventory, repair, and maintenance activities for District lands. The overall decrease in budget from FY 2015-2016 to the FY 2016-2017 Preliminary Budget is due to the completion of inventories of all pine timber resources on District lands and fewer needs for software, hardware, and measuring equipment.

Budget Variances

The FY 2016-2017 Preliminary Budget reflects a decrease in Salaries and Benefits (2.3 percent), while Other Personal Services increase slightly (2.2 percent). Both adjustments are primarily due to the reallocation of Lands staff from FDOT mitigation properties to other District lands for habitat restoration activities, as well as the allocation of IT and other District staff who assist with land management activities. The Contracted Services category reflects a 2.8 percent increase primarily to cover contractual costs related to security, land improvements, and planning services for management of District lands.

Operating Expenses decrease slightly (9.2 percent), most notably due to completion of major sign purchases and their installation on District lands. Operating Capital Outlay decreases by 20.1 percent to reflect the removal of nonrecurring budget in FY 2015-2016 for an F550 flatbed and several all-terrain or utility task vehicles for land management activities. Funds remain for the purchase of two replacement trucks and one special purpose vehicle, if needed. Funds for a replacement truck in the pool vehicle budget have also been added in FY 2016-2017. The Fixed Capital Outlay decrease of 31.3 percent is due to fewer improvements needed in the Blackwater River WMA and a transfer of budget to Activity 2.6.0 for the Seven Runs Streambank Restoration Project.

Major Budget Items

Salaries and Benefits continue to be the foundation for supporting the Operations and Maintenance of Land and Works at 35.0 percent (\$1,305,719) of this program's budget. This is followed by Operating Expenses at 31.3 percent (\$1,167,153), which include day-to-day expenditures for land management, facilities, fleet services, and technology and information services.

Program and Activity Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
3.0 Operation and Maintenance of Lands and Works
Fiscal Year 2016-17
Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)		17.90	\$ 3,920,442
Reductions			
Issue	Description	Issue Amount	Workforce Category Subtotal
Salaries and Benefits			105,144
1	Distribution of labor costs across programs and activities in Land Management and Resource Management Divisions	100,179	
2	Removal of retirement-related leave payout made in FY 2015-	2,544	
3	Removal of 27th pay period in IT Bureau	2,421	
Other Personal Services			1,752
4	Distribution of labor costs across programs and activities in Lands Division	1,752	
Contracted Services			82,180
5	Tree planting, chemical site preparation, and sand pine eradication	27,000	
6	Distribution of budget for beaver/hog control to Land Management Division	25,000	
7	Completion of Land Management Database Phase I and II	15,000	
8	Contractual services budget in Facilities Section	5,260	
9	Completion of Land Management Plan for Brunson Landing	5,000	
10	Land improvements at Chipola River Water Management Area	4,920	
Operating Expenses			231,716
11	Completion of District signs initiative	122,625	
13	IT Bureau travel, training, computer equipment, and server repairs and maintenance	31,558	
14	Security system expenses in Facilities Section	30,000	
15	Land Management operating expenses, including cell phones, copy machines, legal ads, computer supplies, fuel and lubricants, and vehicle and shop supplies	18,745	
16	Tubeings and seedlings needs for Chipola River Water Management Area	8,950	
17	Photographic services and printing of posters for Phipps Park	7,500	
18	Computer software for land management database	4,800	
19	Landscape trees and shrubs at recreation sites	2,500	
20	Field supplies such as locks and boundary marking paint for Econfina Creek WMA	2,500	
21	Econfina Field Office expenses related to completed renovations	2,000	
22	Portable toilet expenses at Brunson Landing	390	
23	Transfer of District pool vehicle budget from a general expense category to the GPS expense category to fully offset GPS costs	98	
24	Fuel cost associated with monitoring the Lake Jackson Facility	50	
Operating Capital Outlay			71,000
25	Heavy equipment purchases for land management activities	50,000	
26	Special purpose vehicle needs for land management activities	13,000	
27	Forge unit purchases for land management database bought in previous two years	5,000	
28	Computer hardware purchases by Land Management Division	3,000	
Fixed Capital Outlay			25,000
29	Blackwater water management area improvements	15,000	
30	Recognition of budget in Activity 2.60 for Seven Runs Streambank Restoration Project rather than Activity 3.10	10,000	
Interagency Expenditures (Cooperative Funding)			-
Debt			-
Reserves			-
TOTAL REDUCTIONS		0.00	516,792

Program and Activity Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
3.0 Operation and Maintenance of Lands and Works
Fiscal Year 2016-17
Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)		17.90	\$ 3,920,442
New Issues			
Issue	Description	Issue Amount	Workforce Category Subtotal
Salaries and Benefits			74,231
1	Distribution of labor costs across programs and activities for Land Management Division	72,771	
2	Salary, tax, and benefit adjustments for IT Bureau	784	
3	Salary, tax, and benefit adjustments for Facilities Section	676	
Other Personal Services			2,519
4	Realignment of labor costs among activities and programs	2,519	
Contracted Services			108,541
5	Treatment of climbing fern on pine thinning stands at Choctawhatchee River Water Management Area	45,000	
6	Aerial burn of Garcon Point	22,500	
7	Security services for District lands in Perdido River Water Management Area	13,000	
8	Contractual services for IT Bureau initiatives	8,405	
9	Beaver/hog control	7,500	
10	Janitorial service improvements	6,045	
11	Hazardous tree removal at recreation sites on District lands	5,000	
12	Legal counsel review of contract, agreements, Bids and RFPs for Land Management and IT Bureau	1,091	
Operating Expenses			113,756
13	Air conditioning/heating unit replacement plan and other facility repair and maintenance costs	28,132	
14	Bandwidth increase for headquarters and field offices, connectivity to St. Johns River Water Management District, and repair and maintenance for software purchased in FY 2015-2016	21,578	
15	Portable toilets at Choctawhatchee River and Econfina Creek Water Management Areas	16,750	
16	Plotter paper, janitorial supplies, building and grounds supplies, WEX telematics fees, and maintenance for plotter, UTVs, small machinery and buildings, as well as distribution of postage expenses from Division of Administration to Land Management Division	16,556	
17	Tubelings and seedlings needs for Econfina Creek Water Management Area	15,000	
18	Road supplies for Chipola River and Yellow River Water Management Areas and Brunson Landing	9,500	
19	Online data services for land management database to move data and reporting to the cloud	3,080	
20	IT Bureau computer supply purchases	1,479	
21	Buildings/contents/general Liability Insurance	1,083	
22	Locks, boundary marking paint and supplies for Escambia River Water Management Areas	500	
23	GPS services on District pool vehicles	98	
Operating Capital Outlay			25,824
24	Replacement of District pool truck which has surpassed both the years and mileage thresholds	25,000	
25	Computer hardware purchases to reflect actual 5 year replacement cycle	824	
Fixed Capital Outlay			-
Interagency Expenditures (Cooperative Funding)			-
Debt			-
Reserves			-
TOTAL NEW ISSUES		0.00	324,871
3.0 Operation and Maintenance of Lands and Works			
Total Workforce and Preliminary Budget for FY 2016-17		17.90	\$3,728,521

Program and Activity Allocations

Land Management (Activity 3.1)

Activities related to the Florida Forever program and FDOT mitigation include maintenance, public use improvements and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever or other land acquisition programs.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

3.1 - Land Management

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 977,909	\$ 1,063,695	\$ 1,106,889	\$ 1,053,383	\$ 1,030,255	\$ (23,128)	-2.2%
Other Personal Services	\$ 33,931	\$ 32,240	\$ 37,765	\$ 35,565	\$ 36,332	\$ 767	2.2%
Contracted Services	\$ 779,589	\$ 557,978	\$ 621,450	\$ 856,828	\$ 888,158	\$ 31,330	3.7%
Operating Expenses	\$ 486,641	\$ 466,297	\$ 660,990	\$ 851,773	\$ 744,869	\$ (106,904)	-12.6%
Operating Capital Outlay	\$ 68,736	\$ -	\$ 40,351	\$ 165,500	\$ 102,500	\$ (63,000)	-38.1%
Fixed Capital Outlay	\$ 25,449	\$ 20,934	\$ 17,787	\$ 80,000	\$ 55,000	\$ (25,000)	-31.3%
Interagency Expenditures (Cooperative Funding)	\$ 10,724	\$ 8,246	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,382,979	\$ 2,149,390	\$ 2,493,232	\$ 3,051,049	\$ 2,865,114	\$ (185,935)	-6.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 2,079,725	\$ 188,035	\$ -	\$ -	\$ 825,000	\$ -	\$ 3,290,066

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,030,255	\$ -	\$ 1,030,255
Other Personal Services	\$ 36,332	\$ -	\$ 36,332
Contracted Services	\$ 847,158	\$ 41,000	\$ 888,158
Operating Expenses	\$ 744,019	\$ 850	\$ 744,869
Operating Capital Outlay	\$ 4,000	\$ 98,500	\$ 102,500
Fixed Capital Outlay	\$ 30,000	\$ 25,000	\$ 55,000
Interagency Expenditures (Cooperative Funding)	\$ 8,000	\$ -	\$ 8,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,699,764	\$ 165,350	\$ 2,865,114

Changes and Trends

Salaries and Benefits decrease slightly as staff time is allocated between mitigation (in Program 2) and IT projects. Other Personal Services increase as OPS staff is reallocated each year between land management and mitigation activities and operations, based on planned activities. Contracted Services show an increase due to growth in habitat restoration activities. Operating Expenses decrease due to completion

Program and Activity Allocations

of sign purchases and their installation on District lands. Operating Capital Outlay decreases due to less need for the purchase of heavy equipment and a field truck, while Fixed Capital Outlay decreases nominally as the District requires fewer improvements to the Blackwater River WMA and transfers budget to Activity 2.6.0 for the Seven Runs Streambank Restoration Project. (The transfer of budget to the appropriate activity also means a change in fund source, from the District's Land Management Fund focused on land management operations to the Capital Improvement and Land Acquisition Fund for acquisition, construction and improvement on District lands.)

Budget Variances

The District's FY 2016-2017 Preliminary Budget for land management activities decreases by 6.1 percent from FY 2015-2016. Decreases occur across Salaries and Benefits (2.2 percent), Operating Expenses (12.6 percent), OCO (38.1 percent), and FCO (31.3 percent). These are slightly offset by small increases in Other Personal Services (2.2 percent), and Contracted Services (3.7 percent). These differences are attributable to small staff allocation changes, fewer sign purchases and installations, fewer heavy equipment and vehicle purchases, transfer of FCO budget to another activity, and increased contractual costs related to security, land improvements, and planning services.

Major Budget Items

Salaries and Benefits continue to be the main expense for the management and maintenance of District lands at 36.0 percent (\$1,030,255) of the FY 2016-2017 Preliminary Budget. Other key land management budget components consist of Contracted Services at 31.0 percent (\$888,158), which continues to be essential to the restoration, enhancement, and maintenance of District lands. Examples include law enforcement and security services for resource protection, recreation site cleanup and maintenance services, and cooperative land management services with other agencies, such as FWC. Operating Expenses represent 26.0 percent (\$744,869), which include day-to-day expenditures for land management operations, maintenance, and repairs.

Program and Activity Allocations

Works (Activity 3.2)

This program is responsible for the maintenance of flood control and water supply system infrastructure, such as canals, levees, pump stations, and water control structures. This includes electronic telemetry communication and control activities. This activity is limited to providing for operation and maintenance of the Lake Jackson Regional Stormwater Treatment Facility, the only public work owned by the District.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

3.2 - Works

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 3,149	\$ 814	\$ 380	\$ 1,872	\$ 341	\$ (1,531)	-81.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 2,850	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ -	0.0%
Operating Expenses	\$ 393	\$ 408	\$ 452	\$ 550	\$ 500	\$ (50)	-9.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 6,392	\$ 1,222	\$ 832	\$ 5,422	\$ 3,841	\$ (1,581)	-29.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 3,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,920

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 341	\$ -	\$ 341
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,000	\$ -	\$ 3,000
Operating Expenses	\$ 500	\$ -	\$ 500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 3,841	\$ -	\$ 3,841

Program and Activity Allocations

Changes and Trends

None.

Budget Variances

The budget decreases by 29.2 percent, reflecting lower costs to manage repairs and maintenance of the District's stormwater management facility for FY 2016-2017.

Major Budget Items

No major budget items.

Program and Activity Allocations

Facilities (Activity 3.3)

This activity involves the operation and maintenance of District support and administrative buildings and grounds.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

3.3 - Facilities

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 108,557	\$ 107,218	\$ 111,153	\$ 117,705	\$ 115,837	\$ (1,868)	-1.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 21,767	\$ 21,898	\$ 24,054	\$ 33,760	\$ 34,545	\$ 785	2.3%
Operating Expenses	\$ 181,736	\$ 218,237	\$ 161,680	\$ 221,568	\$ 220,783	\$ (785)	-0.4%
Operating Capital Outlay	\$ -	\$ 2,532	\$ -	\$ 3,000	\$ 3,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 312,060	\$ 349,885	\$ 296,887	\$ 376,033	\$ 374,165	\$ (1,868)	-0.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016-17	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 115,837	\$ -	\$ 115,837
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 34,545	\$ -	\$ 34,545
Operating Expenses	\$ 220,783	\$ -	\$ 220,783
Operating Capital Outlay	\$ 3,000	\$ -	\$ 3,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 374,165	\$ -	\$ 374,165

Changes and Trends

Budget is for routine maintenance, including staff salaries; outsourced contracts for janitorial, security, major electrical, and plumbing repairs, etc.; and supplies and materials for routine facilities and grounds maintenance. Variances are due to nonrecurring needs, such as major repairs for septic tanks, air conditioning, and plumbing. Higher actual expenses in FY 2013-2014 were due to related renovation costs, such as new carpet and paint. Higher budget in FY 2015-2016 and FY 2016-2017

Program and Activity Allocations

is for the implementation of a replacement plan for the District headquarters' 13 central air conditioning/heating units.

Budget Variances

The FY 2016-2017 Preliminary Budget includes a small reduction of 0.9 percent, due to adjustments in personnel costs.

Major Budget Items

Operating Expenses make up \$220,783 or more than 50.0 percent of the \$374,165 budgeted for this activity. Maintenance and repair costs are the main expenses charged to this category followed by utilities, building insurance, and the phone system. Salaries and Benefits of \$115,837 provide for two full-time positions that handle repairs, maintenance, and management of facilities, grounds, and fleet at District Headquarters and field offices.

Program and Activity Allocations

Fleet Services (Activity 3.6)

Fleet Services is associated with the on-road vehicles owned by the District and provided for staff use. All costs of the fleet, including repair, maintenance, tires, and fuel, are paid from this category.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

3.6 - Fleet Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 30,250	\$ 47,451	\$ 35,696	\$ 47,443	\$ 47,443	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 34,887	\$ -	\$ -	\$ 25,000	\$ 25,000	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 30,250	\$ 82,338	\$ 35,696	\$ 47,443	\$ 72,443	\$ 25,000	52.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 47,443	\$ -	\$ 47,443
Operating Capital Outlay	\$ -	\$ 25,000	\$ 25,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 47,443	\$ 25,000	\$ 72,443

Changes and Trends

Fleet expenses have been consistently steady for the last several years with the exception of nonrecurring Operating Capital Outlay increases. In FY 2013-2014, the District purchased a new sports utility vehicle and in FY 2016-2017, the District plans to replace a truck. Both are pool vehicles available for Districtwide use. Small increases in Operating Expenses may be needed in the future for more repairs as the District's 10 pool vehicles' age and mileage increase.

Program and Activity Allocations

Budget Variances

The increase in Operating Capital Outlay of \$25,000 is to replace one of the District's pool vehicles, a 12-year old truck with more than 150,000 miles.

Major Budget Items

Fleet Services is mainly budgeted using the category of Operating Expenses (\$47,443), covering vehicle insurance, maintenance and repair, global positioning management system coverage, and fuel costs.

Program and Activity Allocations

Technology and Information Services (Activity 3.7)

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

3.7 - Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 12,135	\$ 4,512	\$ 121,309	\$ 163,672	\$ 159,286	\$ (4,386)	-2.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 19,994	\$ 128,887	\$ 125,138	\$ 57,314	\$ 51,560	\$ (5,754)	-10.0%
Operating Expenses	\$ 1,699	\$ 104,412	\$ 107,907	\$ 163,779	\$ 153,558	\$ (10,221)	-6.2%
Operating Capital Outlay	\$ -	\$ 42,130	\$ 56,414	\$ 55,730	\$ 48,554	\$ (7,176)	-12.9%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 33,828	\$ 279,941	\$ 410,768	\$ 440,495	\$ 412,958	\$ (27,537)	-6.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 403,729	\$ 46,200	\$ -	\$ -	\$ -	\$ -	\$ 449,929

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 159,286	\$ -	\$ 159,286
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 26,560	\$ 25,000	\$ 51,560
Operating Expenses	\$ 143,358	\$ 10,200	\$ 153,558
Operating Capital Outlay	\$ 37,554	\$ 11,000	\$ 48,554
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 366,758	\$ 46,200	\$ 412,958

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. After a couple of years of major IT investments, the focus is changing to primarily be in a maintenance and support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization.

Program and Activity Allocations

Unique to this program is a multi-year project to develop and support a land management database. The development of this database is vital to the efficient and effective management of District lands, especially to help determine the long-term growth and yield of pine and accessible mixed bottomland hardwood timber resources, which provide revenue generation that helps fund the District's land management program.

Beginning in FY 2015-2016 and continuing into FY 2016-2017, the District plans to upgrade to a Forest Information Dashboard system. Under the new system, land management database information will be uploaded daily for easier data access and storage; provide enhanced web-based reporting, analytics, and enhanced mapping capabilities.

Budget Variances

The overall decrease from FY 2015-2016 to FY 2016-2017 of 6.3 percent is due to the completion of inventories of all pine timber resources on District lands therefore less IT assistance, costly upgrades, development, and replacements.

Major Budget Items

The District's FY 2016-2017 Preliminary Budget for land management IT services is for staff training and to evaluate and consider the implementation of a pine harvest allocation program. Major budget items are Salaries and Benefits (\$159,286) for IT staff time and Operating Expenses (\$153,558) for online data services and software and server maintenance costs.

Program and Activity Allocations

Regulation (Program 4.0)

This program includes water use permitting; water well permitting; water well contractor licensing; environmental resource and surface water management permitting; permit administration, compliance and enforcement; and any delegated regulatory program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

4.0 Regulation

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 2,273,321	\$ 2,248,676	\$ 2,459,403	\$ 2,658,441	\$ 2,637,410	\$ (21,031)	-0.8%
Other Personal Services	\$ 77,691	\$ 193,620	\$ 208,088	\$ 264,477	\$ 253,894	\$ (10,583)	-4.0%
Contracted Services	\$ 159,240	\$ 161,087	\$ 240,499	\$ 230,094	\$ 203,121	\$ (26,973)	-11.7%
Operating Expenses	\$ 451,365	\$ 572,794	\$ 467,173	\$ 680,364	\$ 611,820	\$ (68,544)	-10.1%
Operating Capital Outlay	\$ -	\$ 68,341	\$ 92,618	\$ 73,461	\$ 127,108	\$ 53,647	73.0%
Fixed Capital Outlay	\$ 7,138	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 2,968,755	\$ 3,244,518	\$ 3,467,781	\$ 3,906,837	\$ 3,833,353	\$ (73,484)	-1.9%

SOURCE OF FUNDS

Fiscal Year 2016-17

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,357,661	\$ -	\$ -	\$ -	\$ 1,253,618	\$ 26,131	\$ 2,637,410
Other Personal Services	\$ 48,703	\$ -	\$ -	\$ -	\$ 205,191	\$ -	\$ 253,894
Contracted Services	\$ 130,588	\$ -	\$ -	\$ -	\$ 72,533	\$ -	\$ 203,121
Operating Expenses	\$ 254,879	\$ -	\$ -	\$ -	\$ 356,941	\$ -	\$ 611,820
Operating Capital Outlay	\$ 91,431	\$ -	\$ -	\$ -	\$ 35,677	\$ -	\$ 127,108
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 2,209,571	\$ -	\$ -	\$ -	\$ 2,257,255	\$ 32,194	\$ 4,499,020

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	32.0	\$ 1,821,973	\$ 2,637,410	\$ -	\$ 2,637,410
Other Personal Services	5.0	\$ 195,286	\$ 253,894	\$ -	\$ 253,894
Contracted Services	-	\$ -	\$ 163,121	\$ 40,000	\$ 203,121
Operating Expenses			\$ 611,820	\$ -	\$ 611,820
Operating Capital Outlay			\$ 75,108	\$ 52,000	\$ 127,108
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 3,741,353	\$ 169,418	\$ 3,910,771

WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2015-2016 to 2016-2017	
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	36.0	33.0	32.0	32.0	32.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	3.0	5.0	5.0	5.0	5.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	39.0	38.0	37.0	37.0	37.0	0.0	0.00%

Program and Activity Allocations

Changes and Trends

The e-Permitting and e-Regulatory automated database is operational for Water Use Permitting and Environmental Resource and Surface Water Permitting. This enables the District's customers to apply for new permits, check the status of permit applications, and access information about existing permits using the Internet from their home or office. Staff is able to evaluate applications and manage the permitting process in a shared database environment which has greatly increased efficiency. Water Well Construction Permitting is scheduled to be functioning in FY 2016-2017.

Budget Variances

The main variances for this Program include decreases in Contracted Services (11.7 percent) and Operating Expenses (10.1 percent). These reductions are due to aligning banking fees closer to historical actuals and reductions in Information Technology expenses. The increase in Operating Capital Outlay (73 percent) is due to the planned replacement of two field inspector trucks.

Major Budget Items

The Regulatory Program's major budget categories are Salaries and Benefits (\$2,637,410) and Other Personal Services (\$253,894), which supports three significant functions: Water Use Permitting; Environmental Resource Permitting, including the District's Dam Safety Inspection Program; and Well Construction Permitting. Staff is able to respond to questions from the public, review and grant permit applications, issue recommendations, assist customers in complying with permit conditions, and pursue enforcement if needed.

Program and Activity Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2016-17

Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)			37.00	\$	3,906,837
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			0.00		22,406
1	Removal of 27th pay period, employee benefit selection adjustments, and reallocation of hours across projects	19,554			
2	Removal of 27th pay period in IT Bureau	2,852			
Other Personal Services					10,583
3	Removal of 27th pay period	10,583			
Contracted Services					45,465
4	Bank of America expenses	45,465			
Operating Expenses					97,322
5	IT Bureau repair and maintenance on computer software	52,892			
6	IT Bureau travel, training, computer equipment, and server repairs and maintenance	27,298			
7	IT Bureau online data services	17,132			
Operating Capital Outlay					-
Fixed Capital Outlay					-
Interagency Expenditures (Cooperative Funding)					-
Debt					-
Reserves					-
TOTAL REDUCTIONS			0.00		175,776
New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits					1,375
1	Salary, tax, and benefit adjustments for IT Bureau	1,375			
Other Personal Services					-
Contracted Services					18,492
2	Legal Counsel for review of contracts and agreements and contractual services for IT initiatives	18,492			
Operating Expenses					28,778
3	Bandwidth increase for headquarters and field offices, connectivity to St. Johns River Water Management District, and repair and maintenance for software purchased in FY 2015-2016	19,807			
4	IT Bureau computer equipment, staff travel, travel for training, and computer supplies	6,076			
5	Redistribution of postage allocation from Division of Administration to Regulatory Services and addition of copier lease budget	2,895			
Operating Capital Outlay					53,647
6	Replacement of two trucks for Well Construction inspectors	52,000			
7	IT Bureau computer supply purchases	1,647			
Fixed Capital Outlay					-
Interagency Expenditures (Cooperative Funding)					-
Debt					-
Reserves					-
TOTAL NEW ISSUES			0.00		102,292
4.0 Regulation					
Total Workforce and Preliminary Budget for FY 2016-17			37.00	\$	3,833,353

Program and Activity Allocations

Consumptive Use Permitting (Activity 4.1)

Consumptive Use Permitting includes the review, issuance, renewal, and enforcement of water use permits. The terms Consumptive Use Permitting (CUP) and Water Use Permitting (WUP) are used interchangeably throughout the document.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

4.1 - Consumptive Use Permitting

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 470,119	\$ 532,811	\$ 567,402	\$ 591,173	\$ 554,777	\$ (36,396)	-6.2%
Other Personal Services	\$ 26,541	\$ 5,128	\$ 5,732	\$ 24,005	\$ 25,023	\$ 1,018	4.2%
Contracted Services	\$ 58,251	\$ 1,016	\$ -	\$ 2,500	\$ 2,500	\$ -	0.0%
Operating Expenses	\$ 20,039	\$ 11,163	\$ 9,701	\$ 16,230	\$ 17,883	\$ 1,653	10.2%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 574,950	\$ 550,118	\$ 582,835	\$ 633,908	\$ 600,183	\$ (33,725)	-5.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 734,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 734,710

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 554,777	\$ -	\$ 554,777
Other Personal Services	\$ 25,023	\$ -	\$ 25,023
Contracted Services	\$ 2,500	\$ -	\$ 2,500
Operating Expenses	\$ 17,883	\$ -	\$ 17,883
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 600,183	\$ -	\$ 600,183

Changes and Trends

The District continues to work with DEP to increase regulatory consistency in the WUP program. WUP has acquired an e-Permitting capability which has improved response time and overall staff productivity.

Program and Activity Allocations

Budget Variances

For FY 2016-2017, the Preliminary Budget decreases by 5.3 percent from FY 2015-2016. The 6.2 percent decrease in Salaries and Benefits and the 4.2 percent increase in Other Personal Services are due to reallocation of staff time within the Division. Operating Expenses increase by 10.2 percent due to expenses associated with permit ads and general postage fees. The latter historically has been funded in Program 6, but has been distributed across programs to more accurately reflect expenses in the program from which they are expended.

Major Budget Items

Salaries and Benefits (\$554,777) make up the majority of this activity's expenses providing staff to answer questions from the public, review applications, issue recommendations, and enforce permit conditions.

Program and Activity Allocations

Water Well Construction Permitting and Contractor Licensing (Activity 4.2)

The Water Well Program includes the review, issuance, and enforcement of water well permits and the regulation of contractor licensing.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 576,046	\$ 601,336	\$ 652,186	\$ 699,957	\$ 702,113	\$ 2,156	0.3%
Other Personal Services	\$ 11,798	\$ 17,996	\$ 7,577	\$ 24,005	\$ 23,680	\$ (325)	-1.4%
Contracted Services	\$ 15,486	\$ 9,625	\$ 2,750	\$ 62,500	\$ 62,500	\$ -	0.0%
Operating Expenses	\$ 96,721	\$ 8,820	\$ 7,765	\$ 13,030	\$ 14,527	\$ 1,497	11.5%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 1,735	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 701,786	\$ 637,777	\$ 670,278	\$ 799,492	\$ 802,820	\$ 3,328	0.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 913,034	\$ -	\$ -	\$ -	\$ 58,187	\$ -	\$ 971,221

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 702,113	\$ -	\$ 702,113
Other Personal Services	\$ 23,680	\$ -	\$ 23,680
Contracted Services	\$ 22,500	\$ 40,000	\$ 62,500
Operating Expenses	\$ 14,527	\$ -	\$ 14,527
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 762,820	\$ 40,000	\$ 802,820

Changes and Trends

Water Well Construction continues its effort to improve customer service by increasing the amount of contractors taking advantage of the Online Well Permitting Management Account (OWPMA). An update to the well construction rules, Chapter 40A-3, FAC, will allow the District to increase regulatory consistency with current DEP rules.

Program and Activity Allocations

Budget Variances

For FY 2016-2017, the Preliminary Budget increases by 0.4 percent over FY 2015-2016. An increase of 0.3 percent in Salaries and Benefits is due to the reallocation of time across the program. A decrease of 1.4 percent in Other Personal Services is due to reallocation of staff time to the Water Use Permitting program. The increase of 11.5 percent in Operating Expenses is due to general postage budget being transferred from Program 6 and distributed across programs to more accurately reflect expenses in the program from which they are expended.

Major Budget Items

Salaries and Benefits and Other Personal Services (\$725,793) make up the majority of this activity's expenses providing staff to answer questions from the public, review applications, issue recommendations, and enforce permit conditions.

Program and Activity Allocations

Environmental Resource and Surface Water Permitting (Activity 4.3)

The District implements the permitting, compliance monitoring, and enforcement activities of surface water regulation programs, including: Environmental Resource Permitting; Regulation of Agricultural and Forestry Surface Water Management Projects; Works of the District; and Dam Safety.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,206,522	\$ 1,102,512	\$ 1,033,997	\$ 1,098,836	\$ 1,152,084	\$ 53,248	4.8%
Other Personal Services	\$ 39,019	\$ 170,496	\$ 194,779	\$ 209,751	\$ 205,191	\$ (4,560)	-2.2%
Contracted Services	\$ 85,503	\$ 2,686	\$ 4,754	\$ 68,465	\$ 5,000	\$ (63,465)	-92.7%
Operating Expenses	\$ 329,267	\$ 18,979	\$ 17,123	\$ 29,299	\$ 26,058	\$ (3,241)	-11.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 5,403	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,665,714	\$ 1,294,673	\$ 1,250,653	\$ 1,406,351	\$ 1,388,333	\$ (18,018)	-1.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ -	\$ -	\$ -	\$ 1,665,876	\$ 32,194	\$ 1,698,070

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,152,084	\$ -	\$ 1,152,084
Other Personal Services	\$ 205,191	\$ -	\$ 205,191
Contracted Services	\$ 5,000	\$ -	\$ 5,000
Operating Expenses	\$ 26,058	\$ -	\$ 26,058
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,388,333	\$ -	\$ 1,388,333

Program and Activity Allocations

Changes and Trends

Environmental Resource Permitting (ERP) continues to decrease permitting times for applicants. The implementation of the new database system should enable process improvement and streamlining to continue.

Budget Variances

For FY 2016-2017, the Preliminary Budget decreases by 1.3 percent from FY 2015-2016. Salaries and Benefits increase 4.8 percent due to reallocation of staff time across this program. Other Personal Services decrease by 2.2 percent due to the removal of nonrecurring funds in FY 2015-2016 for a 27th pay period. Decreases in Contracted Services (92.7 percent) and Operating Expenses (11.1 percent) are due to aligning budget closer to actual expenditures.

Major Budget Items

Salaries and Benefits (\$1,152,084) make up the majority of this activity's expenses providing staff to answer questions from the public, review applications, issue recommendations, inspect proposed stormwater construction in the field, and enforce permit conditions.

Program and Activity Allocations

Other Regulatory and Enforcement Activities (Activity 4.4)

This activity includes other regulatory service activities not associated with a specific permit and support for the regulatory activities. Costs include legal counsel; administrative hearings; office space rentals and associated costs; equipment rental; vehicle fuel and maintenance; and telecommunications expenses related to the District's regulatory functions.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 15,924	\$ -	\$ -	\$ 38,562	\$ -	\$ (38,562)	-100.0%
Other Personal Services	\$ 333	\$ -	\$ -	\$ 6,716	\$ -	\$ (6,716)	-100.0%
Contracted Services	\$ -	\$ 96,312	\$ 77,803	\$ 62,000	\$ 80,000	\$ 18,000	29.0%
Operating Expenses	\$ 15	\$ 245,925	\$ 238,553	\$ 275,718	\$ 278,704	\$ 2,986	1.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 52,000	\$ 52,000	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 16,272	\$ 342,237	\$ 316,356	\$ 382,996	\$ 410,704	\$ 27,708	7.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016-17	\$ 167,954	\$ -	\$ -	\$ -	\$ 242,750	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 80,000	\$ -	\$ 80,000
Operating Expenses	\$ 278,704	\$ -	\$ 278,704
Operating Capital Outlay	\$ -	\$ 52,000	\$ 52,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 358,704	\$ 52,000	\$ 410,704

Program and Activity Allocations

Changes and Trends

Budget was first approved for this activity in FY 2012-2013, even though general program operational expenses not associated with a specific permit activity had been charged to the activity. Over the last several years, the alignment of budget to actual expenditures has improved such that there is more consistency in the figures as shown from FY 2014-2015 to FY 2015-2016.

Budget Variances

The FY 2016-2017 Preliminary Budget increases by 7.2 percent over the FY 2015-2016 Budget as a result of transitioning to leased copy machines, increase in legal expenses, and the purchase of two new inspector trucks. Contracted Services increase 29.0 percent from aligning legal expenses closer to actuals. Operating Expenses increase by 1.1 percent due to copy machines being leased instead of owned and alignment of utilities closer to actuals. The \$52,000 increase in Operating Capital Outlay is due to the replacement of two high-mileage Well Construction Inspector trucks.

Major Budget Items

The major budget items for this activity are related to Operating Expenses (\$278,704). The largest costs are Crestview and Carr field office lease payments and fuel for field inspectors to perform customer assistance and compliance site visits.

Program and Activity Allocations

Technology and Information Services (Activity 4.5)

This activity includes items associated with technology and information services. Costs include communications; software; computer supplies; computer equipment and other information processing equipment; and Salaries and Benefits associated with database modifications and upgrades.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

4.5 - Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 4,710	\$ 12,017	\$ 205,818	\$ 229,913	\$ 228,436	\$ (1,477)	-0.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ 51,448	\$ 155,192	\$ 34,629	\$ 53,121	\$ 18,492	53.4%
Operating Expenses	\$ 5,323	\$ 287,907	\$ 194,031	\$ 346,087	\$ 274,648	\$ (71,439)	-20.6%
Operating Capital Outlay	\$ -	\$ 68,341	\$ 92,618	\$ 73,461	\$ 75,108	\$ 1,647	2.2%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 10,033	\$ 419,713	\$ 647,659	\$ 684,090	\$ 631,313	\$ (52,777)	-7.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 393,873	\$ -	\$ -	\$ -	\$ 290,442	\$ -	\$ 684,315

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 228,436	\$ -	\$ 228,436
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 53,121	\$ -	\$ 53,121
Operating Expenses	\$ 274,648	\$ -	\$ 274,648
Operating Capital Outlay	\$ 75,108	\$ -	\$ 75,108
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 631,313	\$ -	\$ 631,313

Program and Activity Allocations

Changes and Trends

Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. After a couple of years of major IT investments, the focus is changing to primarily be in a maintenance and support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization.

Budget Variances

The reductions proposed in FY 2016-2017 for Operating Expenses of 20.6 percent reflect the nonrecurring nature of hardware and software purchases so that the focus has transitioned to maintenance and less costly upgrades, development, and replacements. The FY 2016-2017 Preliminary Budget reflects the removal of nonrecurring funds from FY 2015-2016. An increase of 53.4% in Contracted Services is attributed to permitting database support and maintenance needs.

Major Budget Items

Operating Expenses (\$274,648) and Salaries and Benefits (\$228,436) make up the majority of this activity's budget. These items address staff time to support the Regulatory Program's IT needs, online data services and software and server maintenance costs, as well as annual replacement of desk tops, wireless devices, and monitors .

Program and Activity Allocations

Outreach (Program 5.0)

This program includes environmental education activities such as water conservation campaigns and water resource education; public information activities; lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and media events.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17
PRELIMINARY BUDGET - Fiscal Year 2016-2017

5.0 Outreach

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 116,199	\$ 125,654	\$ 140,590	\$ 154,630	\$ 151,685	\$ (2,945)	-1.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,880	\$ 3,727	\$ 9,235	\$ 10,000	\$ 10,000	\$ -	0.0%
Operating Expenses	\$ 2,012	\$ 6,569	\$ 4,478	\$ 15,694	\$ 14,075	\$ (1,619)	-10.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 121,091	\$ 135,950	\$ 154,303	\$ 180,324	\$ 175,760	\$ (4,564)	-2.5%

SOURCE OF FUNDS

Fiscal Year 2016-17

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 151,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,685
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Operating Expenses	\$ 14,075	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,075
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 210,955	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,955

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	2.0	\$ 104,500	\$ 151,685	\$ -	\$ 151,685
Other Personal Services	0.0	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 10,000	\$ -	\$ 10,000
Operating Expenses			\$ 14,075	\$ -	\$ 14,075
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 175,760	\$ -	\$ 175,760

WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2015-2016 to 2016-2017	
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	2.0	2.0	2.0	2.0	2.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	2.0	2.0	2.0	2.0	2.0	0.0	0.0%

Program and Activity Allocations

Changes and Trends

Budget has been consistent across the years other than additional Salaries and Benefits budget in FY 2015-2016 due to hiring a more experienced Communications Specialist and benefit selection changes. (Adopted Budgets not shown above include \$172,085 in FY 2012-2013, \$168,044 in FY 2013-2014, and \$164,284 in FY 2014-2015.) Variances in budget compared to actual expenses are mainly attributable to budget set aside for printing and copying under Operating Expenses. The District had a large inventory of posters and brochures printed in prior years that has been made available annually at water conservation and water resource educational events. Operating Expenses noticeably increased from FY 2012-2013 to FY 2013-2014. Additional expenses were for an employee's tuition reimbursement payments, the purchase of folding chairs for outdoor events, and a subscription to a newsfeed for press articles of interest to the District. Contracted Services increased from FY 2013-2014 to FY 2014-2015 to purchase access to a governmental research and legislative monitoring website.

Budget Variances

None.

Major Budget Items

Salaries and Benefits (\$151,685) is the major budget category in this program that funds two employees, a Communications Director and Communications Specialist, who work full-time handling public information activities for the District.

Program and Activity Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
5.0 Outreach
Fiscal Year 2016-17
Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)		2.00	\$	180,324
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				4,434
1	Removal of 27th pay period	4,434		
Other Personal Services				-
Contracted Services				-
Operating Expenses				1,619
2	Travel and supplies	1,619		
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL REDUCTIONS			0.00	6,053
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				1,489
1	Benefit rate adjustments	1,489		
Other Personal Services				-
Contracted Services				-
Operating Expenses				-
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL NEW ISSUES			0.00	1,489
5.0 Outreach				
Total Workforce and Preliminary Budget for FY 2016-17			2.00	\$ 175,760

Program and Activity Allocations

Public Information (Activity 5.2)

The District's public information programs are designed to assist and inform local governments, other agencies and the general public about regional water issues. The primary goal is to enhance public awareness, understanding, and participation in comprehensive water resource management. This activity includes a general public awareness program for the SWIM program; preparation, printing, and distribution of brochures, booklets, and materials on the District's water conservation and protection programs; and public noticing of water management district decision-making, Governing Board meetings, and budgetary information.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

5.2 - Public Information

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 116,199	\$ 125,654	\$ 140,590	\$ 154,630	\$ 151,685	\$ (2,945)	-1.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 1,767	\$ 6,444	\$ 4,328	\$ 15,419	\$ 13,800	\$ (1,619)	-10.5%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 117,966	\$ 132,098	\$ 144,918	\$ 170,049	\$ 165,485	\$ (4,564)	-2.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 200,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,680

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 151,685	\$ -	\$ 151,685
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 13,800	\$ -	\$ 13,800
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 165,485	\$ -	\$ 165,485

Program and Activity Allocations

Changes and Trends

This activity consists of budget for only personnel and operating expenses. The Salaries and Benefits category increased in FY 2015-2016 due to hiring a more experienced Communications Specialist and benefit selection changes. Actual costs for the Operating Expenses category fluctuate due to travel. Variances in budget compared to actual expenses are mainly attributable to budget set aside for the potential need for printing and copying media-related documents for public education and information events. Operating Expenses noticeably increased from FY 2012-2013 to FY 2013-2014. Additional expenses were for an employee's tuition reimbursement payments, the purchase of folding chairs for outdoor events, and a subscription to a newsfeed for press articles of interest to the District.

Budget Variances

Personnel costs decrease slightly 1.9 percent and Operating Expenses are reduced by 10.5 percent to better align with historical spending patterns.

Major Budget Items

Salaries and Benefits (\$151,685) is the major budget category that funds two employees, a Communications Director and Communications Specialist, who work full-time handling public information activities for the District.

Program and Activity Allocations

Lobbying/Legislative Affairs/Cabinet Affairs (Activity 5.4)

This activity responds to requests for information from state legislators and legislative staff, attends committee meetings and, as requested, provides information to members of the Congressional delegation.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 2,880	\$ 3,727	\$ 9,235	\$ 10,000	\$ 10,000	\$ -	0.0%
Operating Expenses	\$ 245	\$ 125	\$ 150	\$ 275	\$ 275	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 3,125	\$ 3,852	\$ 9,385	\$ 10,275	\$ 10,275	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 10,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,275

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 10,000	\$ -	\$ 10,000
Operating Expenses	\$ 275	\$ -	\$ 275
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 10,275	\$ -	\$ 10,275

Changes and Trends

The District works in cooperation with the Florida Legislature, Executive Office of the Governor, and other state agencies to serve Floridians and protect the area's water and natural resources. The budget increase in FY 2014-2015 is attributable to recurring access costs to a governmental research and legislative monitoring website.

Program and Activity Allocations

Budget Variances

No change is being proposed in the FY 2016-2017 Preliminary Budget from the FY 2015-2016 Adopted Budget.

Major Budget Items

The main budget category for this activity is Contracted Services (\$10,000). The budget covers for the cost to access to a governmental research and legislative monitoring website.

Program and Activity Allocations

District Management and Administration (Program 6.0)

This program includes all Governing Board support; executive support; management information systems; general counsel; ombudsman; human resources; finance, audit and budget; risk management; and administrative services.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

6.0 District Management and Administration

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,417,608	\$ 1,771,153	\$ 1,440,651	\$ 1,484,048	\$ 1,496,062	\$ 12,014	0.8%
Other Personal Services	\$ 237	\$ -	\$ -	\$ 12,807	\$ 13,090	\$ 283	2.2%
Contracted Services	\$ 106,794	\$ 239,490	\$ 193,143	\$ 150,995	\$ 165,007	\$ 14,012	9.3%
Operating Expenses	\$ 370,290	\$ 294,456	\$ 243,927	\$ 338,823	\$ 379,167	\$ 40,344	11.9%
Operating Capital Outlay	\$ 5,475	\$ 104,267	\$ 56,441	\$ 47,720	\$ 48,791	\$ 1,071	2.2%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,900,404	\$ 2,409,366	\$ 1,934,162	\$ 2,034,393	\$ 2,102,117	\$ 67,724	3.3%

SOURCE OF FUNDS

Fiscal Year 2016-17

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 649,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 649,461
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000
Operating Expenses	\$ 56,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,067
Operating Capital Outlay	\$ 48,791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,791
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 927,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 927,010

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	23.0	\$ 1,041,731	\$ 1,458,311	\$ 37,751	\$ 1,496,062
Other Personal Services	0.5	\$ 12,140	\$ 13,090	\$ -	\$ 13,090
Contracted Services	-	\$ -	\$ 165,007	\$ -	\$ 165,007
Operating Expenses			\$ 379,167	\$ -	\$ 379,167
Operating Capital Outlay			\$ 48,791	\$ -	\$ 48,791
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 2,064,366	\$ 37,751	\$ 2,102,117

WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2015-2016 to 2016-2017	
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	22.0	22.0	23.0	23.0	23.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.0	0.5	0.5	0.5	0.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	22.0	22.5	23.5	23.5	23.5	0.0	0.00%

Program and Activity Allocations

Changes and Trends

Since FY 2011-2012, the EOG, Legislature, and DEP have coordinated with the five water management districts to gain consistencies in numerous functional areas, including equipment replacement cycles, employee benefits, and financial and budget reporting. Costs previously paid from this program have been reallocated across all programs to better reflect the full cost of providing services and to align costs with the appropriate revenue sources. The District started spending funds from the newly created Technology activities in each Program area in FY 2012-2013, to begin capturing the costs associated with each program. The increase in FY 2013-2014 in Operating Capital Outlay was specifically for building up the District's IT infrastructure with better server and computer hardware. Starting in FY 2014-2015, the IT budget was distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. After a couple of years of major IT investments, the focus is changing to primarily be in a maintenance and support mode and will use and maintain this technology to provide solutions that meet the business needs of the organization.

Salaries and Benefits have fluctuated throughout the years. The increase in FY 2013-2014 was due to the legislatively authorized merit increases and bonuses for that fiscal year. The District budgeted in Program 6 an amount that reflected the authorized increases in the FY 2013-2014 General Appropriations Act (GAA). The District decided that in lieu of permanent increases plus bonuses, the funding would be set aside only for nonrecurring bonuses on an annual basis. The bonus allocation is calculated by division, based on the FY 2013-2014 GAA, whereby an annual salary of \$40,000 or less generates \$1,400 toward the bonus allocation and an annual salary greater than \$40,000 generates \$1,000. Allocations reside in each division's budget. The decrease in FY 2014-2015 was from more IT staff time being charged to other division's projects than budgeted in Program 6. The increase in FY 2015-2016 is mainly due to the transfer of a position to Accounting and Finance from Regulatory Services to address workload needs. The increase in FY 2016-2017 Preliminary Budget is attributable to a nonrecurring planned retirement leave payout.

Contracted Services increased in FY 2013-2014 from the implementation of major upgrades in technology, such as District website improvements, addition of SharePoint, and the recreational site reservation system. Expenses declined as the related start-up costs were expended.

The combined budgets for Program 5, Outreach (\$175,760) and Program 6, District Management and Administration (\$2,102,117) represent 6.2 percent of the \$36.7 million budget proposed for FY 2016-2017.

Budget Variances

The total budget increase for Program 6 of \$67,724 or 3.3 percent is mostly for additional IT-related costs of \$60,364. These include an increase to online data services costs associated with more bandwidth needs of the District, repair and maintenance expenses, e.g., updates for related software purchases made in FY 2015-2016 and planned for FY 2016-2017, and legal counsel services to help review contracts involving IT initiatives. The remaining variance is a net increase of \$7,360. This amount consists

Program and Activity Allocations

of increases for a planned retirement-related leave payout, insurance, copier lease, and legal counsel services offset by decreases in personnel ad placements, the distribution of postage from this program to others, and the removal of one-time actuary study costs planned for FY 2015-2016.

Major Budget Items

Salaries and Benefits (\$1,496,062) make up nearly three-fourths of this Program's budget, funding 23.5 full-time-equivalent positions (authorized and OPS) which include executive, financial, personnel, IT, and other administrative support for the District. The remaining budget of \$606,055 mostly consists of \$165,007 for Contracted Services (e.g., legal counsel, audit services) and \$379,167 for Operating Expenses (e.g., liability insurances, training/travel, tax collector fees, online data services, and repair and maintenance of computer servers and software).

Program and Activity Allocations
Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
6.0 District Management and Administration
Fiscal Year 2016-17
Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)		23.50	\$	2,034,393
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				48,511
1	Removal of 27th pay period and excess budget from Office of Executive Director	31,974		
2	Removal of 27th pay period in Finance and Accounting	15,817		
3	Removal of 27th pay period in IT Bureau	720		
Other Personal Services				475
4	Removal of 27th pay period in Finance and Accounting	475		
Contracted Services				6,000
5	Removal of nonrecurring budget planned for FY 2015-2016 for other postemployment benefit actuarial analysis	6,000		
Operating Expenses				29,376
6	IT Bureau travel, training, computer equipment, and server repairs and maintenance	17,165		
7	Distribution of postage budget from Division of Administration to other program areas	7,258		
8	Legal ad placement, office supplies, cell phone plan, and copier costs across Office of Executive Director, Human Resources, and Finance and Accounting	4,953		
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL REDUCTIONS			0.00	84,362

Program and Activity Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
6.0 District Management and Administration
Fiscal Year 2016-17
Preliminary Budget - January 15, 2016

FY 2015-16 Budget (Adopted)			23.50	\$	2,034,393
New Issues					
Issue	Description	Issue Amount	Workforce		Category Subtotal
Salaries and Benefits					60,525
1	Retirement-related leave payout in Office of the Executive Director	37,751			
2	Salary, tax, and benefit adjustments for Finance and Accounting	10,644			
3	Other salary, tax, and benefit adjustments for Office of the Executive Director	6,451			
4	Salary, tax, and benefit adjustments for Human Resources	4,898			
5	Salary, tax, and benefit adjustments for IT Bureau	781			
Other Personal Services					758
6	Bonus allocation for existing OPS position	758			
Contracted Services					20,012
7	Legal Counsel for review of contracts and agreements and contractual services for IT initiatives	12,012			
8	Legal Counsel for Governing Board	7,000			
9	Legal Counsel for Human Resources	1,000			
Operating Expenses					69,720
10	Bandwidth increase for headquarters and field offices	31,619			
11	Repairs and maintenance of software purchased in prior year	27,357			
12	IT Bureau for computer equipment, copy machine, staff travel, and travel for training	5,409			
13	Replacement of fully-depreciated owned copier with a leased copier for Human Resources	1,900			
14	Professional liability insurance	1,802			
15	Redistribution of postage budget from Division of Administration to Office of the Executive Director	1,533			
16	Federal and state-required Human Resource posters and membership to Society of Human Resource Managers	100			
Operating Capital Outlay					1,071
17	IT Bureau computer hardware purchases	1,071			
Fixed Capital Outlay					-
Interagency Expenditures (Cooperative Funding)					-
Debt					-
Reserves					-
TOTAL NEW ISSUES			0.00		152,086
Total Workforce and Preliminary Budget for FY 2016-17			23.50	\$	2,102,117

Program and Activity Allocations

Administrative and Operations Support (Activity 6.1)

This activity includes executive management, executive support, Governing Board support, ombudsman, general counsel, inspector general, administrative support (general), procurement and contract administration, insurance, finance, accounting, budget, and human resources. In addition, this activity includes administrative and programmatic computer systems support, directs maintenance and replacement of equipment, hardware and software support, and includes the Geographic Information System (GIS) staff and systems support.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

6.1 - Administrative and Operations Support

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ 1,417,608	\$ 1,771,153	\$ 1,440,651	\$ 1,484,048	\$ 1,496,062	\$ 12,014	0.8%
Other Personal Services	\$ 237	\$ -	\$ -	\$ 12,807	\$ 13,090	\$ 283	2.2%
Contracted Services	\$ 106,794	\$ 239,490	\$ 193,143	\$ 150,995	\$ 165,007	\$ 14,012	9.3%
Operating Expenses	\$ 319,851	\$ 241,012	\$ 187,953	\$ 278,823	\$ 319,167	\$ 40,344	14.5%
Operating Capital Outlay	\$ 5,475	\$ 104,267	\$ 56,441	\$ 47,720	\$ 48,791	\$ 1,071	2.2%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,849,965	\$ 2,355,922	\$ 1,878,188	\$ 1,974,393	\$ 2,042,117	\$ 67,724	3.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ 927,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 927,010

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,458,311	\$ 37,751	\$ 1,496,062
Other Personal Services	\$ 13,090	\$ -	\$ 13,090
Contracted Services	\$ 165,007	\$ -	\$ 165,007
Operating Expenses	\$ 319,167	\$ -	\$ 319,167
Operating Capital Outlay	\$ 48,791	\$ -	\$ 48,791
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,042,117	\$ 37,751	\$ 2,079,868

Program and Activity Allocations

Changes and Trends

Since FY 2011-2012, the EOG, Legislature, and DEP have coordinated with the five water management districts to gain consistencies in numerous functional areas, including replacement equipment cycles and financial and budget reporting. To provide more accurate program costs versus administrative costs, the districts agreed to certain allocations or direct charging of costs previously paid from the administrative activities. Prior to FY 2011-2012, the Division of Administration budget included all employee benefits, including the payment of compensated absences for the District; fleet and property insurance; utilities and janitorial costs for Headquarters and field offices; telephone costs; and furniture and equipment purchase and rental. In FY 2011-2012, the employee benefits were distributed to the program areas. Other costs directly related to the program areas have also been transitioned to those budgets.

Budget Variances

The total increase for this activity of \$67,724 is almost 90 percent (\$60,364) for IT expenditures. These include an increase to online data services costs associated with more bandwidth needs of the District, repair and maintenance expenses, e.g., updates for related software purchases made in FY 2015-2016 and planned for FY 2016-2017, and legal counsel services to help review contracts involving IT initiatives. The remaining variance is a net increase of \$7,360. This amount consists of increases for a planned retirement-related leave payout, insurance, copier lease, and legal counsel services offset by decreases in personnel ad placements, the distribution of postage from this program to others, and the removal of one-time actuary study costs planned for FY 2015-2016.

Major Budget Items

This activity's FY 2016-2017 Preliminary Budget is \$2,042,117, of which \$390,021 or 19.1 percent makes up the IT budget for Districtwide support needs. Salaries and Benefits (\$1,496,062) make up 73.2 percent of this activity's budget, funding 23.5 full-time-equivalent positions (authorized and OPS) which include executive, financial, personnel, IT, and other administrative support for the District. The remaining budget of \$546,055 mostly consists of \$165,007 for Contracted Services (e.g., legal counsel, audit services) and \$319,167 for Operating Expenses (e.g., liability insurances, training/travel, online data services, and repair and maintenance of computer servers and software).

Program and Activity Allocations

Other – (Tax Collector/Property Appraiser Fees) (Activity 6.4)

This category includes fees charged by the tax collectors and property appraisers of the 16 counties within the District's jurisdiction. These fees are to compensate the counties for their costs associated with the noticing, collection, and remittance of ad valorem tax revenues on the behalf of and to the District.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Actual-Non-Final)	Fiscal Year 2015-16 (Adopted)	Fiscal Year 2016-17 (Preliminary)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 50,439	\$ 53,444	\$ 55,974	\$ 60,000	\$ 60,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 50,439	\$ 53,444	\$ 55,974	\$ 60,000	\$ 60,000	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016-17	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016-17

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 60,000	\$ -	\$ 60,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 60,000	\$ -	\$ 60,000

Changes and Trends

Fees paid to the property appraisers are based on a percent of their approved budget and the District's share of ad valorem taxes levied. Tax collectors are paid based on the amount of taxes collected. As the property appraisers' budgets and/or the District's share of ad valorem taxes levied continue to increase, so will the budget for this activity.

Budget Variances

None.

Major Budget Items

None.

Program and Activity Allocations

B. District Specific Programs

None.

Program and Activity Allocations

C. Program by Area of Responsibility

Subparagraph 373.536(5)(d)5, F.S., requires the District to report the total estimated amount in its budget for each area of responsibility (AOR). All programs and activities at the water management districts are categorized by four AORs, including water supply, water quality, flood protection, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR expenditures are estimates only and do not reflect the overlap between the areas of responsibility. For instance, a land acquisition project can serve more than one purpose (e.g., flood protection/floodplain management and natural systems). Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each area of responsibility.

Program and Activity Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2014-15 (Actual-Non-Final)

PRELIMINARY BUDGET - Fiscal Year 2016-2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2014-15 (Actual-Non-Final)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$4,579,977	\$972,427	\$1,553,857	\$3,034,301	\$3,183,215
1.1 - District Water Management Planning	1,720,684	X	X	X	X
1.1.1 Water Supply Planning	60,799	X	X		
1.1.2 Minimum Flows and Levels	1,070,031	X	X		X
1.1.3 Other Water Resources Planning	589,854	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,063,830	X	X	X	X
1.3 - Technical Assistance	1,422,273	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	373,190	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$11,566,624	\$15,962,619	\$10,675,234	\$2,283,028	\$5,663,061
2.1 - Land Acquisition	25,785	X	X	X	X
2.2 - Water Source Development	5,088,998	X	X		X
2.2.1 Water Resource Development Projects	216,120	X	X		X
2.2.2 Water Supply Development Assistance	4,872,878	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	4,890,183		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	192,116	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	1,188,333	X	X	X	X
2.7 - Technology & Information Service	181,209	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$3,237,415	\$524,884	\$1,119,363	\$1,108,145	\$1,108,145
3.1 - Land Management	2,493,232	X	X	X	X
3.2 - Works	832		X		
3.3 - Facilities	296,887	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	35,696	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	410,768	X	X	X	X
4.0 Regulation	\$3,467,781	\$1,628,595	\$1,162,090	\$541,040	\$753,562
4.1 - Consumptive Use Permitting	582,835	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	670,278	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,250,653	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	316,356	X	X	X	X
4.4 - Technology & Information Service	647,659	X	X	X	X
5.0 Outreach	\$154,303	\$38,576	\$38,576	\$38,576	\$38,576
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	144,918	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	9,385	X	X	X	X
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$23,006,100</i>				
6.0 District Management and Administration	\$1,934,162				
6.1 - Administrative and Operations Support	1,878,188				
6.1.1 - Executive Direction	635,451				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	806,247				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	100,645				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	335,845				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	55,974				
TOTAL	\$24,940,262				

Program and Activity Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2015-16 (Adopted)

PRELIMINARY BUDGET - Fiscal Year 2016-2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2015-16 (Adopted)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$7,087,834	\$1,021,213	\$1,492,232	\$2,284,485	\$2,289,904
1.1 - District Water Management Planning	2,356,621	X	X	X	X
1.1.1 Water Supply Planning	103,255	X	X		
1.1.2 Minimum Flows and Levels	1,671,801	X	X		X
1.1.3 Other Water Resources Planning	581,565	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,604,984	X	X	X	X
1.3 - Technical Assistance	2,664,045	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	462,184	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$38,645,294	\$15,836,296	\$13,019,463	\$5,214,969	\$8,375,067
2.1 - Land Acquisition	4,902,863	X	X	X	X
2.2 - Water Source Development	14,570,100	X	X		X
2.2.1 Water Resource Development Projects	638,340	X	X		X
2.2.2 Water Supply Development Assistance	13,931,760	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	18,142,819		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	240,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	710,000	X	X	X	X
2.7 - Technology & Information Service	79,512	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$3,920,442	\$521,098	\$1,136,730	\$1,131,307	\$1,131,307
3.1 - Land Management	3,051,049	X	X	X	X
3.2 - Works	5,422		X		
3.3 - Facilities	376,033	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	47,443	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	440,495	X	X	X	X
4.0 Regulation	\$3,906,837	\$1,603,285	\$1,080,890	\$486,294	\$694,403
4.1 - Consumptive Use Permitting	633,908	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	799,492	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,406,351	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	382,996	X	X	X	X
4.4 - Technology & Information Service	684,090	X	X	X	X
5.0 Outreach	\$180,324	\$45,081	\$45,081	\$45,081	\$45,081
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	170,049	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,275	X	X	X	X
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$53,740,731</i>				
6.0 District Management and Administration	\$2,034,393				
6.1 - Administrative and Operations Support	1,974,393				
6.1.1 - Executive Direction	679,568				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	851,827				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	113,341				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	329,657				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				
TOTAL	\$55,775,124				

Program and Activity Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2016-17 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2016-2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2016-17 (Preliminary)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$6,614,644	\$1,056,321	\$1,247,033	\$1,950,316	\$2,360,974
1.1 - District Water Management Planning	2,826,946	X	X	X	X
1.1.1 Water Supply Planning	282,747	X	X		
1.1.2 Minimum Flows and Levels	1,979,075	X	X		X
1.1.3 Other Water Resources Planning	565,124	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	954,303	X	X	X	X
1.3 - Technical Assistance	2,345,205	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	488,190	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$20,246,433	\$8,610,884	\$6,906,792	\$1,191,618	\$3,537,139
2.1 - Land Acquisition	74,949	X	X	X	X
2.2 - Water Source Development	8,755,644	X	X		X
2.2.1 Water Resource Development Projects	990,851	X	X		X
2.2.2 Water Supply Development Assistance	7,764,793	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	11,232,178		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	100,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	25,000	X	X	X	X
2.7 - Technology & Information Service	58,662	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$3,728,521	\$501,403	\$1,078,267	\$1,074,426	\$1,074,426
3.1 - Land Management	2,865,114	X	X	X	X
3.2 - Works	3,841		X		
3.3 - Facilities	374,165	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	72,443	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	412,958	X	X	X	X
4.0 Regulation	\$3,833,353	\$1,573,841	\$1,078,389	\$486,070	\$695,053
4.1 - Consumptive Use Permitting	600,183	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	802,820	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,388,333	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	410,704	X	X	X	X
4.5 - Technology & Information Service	631,313	X	X	X	X
5.0 Outreach	\$175,760	\$43,940	\$43,940	\$43,940	\$43,940
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	165,485	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,275	X	X	X	X
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$34,598,711</i>				
6.0 District Management and Administration	\$2,102,117				
6.1 - Administrative and Operations Support	2,042,117				
6.1.1 - Executive Direction	699,829				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	834,028				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	118,239				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	390,021				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				
TOTAL	\$36,700,828				

Summary of Staffing Levels

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUMMARY OF WORKFORCE

Fiscal Years 2012-13, 2013-14, 2014-15, 2015-16, and 2016-17

PRELIMINARY BUDGET - Fiscal Year 2016-2017

PROGRAM	WORKFORCE CATEGORY	2012-2013 to 2016-2017							Current-Amended to Tentative 2015-2016 to 2016-2017	
		Difference	% Change	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
All Programs	Authorized Positions	(4.0)	-3.81%	105.0	101.0	101.0	101.0	101.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(5.6)	-37.33%	15.0	10.4	9.4	9.4	9.4	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(9.6)	-8.00%	120.0	111.4	110.4	110.4	110.4	-	0.00%
Water Resource Planning and Monitoring	Authorized Positions	2.0	10.53%	19.0	21.0	21.0	21.0	21.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(3.0)	-75.00%	4.0	1.5	1.0	1.0	1.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-4.35%	23.0	22.5	22.0	22.0	22.0	-	0.00%
Acquisition, Restoration and Public Works	Authorized Positions	(5.0)	-41.67%	12.0	7.0	7.0	7.0	7.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(3.0)	-75.00%	4.0	1.5	1.0	1.0	1.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(8.0)	-50.00%	16.0	8.5	8.0	8.0	8.0	-	0.00%
Operations and Maintenance of Lands and Works	Authorized Positions	2.0	14.29%	14.0	16.0	16.0	16.0	16.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(2.1)	-52.50%	4.0	1.9	1.9	1.9	1.9	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(0.1)	-0.56%	18.0	17.9	17.9	17.9	17.9	-	0.00%
Regulation	Authorized Positions	(4.0)	-11.11%	36.0	33.0	32.0	32.0	32.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	2.0	66.67%	3.0	5.0	5.0	5.0	5.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(2.0)	-5.13%	39.0	38.0	37.0	37.0	37.0	-	0.00%
Outreach	Authorized Positions	-	0.00%	2.0	2.0	2.0	2.0	2.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	-	0.00%	2.0	2.0	2.0	2.0	2.0	-	0.00%
Management and Administration	Authorized Positions	1.0	4.55%	22.0	22.0	23.0	23.0	23.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	0.5		-	0.5	0.5	0.5	0.5	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1.5	6.82%	22.0	22.5	23.5	23.5	23.5	-	0.00%

Performance Measures

The five water management districts maintain a consistent set of performance metrics used to monitor and compare the performance of the districts. The Northwest Florida Water Management District's budget presents core mission performance measures to report the effectiveness and efficiency of its programs and activities.

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - NATURAL SYSTEMS
 Fiscal Year 14-15 End of Year Performance Data
 Preliminary Budget - January 15, 2016

Natural System Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems		
Annual Measures	Fiscal Year 14-15	
	Annual	Cumulative
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively (ever)		
Aquifer	0	0
Estuary	0	0
Lake	0	0
River	0	2
Spring	0	0
Wetland	0	0
Number and percentage of water bodies meeting their adopted MFLs		
Number of water bodies meeting MFLs	0	#DIV/0!
Number of water bodies with adopted MFLs	0	

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 14-15	
	Annual	Percent
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.		
Number of water bodies with an adopted recovery or prevention strategy	0	#DIV/0!
Number of water bodies supposed to have an adopted recovery or prevention strategy	0	

NS Objective 3: To evaluate district owned lands to ensure that lands owned are necessary for the protection and restoration of water resources										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Cost per Acre	
	Number	Percent	Number	Percent	Number	Percent		Percent	Number	Fiscal Year 14-15
Number of acres and percentage of District lands evaluated for surplus.										
Number of acres evaluated for surplus	0.00	0.00%	2.60	0.00%	0.00	0.00%	0.00	0.00%	2.60	0.001%
Total acres of District lands held at the beginning of the fiscal year	211,152.00		211,152.00		211,152.00		211,152.00		211,152.00	
Number of acres and % of surplus lands sold, exchanged, or leased.										
Number of acres of surplus lands sold, exchanged, or leased	0.00	#DIV/0!	0.00	#DIV/0!	2.60	100.00%	0.00	#DIV/0!	2.60	100.00%
Total acres of land approved for sale, trade or lease by the Governing Board	0.00		0.00		2.60		0.00		2.60	

NS Objective 4: To identify the efficiency and relative cost of restoration and land management activities										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Cost per Acre	
	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Fiscal Year 14-15
Cost/acre for lands managed by the District (not total).										
Dollars expended in land management where the District serves as the lead manager	\$558,246.04	\$2.64	\$786,651.45	\$3.72	\$826,669.97	\$3.91	\$770,149.86	\$3.64	\$2,941,717.32	\$13.91
Number of acres where the District serves as the lead manager	211,152.00		211,500.00		211,497.00		211,497.00		211,497.00	
Cost/acre prescribed fire.										
Dollars expended for prescribed burning	\$20,935.55	\$23.37	\$39,783.92	\$15.50	\$32,251.28	\$14.77	\$9,434.41	\$16.85	\$102,405.16	\$16.50
Number of acres burned	896.00		2,567.00		2,183.00		560.00		6,206.00	
Cost/acre for invasive plant control.										
Dollars expended controlling invasive plants	\$0.00	\$0.00	\$0.00	\$0.00	\$2,071.19	\$0.37	\$757.26	\$0.44	\$2,828.45	\$0.39
Number of acres treated	0.00		0.00		5,555.00		1,705.00		7,260.00	

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - WATER QUALITY
 Fiscal Year 14-15 End of Year Performance Data
 Preliminary Budget - January 15, 2016

Water Quality Primary Goal: To achieve and maintain surface water quality standards

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WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	2.00		7.00		2.00		2.00		3.25	
Individually processed permits	25.00		18.00		25.00		22.00		22.50	
Letter modifications and extensions	3.00		3.00		2.00		3.00		2.75	
All authorizations combined	2.00		8.00		2.00		9.00		5.25	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$63,738.32	\$344.53	\$61,450.79	\$590.87	\$63,483.24	\$364.85	\$65,703.14	\$513.31	\$63,593.87	\$430.42
Number of permits	185		104		174		128		\$147.75	
For ERP, In-House Application to Staff Ratio for All Permit Types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	185	54.09	104	30.06	174	47.80	128	34.78	147.75	41.62
Number of staff for the permit area	3.42		3.46		3.64		3.68		3.55	

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - WATER SUPPLY
 Fiscal Year 14-15 End of Year Performance Data
 Preliminary Budget - January 15, 2016

Water Supply Primary Goal: To ensure a safe and adequate source of water for all users

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.		
Annual Measure	Fiscal Year 14-15	
District-wide, the quantity (mgd) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	MGD	
	31.76	
Uniform residential per capita water use (Public Supply) by District	GPCD	
	76.00	
Percentage of domestic wastewater reused	MGD	
Quantity (mgd) of domestic reused wastewater	78.83	80.55%
Quantity (mgd) domestic wastewater produced	97.86	

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 14-15 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits < 0.1mgd	7.00		6.00		11.00		8.00		8.00	
Individually processed permits >= 0.1mgd	14.00		17.00		17.00		8.00		14.00	
Letter modifications	8.00		0.00		6.00		6.00		5.00	
All authorizations combined	9.00		13.00		14.00		8.00		11.00	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$16,526.84	\$516.46	\$13,651.56	\$505.61	\$18,336.83	\$509.36	\$15,584.22	\$432.90	\$16,024.86	\$489.31
Number of permits	32		27		36		36		33	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	32	32.65	27	32.14	36	30.51	36	35.64	33	32.67
Number of staff for the permit area	0.98		0.84		1.18		1.01		1.00	

WS Objective 3: To identify the efficiency of developing water resources and water supply.		
Annual Measures	Fiscal Year 14-15	
Cost per million gallons a day for Water Supply Development	Number	Cost
Water Supply Development Cost	5,536,939.34	\$356,761.56
Quantity (mgd) produced	15.52	

Performance Measures

Northwest Florida Water Management District
PERFORMANCE MEASURES - MISSION SUPPORT
 Fiscal Year 14-15 End of Year Performance Data
 Preliminary Budget - January 15, 2016

Mission Support Primary Goal: Support District core programs both effectively and efficiently.

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.									
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	
Administrative Costs as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)									(Quarters are cumulative)
Administrative costs	528,127.63	12.91%	936,102.82	10.31%	1,468,337.61	9.57%	2,142,910.25	9.54%	
Total expenditures	4,090,100.29		9,077,849.40		15,340,478.58		22,459,451.63		

Basin Budgets

Not Applicable

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A. Terms

Ad Valorem Tax: a tax imposed on the value of real and personal property as certified by the property appraiser in each county.

Alternative Water Supply (AWS): includes, but is not limited to, conservation, reuse, aquifer storage and recovery, surface water storage, desalination, and other sources designated within an applicable regional water supply plan (also known as non-traditional sources).

Areas of Responsibility (AOR): the four areas of responsibility which must be addressed by each water management district's District Water Management Plan or Strategic Plan: water supply, water quality, flood protection, and natural systems.

Best Management Practices (BMPs): a practice or combination of practices determined, through research, field testing, and expert review, to be the most effective and practicable (including economic and technological considerations) on-site means of improving water quality in discharges.

Carryover: unexpended funds carried forward from the previous FY(s).

District Water Management Plan: the long-range comprehensive water resource management plan prepared by a water management district pursuant to section 373.036, F.S. See also Strategic Water Management Plan.

Ecosystem Management and Restoration Trust Fund: the state trust fund established by section 403.1651, F.S., administered by the Department of Environmental Protection, which supports the detailed planning and implementation of programs for the management and restoration of ecosystems, including development and implementation of surface water improvement and management (SWIM) plans.

Fixed Capital Outlay (FCO): payment for lands and land improvements, land easements, water control structures, bridges, buildings and improvements, and leasehold improvements. Items have an estimated service life of at least one year.

Florida Forever (FF): the Florida Forever Act, section 259.105, F.S., enacted by the 1999 Legislature and signed into law by Governor Bush, provided \$3 billion over 10 years to acquire land or less than fee interests in land to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and to provide for capital land improvement and public access to those lands.

Florida Water Plan (FWP): a statewide plan for the management of Florida's water resources developed by the Department of Environmental Protection and the water management districts, pursuant to section 373.036, F.S.

Full Time Equivalent (FTE): a measurement of employee work hours both allocated and used. One FTE is equivalent to 2,080 work hours per year (40 hours per week for 52 weeks).

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Geographic Information System (GIS): a specialized data management system designed for the entry, analysis, and display of data commonly found on maps.

Hydrologic Basin or Watershed: the area of land where all the water drains to the same waterbody.

Interagency Agreements/Expenditures: funds used to assist other local agencies, regional agencies, the State of Florida, the federal government, public and private universities, and not-for-profit organizations in projects that have a public purpose.

Land Acquisition Trust Fund: The trust fund is for use as a depository for expenditure of such funds for the purposes defined in Section 28 Article 10 of the State Constitution.

Millage Rate: the tax rate on real property, based on \$1 per \$1,000 of assessed property value.

Mitigation: to make less severe; to alleviate, diminish or lessen; one or all of the following may comprise mitigation: (1) avoiding an impact altogether by not taking a certain action or parts of an action; (2) minimizing impacts by limiting the degree or magnitude of an action and its implementation; (3) rectifying an impact by repairing, rehabilitating, or restoring the affected environment; (4) reducing or eliminating an impact over time by preservation and maintenance operations during the life of an action; and (5) compensating for an impact by replacing or providing substitute resources or environments.

Operating Capital Outlay (OCO): payments for automotive equipment, boats, computer hardware, furniture, and equipment. Items have a value of at least \$1,000 and an estimated service life of at least one year.

Operating Expenses: all costs for items to be used as part of something else or disposed of within a year of purchase, including parts and supplies, small tools or equipment, and construction and maintenance products; and all costs associated with rental or lease of equipment, buildings, offices, insurance programs, permits, and fees paid to other agencies, taxes and relocation.

Other Personal Services (OPS): services rendered by a person who is not a regular or full-time employee filling an established position. OPS includes, but is not limited to, services of temporary employees, student or graduate assistants, persons on fellowships, part-time academic employees, board members and consultants, and other services specifically budgeted by an agency.

Potentiometric surface: the level to which water will rise in a tightly cased well open to a confined aquifer. In an unconfined aquifer the potentiometric surface is the water table level.

Preservation 2000 (P2000): the land acquisition program established by section 259.101, F.S., that provided \$300 million annually in bonds for land acquisition for environmental protection, recreation, open space, water management, and other purposes. The last bond issue was in April 2000.

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Reserves: unbudgeted funds to be used for contingencies, managerial reserves, and capital expenditure needs requiring Governing Board approval to be spent.

Rolled-Back Rate: the rate that would generate prior year tax revenues less allowances for new construction, plus additions to the tax roll minus deletions to the tax roll. The rolled-back rate controls for changes in the market value of property and, if levied, represents “no tax increase” from the prior year.

Strategic Water Management Plan (SWMP): five-year strategic plan describing the District’s responsibilities, strategic priorities, and applicable funding resources pursuant to section 373.036, F.S.

Truth in Millage (TRIM): requirement in section 200.065, F.S., which establishes a specific timetable and procedure for local governments and water management districts to consider and adopt their annual budgets.

Water Management Area (WMA): a district conservation land management area, typically comprised of multiple tracts that are grouped together to be managed as a single unit.

Water Management District (WMD): a regional water management district created pursuant to section 373.069, F.S.

Water Management Lands Trust Fund (WMLTF): the trust fund established by section 373.59, F.S., for water management district land acquisition, management, maintenance, capital improvements, payments in lieu of taxes, and administration in accordance with the provisions of Chapter 373, F.S.

Water Protection and Sustainability Trust Fund (WPSTF): the trust fund established by section 403.890, F.S., for implementing priority alternative water supply development, water resource development projects, springs protection, and surface water projects.

Water Supply Development: the planning, design, construction, operation, and maintenance of public or private facilities for water collection, production, treatment, transmission, or distribution for sale, resale, or end use (section 373.019(24), F.S.).

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B. Acronyms

ACSC	Area of Critical State Concern
ACF	Apalachicola-Chattahoochee-Flint River System
AOR	Area of Responsibility
AWS	Alternative Water Supply
AWT	Advanced Water Treatment
BMP(s)	Best Management Practice(s)
COE	U.S. Army Corps of Engineers
CUP	Consumptive Use Permit
DACS	Florida Department of Agriculture and Consumer Services
DEP	Florida Department of Environmental Protection
DFIRMS	Digital Flood Insurance Rate Maps
DOQQ	Digital Orthophoto Quarter Quadrangle
DRI	Development of Regional Impact
EOG	Executive Office of the Governor
EPA	U.S. Environmental Protection Agency
ERP	Environmental Resource Permit
ETDM	Efficient Transportation Decision Making
FCO	Fixed Capital Outlay
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FTE	Full Time Equivalent Position
FAC	Florida Administrative Code
FGS	Florida Geological Survey
FS	Florida Statute
FWC	Florida Fish and Wildlife Conservation Commission
FWP	Florida Water Plan
FY	Fiscal Year
GAA	General Appropriations Act
GIS	Geographic Information System
IFAS	University of Florida's Institute of Food and Agricultural Sciences
IT	Information Technology
LATF	Land Acquisition Trust Fund
LiDAR	Light Detection and Ranging
LBC	Legislative Budget Commission
MIL	Mobile Irrigation Lab
MFL(s)	Minimum Flows and Levels
MGD	Million Gallons per Day
NFWF	National Fish and Wildlife Foundation
NFWMD	Northwest Florida Water Management District
NRCS	Natural Resources Conservation Service (USDA)

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OCO	Operating Capital Outlay
OFFAR	Office of Financial and Regulatory Reform
OPB	Office of Policy and Budget, Governor's Office
OPS	Other Personal Services
OWPMA	Online Well Permitting Management Account
P2000	Preservation 2000
RAI	Request for Additional Information
RFQ	Request for Qualifications
Risk MAP	Risk Mapping, Assessment and Planning
RSTF	Regional Stormwater Treatment Facility
RWSP	Regional Water Supply Plan
SERC	Statement of Estimated Regulatory Costs
SHLMB	Sand Hill Lakes Mitigation Bank
SWIM	Surface Water Improvement and Management (Program)
SWMP	Strategic Water Management Plan
TRIM	Truth in Millage
USGS	United States Geological Survey
WCA	Water Conservation Area
WMA	Water Management Area
WMD(s)	Water Management District(s)
WMLTF	Water Management Lands Trust Fund
WPSTF	Water Protection and Sustainability Trust Fund
WRA	Water Resources Act
WRCA	Water Resource Caution Area
WSA	Water Supply Assessment
WUCA	Water Use Caution Area
WUP	Water Use Permit
WWTF	Waste Water Treatment Facility

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C. Project Worksheets

Northwest Florida Water Management District PROJECT SCHEDULE Fiscal Year 2016-17 Preliminary Budget - January 15, 2016														
Project														
State Program	Activity-Subactivity	Title	Project Description	Begin Date	End Date	Contract/ MOU Status	Project Cooperator (s)	Total Estimated Project Amount	WMD Project Amount	WMD Funding Source	Funded from Fund Balance: Yes/No	Total Project Expenditures to Date	Estimated Project Expenditures for Remainder of FY2015-16	Budget Request for FY2016-17
1.0 Water Resources Planning and Monitoring														
	1.1.2	Minimum Flows and Levels	Work planned for FY 2016-2017 includes: continued data collection, ecological assessments, and the development of hydrologic models for the St. Marks River Rise, Wakulla Spring, and Sally Ward Spring system; data collection, ecologic assessments, and the development of hydrologic models for Jackson Blue Spring; monitor well construction and water quality sampling to support MFL development for the coastal Floridan aquifer in Planning Region II, and the development of a MFL Work Plan for the Shoal and Lower Yellow River system.	10/1/2012	Unscheduled	Multiple contracts	DEP, FGS	24,752,061	23,951,291	GF	YES and NO	2,443,753	1,615,149	1,979,075
<i>PROGRAM SUBTOTAL</i>								24,752,061	23,951,291			2,443,753	1,615,149	1,979,075
2.0 Acquisition, Restoration and Public Works														
	2.2.1	North Bay Wastewater Reuse Project	This nonrecurring grant is planned for Bay County to install approximately 7.5 miles of reclaimed water pipeline between the North Bay WWTF and Gulf Power's Plant Smith. Total project cost is estimated at \$3.25 million. The project is part of a larger, collaborative effort between Bay County, Gulf Power and Panama City to complete significant wastewater and reclaimed water improvements within the Region III RWSP area.	10/1/2016	9/30/2018	Planning	Bay County	3,250,000	500,000	GF	YES	-	-	500,000
	2.2.2	Water Supply Development Grants	This funding is awarded as part of a competitive grant program to help local governments and non-profit utilities address local water supply challenges and meet regional water supply protection and management needs.	1/30/2014	Unscheduled	Multiple contracts	Multiple local governments & utilities	27,770,050	20,627,864	GF	YES	6,016,300	6,901,270	7,710,293
	2.3.0	Florida Forever Capital Improvement Program	Florida Forever funding has been used to acquire land and to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and for capital land improvement and public access to those lands. The remaining balance of \$372,480 in Florida Forever funding will be directed to water quality improvement and/or habitat restoration consistent with the District's SWIM program.	6/1/2003	9/30/2017	Planning	Local governments	26,294,490	26,294,490	FL Forever	NO	25,922,010	-	372,480
	2.3.0	St. Andrew Bay SWIM	Project includes five stormwater retrofit and sediment abatement projects with local governments that will address water quality priorities within the St. Andrew Bay watershed. Remaining funds will be applied to projects that will reduce nonpoint source pollution and sedimentation within the watershed.	9/28/2000	9/30/2017	Multiple contracts	Local governments; stakeholders	7,700,000	7,700,000	EMRTF	NO	5,775,296	1,847,147	77,557
	2.3.0	Apalachicola River and Bay SWIM	Project includes multiple stormwater retrofit and water quality improvement projects to improve water quality within the watershed.	9/6/2001	9/30/2017	Multiple contracts	Local governments; stakeholders	7,040,000	7,040,000	EMRTF	NO	6,402,784	573,384	63,832
	2.3.0	Apalachicola Bay Water Quality	Project includes multiple projects funded by the Water Management Land Trust Fund for water quality improvements in Apalachicola Bay.	10/1/2013	9/30/2017	Multiple contracts	Apalachicola; watershed stakeholders	3,000,000	3,000,000	WMLTF	NO	1,650,139	423,468	926,394
	2.3.0	Magnolia and Wakulla Gardens Wastewater Retrofit	Project for the design, engineering and construction of sanitary sewer lines in the Magnolia and Wakulla Gardens neighborhoods to Wakulla County's planned advanced wastewater treatment plant. The expanded central sewer collection system will provide the infrastructure to connect up to 716 residences.	12/11/2014	9/30/2017	Executed; Amendment Under Development	Wakulla County	18,113,200	10,400,000	DEP	NO	-	899,150	4,750,425
	2.3.0	Lake Munson Target Area Project	Project for the design, engineering and construction of sanitary sewer lines in the Woodside Heights neighborhood to the City of Tallahassee's advanced wastewater treatment plant.	12/11/2014	12/11/2017	Executed; Amendment Under Development	Leon County	4,900,000	2,450,000	DEP	NO	-	225,000	1,112,500
	2.3.0	Indian Springs Sewer Extension Phase I	Project with Jackson County to implement the first phase of this project, eliminating septic systems within the Jackson Blue Springs groundwater contribution area.	10/1/2015	9/30/2017	Under development	Jackson County	1,950,000	1,450,000	DEP	NO	-	-	1,450,000
	2.3.0	Jackson Blue Springs AG BMPs	Implementation of agriculture BMPs for water quality improvement and water use efficiency in the Jackson Blue Spring groundwater contribution area.	10/1/2013	9/30/2017	Amendment Under Development	Ag producers in Jackson County	2,891,167	2,168,375	DEP	NO	849,491	818,884	500,000
	2.3.0	Claiborne Aquifer Evaluation	Investigation into the Claiborne aquifer within the Jackson Blue Spring contribution area to evaluate feasibility as an alternative water supply source. The project involves constructing test and monitor wells; completing aquifer performance testing; and analyses and modeling.	12/11/2014	9/30/2017	Executed	Jackson County	470,968	470,968	DEP	NO	-	302,447	166,916
	2.3.0	Sod-Based Crop Rotation Program	Project includes ongoing support to IFAS for research and outreach to producers; and a pilot project for sod-based crop rotation project with up to four producers in the Jackson Blue Spring basin.	10/1/2005	9/30/2019	Executed	US EPA; DEP; IFAS; ag producers	1,221,032	1,151,032	EPA; DEP; GF	YES and NO	\$ 415,000	-	380,832
	2.3.0	NFWF SWIM	Project funded by the National Fish and Wildlife Foundation to complete assessments and project plans for the District's seven SWIM watersheds.	9/1/2015	10/31/2017	Executed	NFWF; DEP; stakeholders	695,000	695,000	NFWF	NO	-	-	340,575
	2.6.0	Seven Runs Streambank Restoration	Streambank restoration and protection measures at Seven Runs will include the in-house installation of geo-technical bags to create a natural vegetative retaining wall, stormwater improvements and public access enhancements.	10/1/2016	9/30/2017	Planning		25,000	25,000	Reserves	Yes	-	-	25,000
<i>PROGRAM SUBTOTAL</i>								105,320,907	83,972,729			47,031,021	11,990,749	18,376,804
GRAND TOTAL								\$ 130,072,968	\$ 107,924,020			\$ 49,474,774	\$ 13,605,898	\$ 20,355,879

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D. Related Reports

The following table includes a list of reports provided to the state that support the Standard Format Budget. Also included are the due dates, District employee responsible, and his/her email address.

PLAN / REPORT / ACTIVITY	DUE DATE	CONTACT	E-MAIL
Five-year Capital Improvement Plan	Annually March 1	Bill Cleckley	bill.cleckley@nfwwater.com
Five-year Water Resource Development Work Plan	≤ 30 days budget	Nick Wooten	nick.wooten@nfwwater.com
Strategic Water Management Plan	Annually Nov 30	Nick Wooten	nick.wooten@nfwwater.com
Strategic Water Management Plan Annual Work Plan Report	Annually March 1	Nick Wooten	nick.wooten@nfwwater.com
Minimum Flows and Levels Priority List	Annually Nov 15	Nick Wooten	nick.wooten@nfwwater.com
Regional Water Supply Plan Update	5 year update or as needed	Nick Wooten	nick.wooten@nfwwater.com
SWIM Plans (all)	As needed	Nick Wooten	nick.wooten@nfwwater.com
SWIM Priority List	5 year update or as needed	Nick Wooten	nick.wooten@nfwwater.com
Florida Forever Five-year Work Plan update	Annually March 1	Bill Cleckley	bill.cleckley@nfwwater.com
Northwest Florida Umbrella, Watershed-based, Regional Mitigation Plan Update F.S. 373.4137	Annually March 1	Nick Wooten	nick.wooten@nfwwater.com

E. Outstanding Debt

Not Applicable

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F. Alternative Water Supply Funding – Water Protection and Sustainability Programs

Project Status

During FY 2014-2015, Bay County completed the construction of a surface water intake near the mouth of Econfina Creek and transmission pipeline. The District awarded \$5,470,000 from the Water Protection and Sustainability Program Trust Fund to supplement over \$17 million in local funding for the project. No projects are budgeted during FY 2016-2017 with funding from the Water Protection and Sustainability Program Trust Fund.

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G. Consistency Issues

Vehicle Maintenance Standards: Report on the development of baseline vehicle maintenance data and the use of this date to determine a cost effective vehicle replacement standard.

The Florida Department of Management Services has developed Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mile per hour or age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

Water Management Districts Minimum Replacement Criteria

	State	Northwest	St. Johns River	South Florida	Southwest Florida	Suwannee River
DROPDEAD AGE						
Gas	12	12	12	12	10	12
Diesel	---	12	---	15	10	---
DROPDEAD MILES						
Gas	120,000	150,000	120,000	180,000	150,000	120,000
Diesel	---	250,000	150,000	250,000	150,000	---
¾ Ton & 1 Ton Truck	150,000	175,000				

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The District has adopted the DMS minimum standards for vehicle replacement at 120,000 and 150,000 miles; however, most automobiles and trucks are replaced at 170,000 to 180,000 miles depending on condition, type of usage, and repair history. The DMS standards were also adopted for other classes of larger vehicles and equipment but the replacement is based on condition and cost of repair. NFWMD has replaced one on-road vehicle in the last year. As future replacements are considered the repair and maintenance cost data gathered and reported in the metrics will be used.

Structure and Staff Nomenclature: Report of the progress of the development of a standardized classification for non-managerial positions.

Prior to 2011, no state standard existed for the structure and staff nomenclature for the water management districts. In 2011, the water management districts began developing consistent standards for the classification and nomenclature of staff positions. In FY 2011-2012, the water management districts focused on management level positions.

The districts agreed to a five-level classification for management, as stated below:

- Level 1 – Executive Director
- Level 2 – Assistant Executive Director
- Level 3 – Division Director or Office Director
- Level 4 – Bureau Chief or Office Chief
- Level 5 – Section Administrator or Manager

In FY 2012-2013, the districts expanded their work in the development of standardized classification to non-managerial positions. It was determined that a tiered approach would best enable the districts to achieve consistency while maintaining the appropriate staff necessary to support the core missions of the districts. The districts were grouped into the following tiers based on size, scope, and programs of each district:

- Tier 1 - South Florida
- Tier 2 - Southwest Florida and St. Johns
- Tier 3 - Northwest and Suwannee

The Tier 1 district continues to evaluate its pay grades, job titles, and pay rates in comparison to other water management districts to determine where it can establish commonalities.

The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of a standard classification system for all positions. The Tier 2 districts have evaluated their job classifications to determine which positions could be classified in a common pay grade. To date, the Tier 2 districts have achieved pay grade consistency for approximately 50 existing jobs, particularly jobs in information technology, engineering, and science.

Tier 3 districts have extensively reviewed the organizational structures of the districts. The Tier 3 districts have aligned district resources with core missions and programmatic needs and aligned their job classifications with Tier 2 districts.

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The districts will continue to review job classifications and adopt consistent classifications where possible.

All Districts have agreed to structure and staff nomenclature for the top five levels of management.

Staff Levels/Reorganization: Develop a method of regularly evaluating staffing levels to ensure that staffing is consistent with programmatic needs.

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on core missions.

The NFWWMD continues to review positions to assess and align each position to core missions and ensure that salary costs are appropriately budgeted and expended. As positions become vacant, they are evaluated to substantiate the need for the position. In addition, the position is assessed to see if it could be better filled as an OPS position or contracted rather than authorized FTE, which would generate a savings to the District.

Salary Range: Evaluate the common pay plan set for finalization in October 2012 between the NFWWMD, SJRWMD, SRWMD, and SWFWMD, and then compare it to that of the SFWMD to determine whether a common plan is a feasible option for all Districts.

SJRWMD, SWFWMD, NFWWMD, and SRWMD implemented a common pay plan. SFWMD determined that implementing a common pay plan would result in significant adverse impact to 38 percent of the SFWMD workforce unless pay loads are widened. Additionally, there are a number of positions that are unique to the services provided by SFWMD, such as flood control and Everglades restoration. SFWMD continues to evaluate pay grades, titles, and rates to determine where it can establish commonalities.

Health Insurance: Report of the feasibility study of strategies to realize cost savings, while maintaining benefit levels.

In recent years, the Governor has directed water management districts to evaluate their health insurance plans with the goal of identifying potential for savings. In August 2011, when the Governor approved the Districts' FY 2011-2012 budget, the Governor provided specific direction in this regard. The Governor's letter approving the Districts' budget included a memorandum with items all water management districts were to address in the coming year.¹ The memo specifically provided that water management districts were to analyze health insurance, including an "[e]valuation of [a]ggregated [b]enefit [p]lan [s]avings."²

¹ Correspondence dated August 24, 2011, from Governor Scott to Mr. W. Leonard Wood, Chair, Governing Board of the St. Johns River Water Management District, available at: <http://www.dep.state.fl.us/secretary/watman/files/082411/wood.pdf>

² Initially, there was a concern regarding whether the water management districts had legal authority to join their plans together. However, SB1986, passed by the legislature and approved by the Governor on April 20, 2012, specifically authorizes water management districts to pool their resources for the provision of group insurance for their employees.

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In response, representatives from all water management districts participated in a series of meetings in which the districts' health insurance plans were discussed. Each water management district had its own health insurance plans with distinct features. Four of the five districts had plans that were fully insured through Florida Blue. One district self-insured its plans, which were administered through Cigna. The Districts' plans had different plan years, contribution strategies, and levels of benefits. Each difference contributed to the complexity of the assignment.

Ultimately, South Florida Water Management District (SFWMD) and Southwest Florida Water Management District (SWFWMD) each commissioned an outside consultant to study the issue and provide a report. SFWMD commissioned Healthcare Analytics, a division of Gallagher Benefit Services, Inc. to prepare their report ("Gallagher report"). SWFWMD commissioned Siver Insurance Consultants to prepare their report ("Siver report").

The Gallagher report, dated May 21, 2012, analyzed the consolidation of the health insurance plans for all five water management districts in Florida. In its analysis, the Gallagher report made the following assumptions: (1) the districts would utilize a self-funded approach; (2) only four of the plans currently offered by the districts would continue to be used after the consolidation; and (3) participants would generally select a health plan that is closest to their current plan; and (4) the districts would utilize a stop loss deductible of \$250,000. Using these assumptions, the Gallagher report found that the districts would be able to achieve a consolidated savings of \$1.6 million to \$2.7 million during the first year.

The primary drivers for these savings were the reduction of administration and profit charges in the plans that are currently fully insured (all except SFWMD) and the reduction in benefit value that SFWMD would experience due to plan design changes. Although the report concluded that the districts would achieve significant savings in total, some water management districts were expected to have increased costs. Comparing the conservative to the aggressive approach, the report estimated SJRWMD would have increased costs in the range of \$129,000 to a decrease of \$59,000; SRWMD would have increased costs in the range of \$206,000 to \$185,000; NFWMD would have increased costs in the range of \$21,000 to a decrease of \$11,000; SWFWMD would have a decrease in costs in the range of \$813,000 to \$1,016,000. SFWMD, currently self-insured, would have a decrease in costs in the range of \$1,178,000 to \$1,757,000. Excluding SFWMD from the Gallagher assumptions/estimates, the consolidated annual savings would be in the range of \$457,000 to \$901,000.

The report noted that the smaller districts may have other challenges with the consolidation. Specifically, the report questioned whether the smaller districts could afford to be at risk for such a high stop loss deductible.

The Siver report looked at the savings that could be achieved by creating a self-insured pool for all of the water management districts, except for SFWMD. The Siver report concluded that the four districts could achieve a consolidated annual savings of almost \$1,000,000 in the first year. However, the report also concluded that the cost savings for

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some districts would be more substantial than for others and that if claims are more than projected, short-term costs could be higher.

The Siver report also summarized some of the issues that must be addressed if the water management districts were to create a combined self-insurance pool. First, the districts would need to agree on a legal structure, participation eligibility, and commitments, management of the organization, procurement methodology, and plan design. The districts would also need to agree upon rate structure, allocation of costs, and financing methodology.

The water management districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer.

The District offers two health plans (PPO through FloridaBlue; HMO through Capital Health Plan) that are the same providers used by the State in the northwest region and are comparable to the plans currently being offered by the State in regards to costs and benefits. Due to the lack of network providers in the northwest region, employees have been insured through FloridaBlue and Capital Health Plan since 1992. The District remains willing to participate in a combined effort if cost savings can be assured. There are concerns in participating in the SFWMD's self-insured plan due to the projected increased cost and the District's inability to afford the \$250,000 stop loss deductible.

Retiree Health Subsidies: Districts will report on the progress of their phase out plans and conversions to a standard retiree health subsidy identical with the State's.

Historically, SFWMD, SWFWMD, NFWMD, and SJRWMD provided health insurance subsidies to retirees. Each of these districts developed a phase out plan. SRWMD did not provide this benefit.

NFWMD discontinued contributing towards retirees' health insurance premiums effective October 1, 2011. Effective April 1, 2013, retirees had the option of having their health insurance premiums deducted from their retirement check from the Florida Department of Management Services.

Metrics

The reporting of water management district metrics began in Fiscal Year 2011-2012. This information is used to assess the effectiveness of the districts' work processes, such as consumptive use and environmental resource permitting, and to gauge progress toward district goals, such as meeting future water supply needs and protecting natural systems. Since Fiscal Year 2011-2012, the number of individual metrics has been reduced from 83 to 24, to focus on those metrics most useful for performance evaluation. Currently, 16 metrics are reported quarterly and the remaining eight are reported annually at the end of each fiscal year.

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Contract and Lease Renewals: Report on progress of price concessions from vendors

Governor Scott has asked each state agency falling under his purview to examine its existing contracts and seek price concessions from its vendors. Each water management district is encouraged, regarding contracts or lease agreements, to seek these same price concessions from its vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

In compliance with Florida Statutes, the policy of NFWFMD is pursuing price concessions from vendors for those purchases that require concession efforts. Additionally, the District has taken this concept a step further and engages in price concession efforts on those purchases that are not subject to the requirement. Pursuing price concessions on both required and non-required purchases is of benefit to the District and to the citizens it serves.